

### **TRANSCRIPT**

July 14, 2009

# MONTGOMERY COUNTY COUNCIL

### PRESENT

Councilmember Phil Andrews, President Councilmember Roger Berliner, Vice President

Councilmember Marc Elrich Councilmember Valerie Ervin Councilmember Michael Knapp

Councilmember Nancy Floreen Councilmember Nancy Navarro



#### 1 **COUNCIL PRESIDENT ANDREWS:**

2 Good morning, everybody, and welcome to a meeting of the Montgomery County Council. 3 We are going to begin our meeting with an invocation by the Reverend Jan Lookingbill of 4

the Emmanuel Lutheran Church in Bethesda. Welcome. Please join me.

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## JAN LOOKINGBILL:

7 Let us pray. O Lord, our lord, how exalted is your name in all the world. We give you 8 thanks for your abundance and for your generosity and the generosity especially that 9 you've given to this county, as evidenced in a particular way in the renovation of this hall, but also the generosity of the resources that are available to this county for the benefit of 10 the people who live here, who visit here, who work here, who come here. We give you 11 thanks especially for those who serve on County Council, for those who serve in public 12 office, for it is indeed a difficult task to be able to set aside personal issues to work for the 13 14 common good, and yet they do so, with your guidance and with your help. Continue to bless them, heavenly father, as they tackle the problems of resources and the 15 development of the plans for this County, to help them also to be able to develop 16 resources for the teaching of our children, for the education of our teachers, and the 17 18 support of all of our schools. Bless and guide us in this County, rich in abundance and yet 19 also filled with the challenges of modern life. We pray especially that in all that we plan. 20 you will keep in mind those who are less capable of defending themselves, those who are vulnerable in so many ways, those who are voiceless in our society. Keep us mindful of 21 the needs of others, and keep us mindful of your great abundance that gives us the 22 23 opportunity to make plans and to share. With your abundance, heavenly father, remind us

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# **COUNCIL PRESIDENT ANDREWS:**

kindness. In your holy name we pray. Amen.

Amen. Thank you, Reverend Lookingbill. We're now going to have a presentation in 28 recognition of Diane Kolata, who is the recipient of the Agnes Meyer Teacher of the Year 29 Award, by Councilmember Valerie Ervin. 30

always to be, indeed, servants of the people. We trust in your mercy and in your loving

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# **COUNCILMEMBER ERVIN:**

33 And Councilmember Berliner.

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#### 35 COUNCIL PRESIDENT ANDREWS:

And Councilmember--Council Vice President Berliner. 36

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### COUNCILMEMBER ERVIN:



- Good morning. This has been a bellwether year for outstanding teacher awards here in 1
- 2 Montgomery County. I have presented proclamations for the following:
- 3 Montgomery County Teacher and Principal of the Year, the state Siemens Award for
- Advanced Placement, the national Excellence in Urban Education Award, and the Agnes 4
- 5 Meyer Principal of the Year. Today, I am very happy to present the Agnes Meyer Award
- that The Washington "Post" gives to an outstanding teacher each and every year, and the 6
- 7 Agnes Meyer award this year goes to fifth-grade teacher Diane Kolata, who has been
- 8 teaching at Chevy Chase Elementary School for four years. A National Board Certified
- 9 teacher. Miss Kolata gives students choices which allows them to take ownership of their
- learning. For example, being able to select a book based on their interests motivates 10
- students to achieve at a higher level and boosts their understanding. This, she says, 11
- "empowers students because it allows them to contribute large amounts of background 12
- knowledge to group discussions. It also lets them know that I believe in them so that they 13
- 14 believe in themselves." Miss Kolata believes that working in groups allows children to
- 15 support one another, and she creates extraordinary educational experiences that leave
- lasting impressions on her students. Diane takes pride in finding educational projects that 16
- are a good fit for each learner. She even had one of her students create a movie trailer to 17
- 18 demonstrate his understanding of the plot of a novel. She individualizes her teaching
- techniques to reach out to children to get them motivated to learn. Her hard work has paid 19
- 20 off. There have been improvements in scores for the fifth-grade MAPR reading
- 21 assessments and the Maryland School Assessment for reading. Under Diane's leadership
- at Chevy Chase Elementary School, the fifth-grade reading scores have soared. The 22
- 23 percentage of students rated "advanced" on Maryland school assessments in reading has
- 24 risen from 58% in 2005-- the year prior to her arrival --to 91% in 2008. So we want to
- congratulate Miss Kolata, and I will take this opportunity now to read the proclamation on 25
- behalf of the County Council. "Whereas, each year The Washington "Post" honors 26
- 27 exceptional men and women in the teaching profession who exemplify excellence in their
- profession; and whereas, Diane Kolata, a fifth-grade reading and language arts teacher 28
- extraordinaire at Chevy Chase Elementary School, this year is a recipient of the "Post"'s 29
- prestigious Agnes Meyer Outstanding Teacher Award; and whereas, Miss Kolata's literary 30
- circles are reminiscent of college-level seminars, with the student-run small group 31
- discussions featuring students asking sophisticated questions to each other and offering 32
- 33 critiques of each other's work; and whereas, Miss Kolata embeds technology in her
- 34 lessons by giving students a remote control to lock in responses to questions that appear
- on the interactive whiteboard, resulting in immediate feedback and 100% class 35
- participation; and whereas, Diane Kolata's innovative methods to inspire students, all with 36
- an eye toward opening up the world of reading, include making sure that every book in her 37
- students --that every book her students read is available at all reading levels in working 38
- with a special educator to tailor rigorous texts for all audiences; and whereas, Diane 39



- Kolata's impressive efforts exemplify how education professionals who are committed to 1
- academic excellence can open the doors of success for the young people of Montgomery 2
- 3 County; and now, therefore, be it resolved that the County Council of Montgomery County
- hereby congratulates Diane Kolata on receiving the Agnes Meyer Outstanding Teacher 4
- 5 Award and thanks her for her past, present, and future work to light the lamp of learning
- for Montgomery County students. On--on--presented on this day, 14th day of July in the 6
- 7 year 2009." Signed by Phil Andrews, Council President. And so I would say
- 8 congratulations again. I'm of course being joined by my colleague on the Council, Vice
- 9 President Roger Berliner, who represents the school in his district, and I want to know if
- Miss Kolata would like to say anything--say a few words about her school and her 10
- students. 11

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### **DIANE KOLATA:**

- 14 Thank you. I'm honored and humbled to accept this award. I've been teaching in Chevy
- Chase for four years, but that's only the fourth year I've been in Montgomery County 15
- public schools--best district in the state of Maryland. I say that honestly. The training and 16
- the high expectations that the County has set forth has made me become the best teacher 17
- 18 I can. Becoming Nationally Board Certified is something I did through the County because
- 19 of the support that they gave to me. Just something to leave in your minds--when I think of
- 20 the children, that's why I teach. Children are messages we send into the future that we
- may never see, and it is important that we prepare them for a world that's constantly 21
- changing. So I thank you, and I'm extremely honored to accept this. Thanks. 22

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#### **COUNCILMEMBER ERVIN:**

Hang on. We're going to get a lot of pictures now.

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#### PHOTOGRAPHER:

OK, big finish. Here we go. Last one. Pretty good. Thank you.

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### COUNCIL PRESIDENT ANDREWS:

- OK. Thank you, Miss Kolata, for all that you do for the children of Montgomery County, 31
- and thank you, Councilmember Ervin and Council Vice President Berliner, for the 32
- 33 presentation. We're now going to move on to general business and announcements of
- 34 agenda and calendar changes. Miss Lauer.

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#### 36 LINDA LAUER:

- 37 Good morning. This week, we did have some changes on Thursday I want to alert you to.
- 38 The Public Safety Committee meeting that was scheduled has been cancelled, and in its



place on Thursday the 16th, we've added a T&E Committee so they can complete their 1 2 discussions on the CCT that they started yesterday. 3 4 **COUNCIL PRESIDENT ANDREWS:** 5 OK. 6 7 **UNKNOWN SPEAKER:** 8 What time will that be? 9 LINDA LAUER: 10 9:30. 9:30, yes. 11 12 **COUNCIL PRESIDENT ANDREWS:** 13 14 9:30. 15 LINDA LAUER: 16 We had discussed it in the afternoon, but we moved it to the morning. 17 18 COUNCILMEMBER FLOREEN: 19 Did we --did we coordinate with Park and Planning? 20 21 22 LINDA LAUER: 23 Yes. 24 COUNCILMEMBER FLOREEN: 25 26 That was the big issue. 27 LINDA LAUER: 28 29 That's why we moved it to 9:30. 30 COUNCILMEMBER FLOREEN: 31 32 Fine. 33 **COUNCIL PRESIDENT ANDREWS:** 34 The Public Safety's loss is T&E's gain. 35 36 LINDA LAUER: 37 38 Yes. 39

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1	COUNCILMEMBER FLOREEN:
2	You're all quite welcome to join us.
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4	COUNCIL PRESIDENT ANDREWS:
5	OK.
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7	LINDA LAUER:
8	And then we did receive
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10	COUNCIL PRESIDENT ANDREWS:
11	Take that under advisement.
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13	LINDA LAUER:
14	We received one petition, and that was from residents opposing the fare increase for the
15	Ride On bus, route 70. Thank you.
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17	COUNCIL PRESIDENT ANDREWS:
18	OK. Thank you. I want to note that two of our colleagues will not be with us this morning.
19	Councilmember Leventhal is in China and is with a delegation of U.S. policymakers who
20	are seeking to establish educational exchanges between the U.S. and China, and
21	Councilmember Trachtenberg is attending a state and local government seminar program
22	at Harvard. So they will not be with us today. I also want to announce that last week I was
23	informed by John Sparks, who is the president of the Career Firefighters in Montgomery
24	County, that Carlos Alfaro, a firefighter who served 34 years with our County, had died.
25 26	He had retired in May. He served 34 years faithfully and well, and I expressed condolences on behalf of the Council. I do so again to his family, friends, and colleagues.
20 27	We mourn his death, and we appreciate the many years of service that he dedicated to
28	Montgomery County. I'm now going to ask if there are any petitions that we've received.
28 29	Montgomery County. Thi now going to ask if there are any petitions that we ve received.
30	LINDA LAUER:
31	Yes. Yes. We did receive a petition opposing the fare increase for the Ride On bus.
32	1 00. 1 00. 1 vo dia 10001 vo a polition opposing the late increase for the 11the of 5th 5th.
33	COUNCIL PRESIDENT ANDREWS:
34	OK. I'm sorry.
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36	LINDA LAUER:
37	That's OK.
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39	COUNCIL PRESIDENT ANDREWS:

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You got it. Thank you. You did mention that. All right. We'll now move on to approval of the minutes of June 15 and 23 of 2009. Is there a motion?

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- COUNCIL VICE PRESIDENT BERLINER:
- 5 So moved.

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- 7 COUNCILMEMBER FLOREEN:
- 8 Second.

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- 10 COUNCIL PRESIDENT ANDREWS:
- 11 Moved by Council Vice President Berliner. Seconded by Councilmember Floreen. Are
- there any comments? Seeing none, all those in favor of the approval of the minutes of
- June 13--June 15 and 23, please raise your hand. And that is Councilmember Navarro,
- 14 Councilmember Elrich, Councilmember Floreen, myself, Council Vice President Berliner,
- 15 Councilmember Knapp, and Councilmember Ervin on the approval of the minutes. That's
- 7-0. They are approved. Our next item is the Consent Calendar. Is there a motion for
- 17 approval?

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- 19 COUNCIL VICE PRESIDENT BERLINER:
- 20 So moved.

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- 22 COUNCILMEMBER ERVIN:
- 23 Second.

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- 25 COUNCIL PRESIDENT ANDREWS:
- Moved by Council Vice President Berliner. Seconded by Councilmember Ervin. Are there
- 27 any comments on the Consent Calendar? There--I don't hear any, but I will note that we
- do have a number of appointments today that we are making, and I want to acknowledge
- those people who are being appointed. We are confirming County Executive
- 30 appointments to the Commission on Health--Jason K. Levine, Samuel P. Korper, Wendy
- W. Friar, Fadi Y. Saadeh, Duane J. Taylor, and Peter B. Sherer. We are also confirming
- 32 County Executive appointments to the Glen Echo Park Partnership for Arts and Culture,
- 33 the Board of Directors--Jennifer A. English; and also confirming County Executive
- 34 appointments to the Pedestrian and Traffic Safety Advisory Committee-- Colleen
- 35 Shapinas Mitchell, Steven H. Friedman, Lieutenant Ronald G. Smith, Art Holmes, who is
- director of our Department of Transportation, Justin S. Clarke, and Councilmember John
- 37 B. Britton of the City of Rockville. And I know that we are also confirming appointments to-
- 38 reappointments to the Airpark Liaison Commission, and I will read those shortly, but I
- 39 see there is a comment from Council Vice President Berliner.

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### COUNCIL VICE PRESIDENT BERLINER:

Yes, sir. Thank you. I just wanted to share with my colleagues that I had a conversation with respect to the Airpark constituent who lamented deeply the state of play with respect to our Airpark and feels very strongly that our Airpark could be a incredible asset for the County that is totally undervalued and underinvested in, and I just wanted to share that with my colleagues. I will be hosting a meeting to understand more what the state of play is with respect to our Airpark. The comment was made that this is literally the closest airport to D.C. and that if you look around at other community airports that are much further away, they are assets financially and otherwise for those communities. And so I am invested in trying to understand better what the state of play is with respect to that, and I know that others have been involved in this conversation in the past, and just wanted to share with you my desire to look into this more deeply.

### COUNCIL PRESIDENT ANDREWS:

Very good. You're right. It is a major resource for the County, and your comment has generated another comment by Councilmember Knapp.

## **COUNCILMEMBER KNAPP:**

No. I appreciate Councilmember Berliner's interest. It is--it's a unique asset. I agree that it is underutilized, and it may even be worth it to attend one of the Airpark Commission meetings, community meetings, because it--I think it will show some of the interesting dichotomies that are there, because on the one hand, it is an underutilized asset, on the other hand, it's also sitting right next to four neighborhoods, and the balance that needs to be struck to get to there is a delicate one. But it's one that we should explore, and I look forward to working with you further on it, because it's--it's not simple, but it is something that we don't take anywheres near as much advantage of as we should. But we also need to make sure that we've got the right concerns, since at the end of each runway are two communities that will be deeply impacted no matter what we do.

#### COUNCIL PRESIDENT ANDREWS:

Thank you, and Councilmember Floreen, I think, has a comment as well.

### COUNCILMEMBER FLOREEN:

- I think it's--Mr. Knapp has summarized many of the comments, but I would urge
- 36 Councilmember Berliner--and I don't know if the other Councilmembers have done this --
- 37 to go take a ride with a County helicopter to see the usage at the Airpark as well as a
- terrific exposure to land use patterns, transportation issues, and the like. Frankly, it should
- 39 be required for all members of the T&E Committee to be--required for all members of the



1 Council to see how it really has played out over time. And that trip to the Airpark will also 2 help with the appreciation of the challenges that the Revenue Authority faces.

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#### COUNCIL PRESIDENT ANDREWS:

- 5 OK. Thank you, Councilmember Floreen. We will be--we're scheduled to approve the
- 6 reappointment of members to the Airpark Liaison Committee next week, so I'll wait until
- then to read the names of the reappointees. All right. Thank you. Is there--ready for a
- 8 vote, I expect, then, on the Consent Calendar, and we have several items for introduction,
- 9 and a number for approval that are listed. All those in favor of the Consent Calendar,
- please raise your hand. That's Councilmember Navarro, Councilmember Elrich,
- 11 Councilmember Floreen, myself, Council Vice President Berliner, Councilmember Knapp,
- and Councilmember Ervin. That Consent Calendar is approved, 7-0. Our next item is
- Legislative Session, day number 29, introduction of bills-- Expedited Bill 29-09 Bond
- Authorization, sponsored by the Council President at the request of the County Executive.
- 15 A public hearing is scheduled for September 15 at 1:30 P.M. Without objection, the bill is
- introduced. Our next bill is a call of bill for final reading--Bill 13-09, Consumer Protection -
- 17 Advisory Committee Membership. The Public Safety Committee is recommending
- approval. This bill was sponsored by Councilmember Leventhal, and it's a very simple bill.
- 19 What it would do is allow members to serve on the Advisory Committee on Consumer
- 20 Protection who are members of local merchant associations, as well as people who are
- 21 members of county-wide associations of merchants. So Bill 13-09 would expand the
- 22 eligibility for service in this --on this committee, and the Public Safety Committee thought
- this was a good idea and thanks Councilmember Leventhal for proposing it, and I will see
- if there are any comments or questions about this bill. Seeing none, then we are ready for
- 25 a vote on Bill 13-09, Consumer Protection Advisory Committee Membership, and I'll
- ask the clerk to call the roll.

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- CRYSTAL BROCKINGTON:
- 29 Miss Navarro.

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- 31 COUNCILMEMBER NAVARRO:
- 32 Yes.

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- 34 CRYSTAL BROCKINGTON:
- 35 Mr. Elrich.

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- 37 COUNCILMEMBER ELRICH:
- 38 Yes.

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1 2 3	CRYSTAL BROCKINGTON: Miss Floreen.
5 5 6	COUNCILMEMBER FLOREEN: Yes.
7 8 9	CRYSTAL BROCKINGTON: Miss Ervin.
10 11 12	COUNCILMEMBER ERVIN: Yes.
13 14 15	CRYSTAL BROCKINGTON: Mr. Knapp.
16 17 18	COUNCILMEMBER KNAPP: Yes.
19 20 21	CRYSTAL BROCKINGTON: Mr. Berliner.
22 23 24	COUNCIL VICE PRESIDENT BERLINER: Yes.
25 26 27	CRYSTAL BROCKINGTON: Mr. Andrews.
27 28 29 30 31 32 33 34 35	COUNCIL PRESIDENT ANDREWS: Yes. Bill 13-09 is approved, 7-0. Thank you. We're now ready for the District Council session, and we're on time, so we can begin it. First is action on a resolution to approve the use of Advance Land Acquisition Funds, known as ALARF, for acquisition of real property from Fairland Development LLC as parkland for the Fairlandadditional parkland for the Fairland Recreational Park. The PHED Committee is recommending approval, and I'll ask the chair of the PHED Committee to report on the committee's recommendation.
36 37 38 39	COUNCILMEMBER KNAPP: Thank you, Mr. Chairor Mr. President. The committee met on this last week. This is a proposed acquisition of 52.88 acres of parkland that actually abuts a broader park in Prince George's County. It is a significant resource. Itthe price for the acquisition, the

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approximate cost for the acquisition, is 8.75 million. The committee felt that this would be 1 2 a strong addition to our park assets, and the linkage along the right-of-way near the ICC 3 made it even-- made a more compelling case. A map of the actual parcel for acquisition is--actually, there are a couple of them. There's one on, I believe, on circle...circle 5, circle 4 5 16, and circle 27, so... The one on circle 27 actually is in color, so it may be a little better one to look at. The--probably the most significant issue that the committee discussed was 6 7 the-- what this does to the ALARF funds. It takes our current ALARF resources from about 8 \$14 million down to 5.25, assuming that we follow through with what we'd identified in the 9 spring, a \$5 million transfer to the Building Lot Termination Program. There are no other significant pending acquisitions out there. There's one small one, about \$300,000, that 10 may be, but there's always the possibility of new opportunities. The issue is, if we have 11 another opportunity, what can we do? Are we stymied? And the reality is that if we need 12 to, we can issue more bonds if such is the case. The committee is also going to come 13 back at some point in the future and discuss what our baseline ALARF funding level 14 should be. Should there be a minimum that we don't go below, and what do we do if we 15 get to that point? So we will address that later on. But in spite of that, the committee felt 16 that this was a significant acquisition, and was unanimous in--unanimous in its 17 18 recommendation to the full Council to go ahead with the purchase.

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#### COUNCIL PRESIDENT ANDREWS:

Thank you, Councilmember Knapp. Councilmember Navarro has a comment or a question.

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#### COUNCILMEMBER NAVARRO:

No, just a comment, and just want to thank the members of the PHED Committee for this recommendation and also urge my colleagues to support it. If anybody drives through District 4 and you are able to witness the construction of the ICC, you realize that definitely this is a district that has been disproportionately impacted by this construction, and I think that this acquisition allows at least, you know, a buffer, a natural buffer, 1.5 miles from the ICC. And I think that especially for many of the residential communities that have come forward in support of this, at least it allows for some fairness in terms of all the land that has to be utilized for this construction. And I believe that hopefully this will allow us to preserve sensitive areas, environmentally sensitive areas in our district, so just wanted to express my appreciation for this recommendation.

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#### COUNCIL PRESIDENT ANDREWS:

OK. Thank you, Councilmember Navarro. That's well said. All right. Are there any other comments or questions on this item? Seeing none, I'll ask for a vote, and this is not a roll call vote, I don't believe. That's correct?

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#### CRYSTAL BROCKINGTON:

3 Correct.

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#### COUNCIL PRESIDENT ANDREWS:

6 It's correct. All right. So all those, then, in favor of the resolution to approve the use of

- 7 ALARF funds for the purchase of the 58 acres, I think--52--roughly 53 acres at an
- 8 approximate cost of 8.75 million for the acquisition of real property from Fairland
- 9 Development LLC as parkland for Fairland Recreational Park, please raise your hand.
- 10 And that is Councilmember Navarro, Councilmember Elrich, Councilmember Floreen,
- myself, Council Vice President Berliner, Councilmember Knapp, and Councilmember
- 12 Ervin. The resolution is approved, 7-0. Thank you, everybody. Our next item under the
- District Council session is item 6 on the agenda, and it's an action item regarding a
- request for oral argument and/or consideration of the Hearing Examiner's report and
- recommendation regarding application number G-878, Germantown LLC, regarding 8.46
- acres located at 18451 Mateny Road, and the action is to rezone from C-1 to RT-15.
- 17 Recommendation of the Planning staff, Planning Board, and Hearing Examiner is for
- approval, and I'll see if there is a motion that anyone cares to make regarding this
- 19 property.

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## COUNCILMEMBER FLOREEN:

I'll move approval.

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#### COUNCILMEMBER ERVIN:

Second.

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#### COUNCIL PRESIDENT ANDREWS:

OK. Councilmember Floreen moves approval. Seconded by Councilmember Ervin. Let's see. Councilmember Knapp.

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#### COUNCILMEMBER KNAPP:

- Thank you, Mr. President. I just had a question on the packet because it was unclear if
- there is actually a request for oral argument, and so I just wanted to understand, as I went
- through everything and looking at the people who aren't necessarily in the room, my
- expectation is that there is not necessarily a formal request for oral argument before us. Is
- 36 there?

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# JEFF ZYONTZ:

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I did confirm that --that the request to submit testimony was, in fact, a request for oral argument. I did have a conversation with Miss Martinez yesterday that she was, in fact, requesting oral argument.

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#### COUNCILMEMBER KNAPP:

OK. And was there any expectation as to--I mean, any indication as to on what grounds they're requesting oral argument? Was it compatibility? Was it--

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### 9 JEFF ZYONTZ:

Well, they're-- her testimony was summarized in the Hearing Examiner's report. So as I don't go off the record in any way, basically, she had issues with--with compatibility and what I would describe as the general public interest. She--she found an interest in keeping a shopping center close to her residential community, as opposed to it converting to residential use. So that's how I would characterize her--her two areas of concern.

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#### COUNCILMEMBER KNAPP:

OK. It has been--actually, it's been interesting. It's been our practice on this Council to actually grant oral arguments when requested. I do so with a little bit of hesitancy today just because I'm not sure that it's clear exactly what the oral argument --although I think that, looking at the maps here relative to the adjacent community, I think the compatibility issue is certainly one of question, given the density, I think, of what's proposed relative to the density immediately adjacent. I would be--I would welcome hearing, I guess, from each side kind of how they would-- how they characterize it, and so I guess... I guess I would request that we actually grant oral argument at this point.

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#### COUNCILMEMBER ELRICH:

27 Second.

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#### COUNCIL PRESIDENT ANDREWS:

OK. So it's been moved and seconded. Now, we had a motion for approval.

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### COUNCILMEMBER KNAPP:

33 Right.

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#### 35 COUNCIL PRESIDENT ANDREWS:

Do we want to consider this as a substitute motion, then?

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#### 38 JEFF ZYONTZ:

39 Did you have a second for the first motion?

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#### COUNCIL PRESIDENT ANDREWS:

Yes. Yeah. The motion was moved and seconded, so we'll--I think we'll have to take this as amendment, then, to have oral argument, and so this will be --it's been proposed as an amendment by Councilmember Knapp and seconded by Councilmember Elrich. Is there any discussion on the proposal for oral argument? Councilmember Ervin.

#### COUNCILMEMBER ERVIN:

Yes. My question has to do with the --the--Miss Martinez and whether or not anyone had ever had any conversations with her prior to Mr. Zyontz contacting her yesterday. In other words, have--I'm just not sure why we would take this up at this time. Can you just give me a little bit more information about that?

### JEFF ZYONTZ:

Sure. She was a party of record. She testified in the Hearing Examiner's hearing. She was apprised of the Hearing Examiner's opinion when it was issued and given the--the general statement of her rights to request oral argument at that time. I think the date that she emailed Council was either July 2 or July 3, within the 10 days. I then tried to email her back to see whether she had actually made a request for oral argument and to confirm that, since it was really stated as "testimony," which is something that you cannot do. I did not get a reply back since she went on vacation until yesterday--or actually, she went--she had a personal matter to attend to, so she couldn't reply to--to my request. I have not heard back from Mr. Heise, who was not a party of the record who--I don't know if he is aggrieved party or not, who replied with the exact same language that--that Miss Martinez did, so I have not heard from him as to whether he really requested oral argument or not. You also had in your packet, by the way, a response from the applicant that said all matters were duly considered by the Hearing Examiner and you have sufficient evidence to go forward without oral argument.

# COUNCIL PRESIDENT ANDREWS:

Councilmember Elrich and then Councilmember Knapp, and I think it would probably be helpful to specify the range of oral argument, as well, before we take it up. Councilmember Elrich.

#### COUNCILMEMBER ELRICH:

- I want to --I just have a couple of quick questions about the range of the discussion here.
- When this comes before us, am I free to ask questions, for example, about the traffic
- mitigation plan, and am I free to ask questions about the assertion in the report that
- management or the owner of the shopping center demonstrated economically that it



wasn't viable? Can I ask for documentation of that, or this--is that just an assertion by the applicant?

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### JEFF ZYONTZ:

5 Well, it--l--

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### PHIL TIERNEY:

8 It's really--

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### 10 JEFF ZYONTZ:

11 Please go ahead.

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### 13 PHIL TIERNEY:

Yeah. It's basically an assertion by the applicant, and given the fact that the applicant has a vested interest in the property and has experience in this area, we gave weight to that opinion, but it was not supported with any studies or anything like that.

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#### COUNCILMEMBER ELRICH:

I mean, frankly, I find that strange, because A, if I wanted to rezone a property, I'm going to say that I'd make more money if I get to do it another way, and for you to give greater weight to something without evidence --I mean, I--you know, the neighbors demonstrate convenience. You have evidence that there will be a loss of jobs. You have lots of other evidence of other impacts, and the countervailing evidence is somebody coming in and saying, "I won't make as much money as I want to." I mean, I'd--I guess I'd like to see evidence.

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#### JEFF ZYONTZ:

And again, the-- the--the Council is entitled to actually go through all elements of the record if they so choose to. What you get is a report and summary from the Hearing Examiner, but you can go down and go through the evidence, and of course, at oral argument, or if you decided this directly, you can ask the Hearing Examiner what existed in the record, what he based his conclusions on, and all matters pertaining to his report.

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### COUNCILMEMBER ELRICH:

OK. So I can ask these questions, and they will be within the scope of what I'm allowed to ask.

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#### 38 JEFF ZYONTZ:

39 If you read it first in the report...

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#### COUNCILMEMBER ELRICH:

3 Yes.

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5 JEFF ZYONTZ:

And then you're asking a question based on--on what you read in the report, you're entitled to ask the question.

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### 9 COUNCILMEMBER ELRICH:

So there's a direct reference in here to LATR ????? wanting mitigation, so I can ask about that, and there's a reference to the economic viability. OK.

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### 13 JEFF ZYONTZ:

Right. You could ask--again, you could ask that without oral argument.

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#### COUNCILMEMBER ELRICH:

17 OK.

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# **COUNCIL PRESIDENT ANDREWS:**

All right. Thank you, Councilmember Elrich. Councilmember Knapp.

20 21 22

#### COUNCILMEMBER KNAPP:

23 Thank you, Mr. President. I would also add, we had a case a year or two ago in which we 24 had some opponents to a property or people of record who weren't necessarily sure how-how this part of our process works, and I know that there had been some interaction with 25 the people's counsel. I would strong--I know the people's counsel actually provided 26 27 testimony as I read through the packet last night. I would strongly urge the folks requesting oral argument, if we --if it's so granted by the Council--and the people's 28 counsel to link up with each other, because I think for this to be worthwhile, I think that is 29 going to be something that is necessary. Oftentimes, it is our job to try and give voice to 30 folks who don't necessarily understand how the processes work, but we need to make 31 32 sure that that's constructive, and I think, in this case, a strong assistance on the part of the 33 people's counsel will help that be as productive as it can be and allow the Council to make the best decision it can possibly make. 34

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### COUNCIL PRESIDENT ANDREWS:

- 37 All right. Thank you, Councilmember Knapp. I'm going to support the request for oral
- argument because I think it is a good policy to--to have a--have one--have a policy of
- leaning in favor of oral argument when there is a--a case made that appears to have, you

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know, any merit at all. So I lean in favor of oral argument to give as much expression ofof opportunity as we can, since these are decisions that are permanent in nature once

they're made. So are there any other comments on this?

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#### JEFF ZYONTZ:

Just as a technical matter, the clerk informed me that if you wanted--if you granted oral argument, it would be scheduled for the 28th.

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### COUNCIL PRESIDENT ANDREWS:

10 Yes, that's right. We would schedule this for Tuesday, July 28.

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## 12 JEFF ZYONTZ:

And as I understand--typically, you would grant 20 minutes for each side, if that's still OK.

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#### COUNCIL PRESIDENT ANDREWS:

16 Yes, that's right.

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#### 18 JEFF ZYONTZ:

And then the grounds that--that I reported that were clearly in the record were compatibility and general public interest.

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#### COUNCIL PRESIDENT ANDREWS:

- OK. Is that good? OK. All right. Well, we will use those as the grounds, and we're ready,
- then, to vote on the substitute motion to grant oral argument. It would be scheduled for the
- 25 28th, as specified by Mr. Zyontz. All those in favor of granting oral argument on this case,
- please raise your hand. That is Councilmember Navarro, Councilmember Elrich,
- 27 Councilmember Floreen, myself, Council Vice President Berliner, Councilmember Knapp,
- and Councilmember Ervin. That is 7-0.

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#### COUNCILMEMBER KNAPP:

I thank the Council.

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#### COUNCIL PRESIDENT ANDREWS:

- Thank you, Councilmember Knapp. We're now ready for the session on the--the
- worksession on the Germantown Sector Plan. We're going to spend the rest of the
- morning--rest of this morning's session, at least, on this Sector Plan. The PHED
- Committee has worked very hard in the last few weeks on this plan, meeting four times, I
- know. We had a public hearing back in May, I believe, on this Sector Plan. We heard from
- many segments of the community, and we appreciate everyone's participation and hard

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work on this. There's quite a bit to go through, and so we will not be taking votes today,

- 2 but this is a great opportunity for Councilmembers to identify-- especially those not on the
- 3 PHED Committee to identify any remaining issues that they want more information about
- 4 or have questions about or any other aspect that concerns them. So I will now turn to
- 5 Councilmember Knapp, the chair of the PHED Committee. I thank him and his colleagues
- 6 Councilmembers Floreen and Elrich for their hard work on this plan, including last week,
- 7 when the Council was formally on recess. The PHED Committee continued to work, so
- 8 thank you.

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#### COUNCILMEMBER KNAPP:

- 11 It's going to be a theme, I believe, that carries through much of the remainder of the year,
- so I appreciate the efforts of my colleagues to get this before the Council and appreciate
- in advance the work that they will participate in in the months coming--going forward.
- 14 Thank you, Mr. President. I just wanted to take a couple --a few moments to put some
- remarks out there, and I also want to apologize, for the benefit of my colleagues. One of
- the reasons we have to try and do as much of this as possible this morning is we actually,
- as many of us are, are parents on the Council, and I have to take my daughter to get
- braces at 2:00, and so that kind of screws up the afternoon, and so I appreciate --yeah,
- she's very excited. So I appreciate the leniency with which this has been approached, and
- 20 hopefully we can make great progress through the morning-through the morning session.

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#### **COUNCIL PRESIDENT ANDREWS:**

And I should announce that the plan is to go a little later than we expected, or scheduled, in order to finish as much as possible before the afternoon session.

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#### COUNCILMEMBER KNAPP:

- 27 Thank you, Mr. President. The Planning Board gave us, I think, a vision which the
- committee pretty strongly embraced as it related to looking at this being the first of three
- 29 Master Plans along our I-270 corridor that we're going to be addressing, and the
- 30 challenges that are facing us are how to make those plans kind of represent the vision of
- where this--where this County is going. In particular, as it relates to Germantown as one of
- our corridor cities, it was to increase the commercial activity that was there. One of the
- things that we did a --did here that this plan proposed, came forward, was increasing
- commercial density from 60,000 jobs to more than 70,000 jobs, and we also increased
- residential density because the motion--the notion of moving more toward a mixed use
- environment, so the residential density of what was remaining tripled from the Town
- 37 Sector to 5,800--from 5,800 units to 15,000 units. We did, as the President indicated, have
- an overview by the Planning Board prior to our public hearing. There was also a tour that
- 39 a number of Councilmembers, and I know all Councilmember offices, were represented



on, which I thought was a very productive tour, and I thank both Sue and Marlene for 1 putting that together. One of the things to also--I would remind people is, this is not the 2 3 Germantown Master Plan that we're doing. This is the Germantown Sector Plan, because the Germantown Master Plan was done in 1989 and covers a--I forget how many square 4 5 miles Germantown is. A very, very large area. But much of what has occurred has been residential development over the last 20 years, but that there wasn't really a need to go 6 7 back and look at that--of rezoning any of that new residential development. The part of 8 Germantown that I think that we and the Planning Board want to really focus the attention 9 on is, is effectively the center of the community, the commercial core, and so that's really what this plan focuses on. So it's important to remember that so that when we're talking 10 about Germantown, it's not all of Germantown, it's that commercial core of Germantown. 11 We--what I will do is turn to the Planning Board, who had a few, I guess, a quick overview 12 of slides that they wanted to run us through, and then what I will do is then walk through 13 14 the major issues as Marlene has laid out, or Miss Michaelson has laid out for us in the 15 packet very--very well, and then as we go through those issues, we will then delve into a property-by-property assessment and the committee's recommendations. I know that Mr. 16 Elrich had circulated a memo this morning, which I think supplements or compliments 17 18 some of the issues that the committee discussed and enhances that, so we'll get to talk about that when we get to the environmental piece. I have, when we get to staging, some 19 20 thoughts and recommendations to make at that point and would encourage my colleagues 21 as you have questions, certainly, by all means, don't be shy, raise your hands, ask questions, and we'll make as much progress as we possibly can in the next few hours. 22 23 With that, I would like to turn it over to the chair of the Planning Board and to staff and 24 thank them for their efforts to get us to this point, and look forward to working through the 25 day with them.

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#### **ROYCE HANSON:**

Thank you very much, Mr. Knapp. Royce Hanson. I'm chairman of the Planning Board, and we're going through, as soon as we can get it loaded --ah, we got it loaded--a quick PowerPoint presentation that both sets the context for this plan in the I-270 corridor, and John Carter will go through that quickly, and then Sue Edwards, who is the chief planner on this project, will describe very briefly some of the principal elements of the plan and the concept as we sent it to you.

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### JOHN CARTER:

OK. John Carter representing the Montgomery County Planning Department. Appreciate the opportunity to be here. This is a unique opportunity, I think, for the Council, in terms of land use planning. We--you have several plans coming to you--Germantown is the first, followed by Gaithersburg shortly, and White Flint, but you've done other work, as well. So



what I'm going to do is set what we've been doing in the County, what we're doing in the 1 corridor, and then Sue is going to come up and talk about Germantown very quickly. So, 2 County planning--I'm sure you understand we're running out of green fields, and so this is 3 about creating centers. Certainly, this applies to Germantown, as was already discussed. 4 5 You have a Germantown plan for the corridor city. This is the employment corridor side of this. Emphasis on connecting these various centers that we have in the County. Having 6 7 these centers work together is our future. And then something close to my heart is more 8 emphasis on design, the way these communities touch and feel and how they impact 9 people is what we're working on. At the same time we're planning for new, there's still a whole host of existing neighborhoods that we're paying attention to. Now, in the case of 10 Germantown, we're not paying any attention to the existing communities, and that's a 11 good thing. We're paying attention to their downtown. So the rest of the Germantown, the 12 residential area, is under the older Master Plan. As part of stabilizing those existing 13 communities, working on open space, the street design, and as you know, the zoning 14 ordinance rewrite--the various tools that we have. So follow-through is very important. A 15 few years back, there was a Transportation Policy Report, and the direction that the 16 Council has given us is to increase the transit use by 40% --45%. That would be guite--17 18 quite an effort if we could do that, but that's where these Master Plans go, that's why we have a Corridor Cities Transitway, that's why we're coming back and now planning around 19 20 each one of those corridor city stations. And it's part of an integrated policy. You sort of 21 see these things once at a time--one at a time, but it's kind of useful to step back and 22 understand how the whole program is put together. You're going to be getting a stronger 23 or an indifferent growth policy soon. You have a Master Plan program that's integrated. 24 You have the I-270 plans, and we're nesting all those plans, starting with Twinbrook, that was approved unanimously by this--this Council last year, again, followed by 25 Germantown, which is our topic today, Gaithersburg, and White Flint. So all of these are 26 27 working together, and we're at least planning them all together. Soon you'll have the Wheaton and maybe the Glenmont plan as another round of plans. And then you have a 28 set of neighborhood plans that are coming, with Takoma/Langley and Kensington. So 29 that's our integrated program that you're being able to see, and then the zoning code 30 revisions that come. So now let's talk about the corridor just a little bit. Again, it's about 31 enhancing the centers, it's about connecting the senators--centers, and it's about design, 32 33 and we're using the Master Plan program to do that. Now, there's a set of forces at play in 34 the corridor, and it might be useful just to think about the forces a little bit so that you can see how they manifest themselves in the land use planning. There's a lot of global 35 36 competition. People can move to Moscow. That's not Moscow, Idaho. That's the real Moscow. You can move to Paris, you can move to Calcutta, you can move all over the 37 place; why come to Montgomery County? And we ought to keep that in mind in our 38 planning for the future. Technological innovation allows you to move around to a lot of 39



different places, so what's so special about the County? There's certain clusters of 1 2 industries that we have in the County that we ought to be building out of, and certainly, energy costs, a major force. The local forces--you certainly understand all of these: 3 the population changes, the availability of land is going down, housing of all varieties, the 4 5 research industry is here, and if you see on the little chart there, our basic industry is made out of high-tech industries. Subset is the lab, space, and the biotech industry. But 6 7 we also have other industries. That's why NASDAQ is located in Shady Grove. That is not 8 quite half of our industry. The other half is what supports that. The restaurants and the 9 small businesses support that, so we ought to keep that in mind, especially in Germantown, as we're planning the employment center. Access is critical. Recreation and 10 culture facilities are critical to attracting people, and then of course federal facilities-- we're 11 very lucky to have some of the outstanding federal facilities. So, what's the vision for the 12 13 corridor? Again, enhancing the centers and connecting the corridor. That's the basic vision 14 that's coming out of this. I'm not going to travel all the way through the corridor, but starting in Bethesda, on the upper left is the Green Mile. We've worked for several years 15 to maintain that as the Green Mile. That's your stable residential neighborhoods, over 16 time. The picture on the right is-- is transforming through design --through County money, 17 through state money, through private sector money, improving the design so your first 18 impression of the County is a positive one. On the lower left is the-- just completing 19 20 Wisconsin Place, so you get a sense of the open space right at the Metro station, and 21 we're planning that on many of the areas. And then some sense to detail, the Madonna of the Trails. North Bethesda, maybe it needs a little bit more work to it. Difficult for 22 23 connecting. There is a tree in that slide, but maybe we could have a few more. But 24 improving that first impression of White Flint is what you're going to be seeing later on in the summer and in the fall. As you see on the left slide, on the upper left, is Twinbrook, 25 which, again, was approved unanimously last year. So all three of those Metro station 26 27 centers are very important and a unique opportunity in the County. Rockville--we understand we are your staff, we're not Rockville's staff, but we do coordinate with the 28 cities, both Rockville and Gaithersburg, and Rockville has been doing a pretty good job in 29 transforming their center, so they're with the program, so to speak. Coming up is 30 Gaithersburg, and you see the multitude of centers in Gaithersburg, and you'll be seeing--31 we have linked the densities, the mix of uses in Gaithersburg, and the way that's working 32 33 together. I don't have a slide that puts it together, but on your next page is the 34 Germantown--now I think it's acting up, so hopefully you can follow this at--at your desk there, with the printed-out version. But Germantown also has a list of centers that Sue is 35 36 going to talk about. That circle that you see there is the quarter-mile walking distance. The densities, the mix of uses are very much in line with what we're doing elsewhere, and of 37 course the proof is what-- when you see the Gaithersburg and you see the way it's all tied 38 together. At some point, we'll give you a drawing of how all of those would go together. 39



FAR is--ranges from 2.0 at the maximum down to about .75, I believe, and--I'm on page 1 2 22, Sue says. OK. Your next slide is another slide of Gaithersburg, but let's move on. 3 You've got Germantown with its 1, 2, 3, 4, 5 circles. You've got, in Germantown, the Town Center. That's the Red Line that goes through there. So augmenting that Town Center is 4 5 one of the major centers in Germantown. And finally is the implementation, and you see-how do these various centers work together? If we connect them right, if we get the 6 7 density right, there's still an interplay between the centers. You can't do everything at 8 every center. Only one center can have a 2,000-seat concert hall. So it's, how does jobs 9 and housing match? How do the centers work together? So Twinbrook, if you see on your list, is a mixed use neighborhood and Metro--a lot of housing there. It's an advanced 10 technology center. It's also pays attention to the light industrial uses. White Flint--future 11 downtown for North Bethesda. It has a retail focus, and it has housing. Gaithersburg is 12 13 your advanced technology center. It has a medical focus, great opportunity for hospital 14 expansion and creating a full-service hospital unmatched in the County, or the region, frankly--to create a very special medical center there. Has more housing and certainly 15 advanced education of Johns Hopkins and University of Maryland. Last on your docket 16 here but number one on the program is Germantown. Signature employment site, mixed 17 18 use with housing. We're understanding, as these new employment centers for the 21st 19 century evolve, they need more housing to make them work. And certainly has education and training opportunity in Germantown. So I'm hoping you're understanding how these 20 centers work, how each one has a separate function, but if they're all connected, how you 21 have a very unique opportunity here in Montgomery County. And the last page is kind of a 22 23 report card--how are we doing? Are we truly doing what the Transportation Policy Report 24 wanted, are we doing what the Council directed in terms of having these centers function better, and I think what we're attempting to show is the balance of jobs and housing is 25 improving, as we go in the corridor. This is critical because the east-west travel is very 26 27 challenging in this County. It's important that this group of Master Plans achieve that balance to take at least some of the pressure off the transportation system. So hopefully 28 that set the stage on what we're doing in terms of County planning and also our Master 29 Planning effort and how these centers work together. 30

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# COUNCILMEMBER KNAPP:

OK. Sue, you've got some brief remarks on Germantown itself?

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#### SUE EDWARDS:

- I have brief remarks that you can follow starting on page 24. The key recommendations,
- which are on page 25, as Councilmember Knapp noted, was to increase employment.
- There's a lot of employment that has been proposed for Germantown through the 1989
- 39 plan. We're trying to put the pieces together that will allow that employment and a small



increment of additional employment to move forward and provide jobs, not just for the 1 people of Germantown, but for the people of the upper part of Montgomery County. Very 2 3 important to strengthen the Town Center. A good attempt was made in staging from the 1989 plan, that restaurants and entertainment were key to making a downtown--the 4 5 beginnings of a downtown. We want to see that proceeding, improving, growing. We use transit as the organizing focus. We also recognize that the larger part of Germantown, 6 7 which has a wonderful greenbelt and a number of parks and other recreation facilities, 8 needs to be connected to the downtown, and the downtown needs to be connected to the 9 outer edges. We looked more carefully to design quality throughout the Sector Plan. The 1989 plan had special recommendations for urban design and other design features for 10 just the Town Center, and this Master Plan will be followed by urban design guidelines for 11 the entirety of the Sector Plan. We've also focused on how to recognize sustainable 12 13 building practices through the redevelopment that many of the sites in Germantown will take as a part of this plan. And we also felt that there was a wonderful, kind of 14 15 underappreciated cultural historic and civic core and features that we wanted to bring forward through the Master Plan process and in some of the ways that we recognize the 16 people, industries, places, and events of Germantown. If you turn to page 26, we've used 17 18 a number of kind of organizing districts. The Town Center is the largest, and in fact, this plan makes a slightly larger Town Center than was in the 1989 plan. You could follow the 19 route of the Corridor Cities Transitway, which is a dotted line on the west side of I-270, 20 21 which I would be pointing out to you if I had a picture, but it basically comes from the southern point of--towards Gaithersburg through the Gateway District, with a major transit 22 23 station in the Town Center, a slight curve to the east, where it captures some of the future 24 employment sites that go along Century Boulevard, up towards the north, where there's a--a district called North End. It will cross over 270 and then continue on to Clarksburg. 25 There is a second line that-- of the CCT that is also looked for in future planning which 26 27 crosses over to the east and touches the Seneca Meadows District. Each of these transit districts have a unique character. The Planning Board put a lot of emphasis on how they 28 would differ from each other, that there would be discernable land use mix and intensity 29 differences, as well. If you look on page 27, we've arrayed the Planning Board's 30 recommendations as they apply to each of these districts to kind of get an idea of how 31 significantly these increase-- these densities will be distributed among the respective 32 33 districts. For instance, the Town Center, as you see, has about 6 million square feet of commercial development and about 25,000 housing units. But the--it's also important to 34 note that for the Montgomery College District, we did recognize that Montgomery College 35 36 has both an academic program. We've been in touch with their facility planning through 2050, the year 2050, and also their business park so that we feel that the 37 recommendations of the plan are supportive of both of those elements. The next slide, on 38 page 28, arrays how the commercial and residential development stacks up as compared 39



with the '89 plan and with existing. It's important to note that what this reflects is an end 1 2 state, roughly 23 million square feet of commercial development, which is approximately 3 66,000 jobs and 15,000 dwelling units. There will be redevelopment. There will be demolitions and redevelopment. There will be greenfield development. So you do see how 4 5 what is considered to be existing does compress, but then the larger amount of the endstate development takes you to--to the top ridge there. What's different about residential 6 7 development is that there isn't any pipeline of approved development that hasn't been built. There is a significant increment, roughly 3.2 million square feet, that is already 8 9 approved in Germantown that has yet to be built. Slide 29 talks about the densities that were allocated to each of the transit districts. Kind of to the lower left is the MARC station, 10 where there's a range of density of .3 to 1.0. If you move eastern-wise along 118, the 11 bull's-eye, which is the Town Center, has densities from 1.0 to 2.0, and then there's sort of 12 a feathering of density to the north along the Corridor Cities Transitway so that the 13 14 Manekin Station in the north end had recommended densities of .5 to .75, as did the Dorsey Mill Station, I really wish we had that on a slide, Lastly, for zoning, the mixed use 15 zones were used in the plan in order to substitute for single-purpose zones, most of those 16 being the I-3, which sort of is an office park zone, and the commercial zones. Where we 17 18 did make a recommendation of I-3 for Montgomery College, that was with the annotation that it would be the mixed use option under the I-3 zone. We also used the transit mixed 19 20 station--TMX zone with a maximum FAR of 2.0 in the Town Center, and we did --the 21 Planning Board did continue the recommendation for the Town Sector zone, which covers a number of properties, roughly...300... I believe it's 300 or 400 acres within the Town 22 23 Center and North End districts. For public facilities, kind of the full array of public facilities 24 were evaluated. Germantown has two new fire and rescue stations, already a regional library, a civic building with the Black Rock Center, a government building. Where we did 25 find that there were perhaps additional needs would be for a future elementary site, which 26 27 is on slide 32. That's within the Seneca Valley cluster. It isn't a site that is in the inventory of MCPS currently. And we also have been working with the Department of Recreation to 28 identify a new recreation site on the east side of 270, which is depicted on slide 33. We do 29 have language as to how this--these three properties would need to be acquired, and so 30 that they would have to be at such time that property owners are interested in selling, that 31 our Parks division would be working with the Recreation Department to evaluate how that 32 33 would be within their program of other recreation and recreation centers that serve the 34 Germantown/Clarksburg/Damascus area. All right. Mr. Chairman? 35

### **ROYCE HANSON:**

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The final element --I'm sure we'll have some further discussion of it as we go through your staff recommendations--dealt with staging, and the idea there was to try to give some advantage to the Town Center before some of the other centers developed so we could



develop the transit hub there and to organize the staging in such a way that the Town
Center could begin its development and have substantial development first. There's also a
lot of development already approved in the area. And we have broken it down into 3
stages. And I think it's probably better to go into that later as we get into the discussion of
it, than to discuss it all now.

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### **COUNCIL PRESIDENT ANDREWS:**

8 Very good. Thank you. And there are some questions already, and we'll go through the packet in order that it's presented. I do want to just announce that I anticipate that the 9 Council will have a final vote on this, on the formal resolution, when we come back in 10 September. Staff, though, needs to be able to get a headstart on that as we go. So, 11 although I anticipate we will come back on the 21st or the 28th on items that are flagged 12 today for questions or more information, there probably will be a number of items that 13 there won't be questions about. And in that case, I will assume that if they're not flagged 14 by a Councilmember that silence equals consent and that staff can go ahead and prepare 15 that part of the resolution. And we'll be coming back to that in September. But there will be 16 some issues. I imagine that we'll come back to in the next couple weeks. 17

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### **ROYCE HANSON:**

Yeah, there will have to be some redlining to go through the plan and make sure that all of the decisions that you make are incorporated in the text and the maps.

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### **COUNCIL PRESIDENT ANDREWS:**

OK. I'm gonna start with Councilmember Elrich, who had his light on.

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#### COUNCILMEMBER ELRICH:

27 I think that most of us on the committee are in general agreement on most elements of this plan. And I've got some concerns, though, that I'll get to when we get to the actual 28 parts of the report, but I had just a general question about some things you just went over. 29 in your first 2 presentations. And the first is...on the Transportation Policy report, you 30 talked about increasing the transit goal by 45%, but I thought that the original 31 Germantown Master Plan modal split goal was 35% that has been reduced in this plan to 32 33 25% and that we have 16% now, and that you're suggesting staging, which--I admit I inadvertently supported taking that one element of staging out, which I'll ask to put some 34 form of there back in. I was getting rid of the rest of the things I thought were utterly 35 36 irrelevant to what we're normally staged by. But that I did not mean to take out. But you propose going from 16% to 21%, which is like a 30% increase. So this used to be an 37 38 inconsistency between driving toward a 45 increase in transit and then reducing the goal in Germantown from 35 to 25 and doing it in the town sector, which is the one part of 39

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Germantown that theoretically is gonna have mass transit associated with it. So, what goes there?

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#### ROYCE HANSON:

Oh, I think we were trying to be as realistic as we could be in this situation. I don't think there's any objection. In fact, I think there's as much enthusiasm as you can imagine for increasing that modal split over time. But I think we have to look at the fact that achieving the full modal split that everybody would like to achieve in Germantown depends very heavily on getting the CCT there and in operation. The faster it gets there, the faster we'll get a better modal split. Maybe Mr. Hardy can help you with this.

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### DAN HARDY:

Sure. For the record, Dan Hardy, Transportation Planning Chief. What we're looking at in mode splits for all of our master plans is what can we reasonably achieve given the land use and the transportation system and programs we think we can put into place over the lifespan of the plan. Generally, we see that our highest modal splits can be achieved more closest to the core of the urban areas. So, in Silver Spring, where we have a 50% nonauto driver mode split, is our nirvana. As we move up the corridor, basically, we're looking at White Flint at a 39% non-auto driver modal split. In Gaithersburg, you'll be hearing in the fall here, we are looking to stretch to get to 30% to 32% non-auto driver mode share. So, the Germantown plan in '89 was actually fairly complex. It had separate submode splits for trips between Clarksburg and Germantown and between Germantown and everywhere else. What we are actually doing--and it did not have a staging component to it. It was a goal. There was no teeth to it. What the board did propose to you here was something that said we are going to have a more achievable goal. You know, John mentioned some percentage change, going from 16% to 25% is actually a pretty sizeable change in behavior. And not only is it a goal, but we're actually--the board's proposal was to actually stage development, and as we have done in some of the down county centers, to say we will be not moving development forward if we haven't seen the kind of changes we want, making interim progress towards that Master Plan goal.

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# COUNCILMEMBER ELRICH:

I guess my response is that I feel like we're too tame in what we expect and what we ask for and that basically you're creating a sea of traffic, and with some marginally better transit than today, but it's not gonna get us where we need to be. And you leave us highly dependent on the construction of, what is it, 6 interchanges or however many there and how many you've talked about in West Gaithersburg that even with them, don't provide a very good picture on the roads.

38 39



### 1 ROYCE HANSON:

Then it is important, I think, to-- depending on where the Council goes on this--if you want to increase that modal split, then you probably need a performance element which--and we've suggested a performance element in staging, so that to go to the subsequent stage,

5 you have to reach a threshold of non-auto transportation.

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### COUNCILMEMBER ELRICH:

Glenn, that's what you were talking about with me earlier.

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### 10 GLENN ORLIN:

11 Yes.

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# 13 COUNCILMEMBER KNAPP:

I understand. We're gonna get to that. I would suggest we'll probably do that when we get the transportation element, just so we can keep the pieces moving.

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#### COUNCILMEMBER ELRICH:

My other generic comment--and it's just, like, more information I'd like--is when we do the--your slide on our page 6, it talks about analysis, and it's sort of like the job breakdown. I think it would be really interesting if you would come to us with also the wage breakdown for these different job categories. The Economic Development Office did that once for us, I think, about a year, year and a half ago. They came in with all the categories and broke it down. But I think that's, like, really important to understand what it actually means in terms of what wages people are gonna be making and what housing choices are gonna be affordable to them. And I think it's particularly important because when I was on a panel with Orlin down in D.C. a few months ago, and Washington Adventist was on the panel but also one of the biotech firms, which I forget at this moment. But he was talking about housing for their employees. And I was shocked when he was asked what your employees make. This is the high-tech biotech industry. And he said \$45,000 to \$50,000. I was somehow thinking about, you know, different levels of wages, 'cause this is supposed to be the good stuff that we're bringing to Montgomery County that's got lots of income and is a real positive. Well, providing housing for people making \$45,000 a year is a tad challenging.

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#### 35 ROYCE HANSON:

36 Well, I think--

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# COUNCILMEMBER ELRICH:



I think we need to understand the interplay of the wages of the jobs as well as our ability to provide housing for those different wage levels.

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#### ROYCE HANSON:

5 I guess I have 2 responses on that. One is that we frankly don't know which industries and businesses will occur within the area. We've got some aspirational goals, but if you look, 6 7 for instance, just at the medical industry, which is considered a very high-wage industry. But if you think about it, for every doctor who may be making somewhere between 8 \$150,000 and \$500,000 a year, you've got medical technicians, you've got nurses, you've 9 got orderlies, you have custodial employees that are not making those kinds of salaries 10 and are necessary to make an operation run. There's a great deal of romance about the 11 creative class and how we're all gonna be populated by people who are doing wonderful, 12 creative things. OK, we are really a hotbed of creative people in the county, but for every 13 person in the creative class, there's a very big supporting class... for those who are being 14 nominated for creative sainthood. So, we have to remember that in any business, there's 15 a pretty wide distribution of incomes. And I think you're making a very important point. The 16 housing stock that we try to maintain in the county and that we create needs to have a 17 18 wide variety of opportunities and income levels that can be served in it.

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# COUNCILMEMBER ELRICH:

I'm concerned particularly when we talked about the retail. The proposal is to blanket every place in the county with mixed-use development and retail on the ground floor. It's difficult to make less money than you make in the retail trades. So, I'm really concerned about how this all plays out, 'cause ultimately, these also induce costs for the county that we have to deal with. So, I think more information about what we're producing and what the implications are for the county are important. These are gonna be residents who have children and who come to the schools. What's the interplay between revenues that are gonna be generated, and not just the sexy revenues but the not-so-attractive revenues?

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#### COUNCILMEMBER KNAPP:

I would just observe that the committee is actually...next week? I believe it's next week or the week after is gonna be having conversations with the Department of Economic Development to figure out how we actually start to link those 2 pieces a little bit more strongly. Because right now, they're still more in isolation, I think, than we'd all like them to be. And so we're gonna have a discussion on that strategy, too, so we get better information.

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#### COUNCIL PRESIDENT ANDREWS:



OK, thank you, Councilmember Knapp. We have two more comments, and then we're 1

- 2 gonna get right into the packet. And we're gonna go till at least 1:00 today so that we get
- as much done before Councilmember Knapp needs to leave. So, Councilmember Floreen, 3
- who's the other member of the committee, I'm gonna call on next and then Council Vice 4
- 5 President Berliner, and then we're gonna walk through the packet.

6 7

### COUNCILMEMBER FLOREEN:

- 8 Thank you. I just want to respond to my colleague Mr. Elrich and to ask Park and Planning
- 9 about the housing policy work on the Master Plan. That's really important to have facts
- about employee wages and what that means for our obligation to create community. We 10
- know how much we pay or don't pay our own staff here on the Council and we can just 11
- extrapolate that onto the private sector and maybe come up with some similar information. 12
- But I know that the Planning Board is working on the housing element, and let me just ask 13
- quickly. The information that Mr. Elrich has referred to I am assuming will be part of your 14
- 15 work product there?

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### **ROYCE HANSON:**

- 18 There will be a great deal of information, particularly in the appendix to the housing
- element, that represents research that we've conducted over the last 2 years, basically, 19
- dealing with the income distribution, the level at which there is a deficit in different kinds of 20
- housing for different levels of income, and some suggestions that we hope will be 21
- embraced by the Council on how to address some of these issues. 22

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#### COUNCILMEMBER FLOREEN:

- Because it's not just--I mean, I don't know. If we call it affordable housing, it's just housing 25
- that working families can afford, which is the real issue and how we address that. You'll 26
  - have some suggestions for us?

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#### **ROYCE HANSON:**

30 That's correct and--

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### COUNCILMEMBER FLOREEN:

33 OK, our usual conversation about this.

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#### **ROYCE HANSON:**

- 36 There's one element of this that's also very relevant to Germantown. One of the findings
- that we've been making is that it's no longer possible to simply isolate the cost of housing 37
- from the cost of transportation. 38

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## COUNCILMEMBER FLOREEN:

2 Right, yeah.

#### ROYCE HANSON:

Right now, a lot of people in Montgomery County are spending somewhere above 15% of their annual income on transportation. So, that when you combine 30% or 35% of income being spent on housing with close to 20% being spent on transportation, because of the distance that they may live from work, that you're seeing a household expense of 50%, and in some cases in the region, more than that. So, to the extent that we're able to bring more employment into Germantown and to provide some opportunities for a larger percentage of the population in Germantown to work in the same community in which they live, we're able to, in effect, make more affordable some of the housing that's there. And Germantown already is a major source of affordable housing in the county. 

### COUNCIL PRESIDENT ANDREWS:

Thank you, Chairman. Council Vice President Berliner.

# COUNCIL VICE PRESIDENT BERLINER:

Thank you. And I appreciate the good work the committee has done with respect to this. My understanding is that the committee and the Planning Board are aligned with respect to this plan, but for just a couple of issues. And if that's the case, Mr. Chairman, I apologize. [Cell phone rings] I was hoping that you would share with us...before I throw this phone... if you would share with us, as a point of departure, so that those of us that aren't on the committee can understand what you think we should focus on. I know we'll be going through the packet, and the packet does discuss staging and other things at great length, but nonetheless, to help frame the issue and also to suggest to staff that I hope that we will not take straw votes on if there are 3 issues that the chairman identifies are the ones that he cares the most about. I would like the benefit of a little more time, as a member who hasn't been on the committee, to absorb the chairman's point of view and understand the committee's recommendation. So, if you could help frame this conversation as, say, the top 2, 3, issues that you think we should focus on as we go through the packet, I'd be grateful.

#### **ROYCE HANSON:**

I think there are basically 3 sort of basic things that we had hoped to persuade the committee on and didn't succeed. The first is staging and the extent to which the plan should contain a staging element. The second has to do with some differences on the amount of density for particular properties or areas. Our aim was to try to essentially have a gradient of density with the highest density at the town center. And there's some



difference between the board and the committee on density in some of the areas outside 1 2 the town center. And third is an issue that I think we want to give some careful attention 3 to, and that is the extent to which the...you should use the sectional map amendment to reduce the amount of area in the town sector zone. Here, I don't think there's a difference 4 5 between us and the committee on what we want to see happen in these areas. But a concern about the effect of using the sectional map amendment to change the town sector 6 7 zone, or to change from the town sector zone, and the implications it may have for other 8 areas left in the zone, not only in Germantown, but also the implications of the change for 9 Montgomery Village, which is the other place under the town sector zone. Those, I think

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### COUNCIL VICE PRESIDENT BERLINER:

So if I could just ask my colleagues' indulgence that we not have straw votes on those 3 issues today as we work through this, I'd be grateful.

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#### COUNCILMEMBER KNAPP:

Yeah, I think that's fine. That's how we got it laid out.

are the 3 issues that have been a source of some contention.

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# **COUNCIL PRESIDENT ANDREWS:**

OK. And Councilmember Ervin, and then we're gonna go through the packet.

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#### COUNCILMEMBER ERVIN:

Just guickly I wanted to weigh in on the issue of ratio of jobs to housing. I sat in on the PHED Committee conversation yesterday as it related to overcrowding, and I just wanted to add my voice to this conversation. It's clear to me-- I mean, we don't talk about this a lot, but if you look at the migratory patterns of folks in the county in terms of where they live and work and where they choose to live because they can afford to live, we see that in certain areas of the county, it's the size of the housing. If you're looking around Aspen Hill or areas of Wheaton, Silver Spring, these are smaller homes that people can rent and buy before the economy began to crash, but these are also people working in certain sectors of the economy. They were construction workers. They worked retail, et cetera. We, at this dais, make policy decisions every day. And I think that sometimes these policy decisions run into each other. On the one hand, yesterday, we're talking about creating a situation where we're gonna try to force fewer people to live in a house. At the same time, we're talking about what we're gonna do about the ratio of jobs to housing. I think we gotta be really careful about the policy decisions that we're making in the Sector Plan and the Master Plans and how that might bump up against some of the other policy decisions we're making regarding how we're gonna legislate the prevention of overcrowding in our



county. I just want it to be clear that all of these conversations are happening simultaneously with one another.

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# COUNCILMEMBER KNAPP:

Very good observation.

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# COUNCIL PRESIDENT ANDREWS:

OK, all right, Mr. Chairman, go ahead and take us through.

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#### COUNCILMEMBER KNAPP:

Thank you, Mr. President. Beginning on page 2 of the packet, you will see, as I articulated 11 earlier, kind of the changes from 1989 plan. We'll walk through the major policy issues and 12 [indistinct] understanding there, and then walk through property by property. The first was 13 overall strategy regarding density and height. The committee's recommendation was to 14 add and clarify the height limit for all transit station mixed-use properties. The greatest 15 increases in density, as has already been articulated, occur in areas closest to the corridor 16 cities transitway and that the maximum FAR for the planning area is 2.0, which is similar 17 18 to both what we've done in Shady Grove and in Twinbrook. But what we wanted to try and 19 do is--the Sector Plan recommends this density of 2.0. The lower density is for the outside 20 properties not served as much by transit. We wanted, though, to clarify what the maximum heights were because the TMX and TSOs don't necessarily have a maximum height 21 22 listed. And so, what we did, the structures are recommended to be a maximum of 180 feet 23 or approximately 15 stories at the area immediately adjacent to the transit station at 24 Century Boulevard; 143 feet, approximately 12 stories along Maryland 118; and your other transit stations with lower heights, 100 feet along I-270. Attached on circles 14 to 16 is a 25 chart that updates the height information. And we had a discussion in staff, and I think the 26 27 committee agrees, that we should continue to use a policy of feet, not stories, as a measurement for height, since there's greater variability in the height of a story. 28

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### MARLENE MICHAELSON:

And if I could just add a little clarification, because the plan did not have either height or FAR limits for a lot of the TMX property--

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#### COUNCILMEMBER KNAPP:

35 Right.

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### MARLENE MICHAELSON:

I have been working with planning staff to make sure those are all added. On Circle 14 to 16, you see some updated numbers. We're continuing to try and refine those, make sure

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that anything that is missing is clear in this plan. And one clarification I wanted to note is 1 2 that along Maryland 118, the correct height is 100 feet, and along 270, there is variation. So we are gonna continue to refine those, make sure those are very clear and tight and 3 4 bring those back to you.

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# COUNCILMEMBER KNAPP:

7 Just so people know, we also have this document. I think everyone has one. If you don't, 8 I've got an extra one that people can go through. That's the actual Master Plan that's come from the Planning Board itself. So, we're going through the packet, but that's kind of 9 reference. And as Ms. Michaelson has also put supporting documentation in the back of 10 the packet itself. 11

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#### 13 **ROYCE HANSON:**

14 We didn't have any differences on height. I mean, it's just a matter of making it clear and,

as Marlene said, using feet instead of stories in the height definition. It may be useful, 15

however, in the text to refer to stories so people... I think it's--the lay reader very 16

often...visualizes things in stories, but the thing that controls is the feet.

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### **COUNCILMEMBER KNAPP:**

20 So, provide additional content. And I think that was really the objective of staff, the Planning Board, and the committee. So, that's our goal. 21

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### **COUNCIL PRESIDENT ANDREWS:**

OK, no questions so far?

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#### COUNCILMEMBER KNAPP:

Questions on--very good.

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#### **COUNCIL PRESIDENT ANDREWS:**

Not that one.

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### **COUNCILMEMBER KNAPP:**

33 OK, the zoning strategy. What we wanted to do is add information to the Sector Plan 34

regarding the existing zoning areas, areas recommended for a change in zoning, and the

rationale for any proposed change in zoning. One of the challenges we had as we were 35 36 just going through the plan, as we're flipping back and forth a lot, and we'll want to try and

do is to try and get all of that information basically in one place. So, again, as the chair 37

indicated, if the lay person picks this up and actually wants to figure out what the Master 38 Plan is doing, what a property was, what a property is supposed to be and why, they can 39



find it fairly readily. So, that's one of the other changes that the committee's recommending here.

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#### COUNCIL PRESIDENT ANDREWS:

I'll just stop you when there's a question.

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# COUNCILMEMBER KNAPP:

8 OK. Community facilities. The committee recommendation is prepare a new section on 9 community facilities that clearly describes whether existing or planned facilities are sufficient to serve the population of the planning area at buildout, and if not, the potential 10 location for new community facilities. Ms. Edwards, in her overview, pointed to a couple: 11 the school site and the potential new recreation facility. So, we want to clarify that a little 12 further within the text of the actual Master Plan itself. All right. Staging. And now we get to 13 14 an issue that the committee spent a fair amount of time discussing. But the committee recommended deleting the Sector Plan staging recommendations and using the growth 15 policy to stage development in Germantown and if desirable provide a preference for 16 Town Center. I think as Mr. Elrich said in his remarks, the challenge that the committee 17 had was not so much that we didn't like staging as a concept. I think staging--and we 18 19 recognize it both in Gaithersburg and in White Flint--it's gonna be a critical part of what the 20 plan is. But the elements that were identified, I think, for Phase I here, we didn't see the 21 nexus between those elements and what was actually going to encourage the things to 22 happen in town center that we all recognize we'd like to see happen. And so I think that 23 was the biggest issue. In further conversations I've had, one of the things which may 24 make sense to do and I would put out there--and I haven't necessarily presented this to 25 my colleagues yet--is to encourage...regional restaurants and entertainment activities to be developed in the town center so that you don't necessarily build large-scale restaurants 26 27 outside of that town center area and then pull people out of the town center. But even though we are increasing the commercial activity, you're drawing where the people who 28 are going to those commercial activities are spending their time towards the town center. 29 And so, you could actually use that as a potential staging area to make sure that you're 30 drawing people into that town center so it continues to have that level of vibrancy and 31 vitality that people are proposing. And so, I would like to see--I don't have specific 32 33 language there, but I think that's a concept that we may want to consider because I think it 34 gets to the point that the Planning Board had been raising and that we've been talking about is, you want to get additional commercial activity, but you want to draw them into 35 36 that town center. How do you do that? And if that's the place where you go for your restaurant and your entertainment activity, there may be a way to get there from here. 37

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#### COUNCIL PRESIDENT ANDREWS:



OK, thank you. Council Vice President Berliner.

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### COUNCIL VICE PRESIDENT BERLINER:

What I hear are two distinct sets of issues, and there could be many more. One is can we address this as a growth policy as opposed to here. And 2--in the real world, there is a concern that certain activity in the town center, as I understand it, may not go forward for 10, 15 years, and therefore, would this effectively halt other commercial development taking place. Mr. Chairman, if you would respond to both of those dynamics so that, again, those of us not on the committee can understand the nature of the disagreement here.

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### **ROYCE HANSON:**

I think it's as much a matter of emphasis and function as anything else. Let me first just address the general issue of Master Plan staging and why we recommend some Master Plan staging and think that while we're champions of growth policy, we don't think that that's quite the way to do that. Master Plan staging has a different function than the management or administration of the Adequate Public Facilities Ordinance through the growth policy. Now, they complement each other, but they're not exactly the same thing. And all Master Plans don't need staging, I don't think. We agree with that. The Adequate Public Facilities Ordinance is administered in compliance with the growth policy, and basically it focuses on the individual project as it comes in for subdivision. And the question is, is there capacity in the planning area or in the policy area in mainly roads and schools sufficient for that to serve that particular project. It really matters very little where in the planning area that project is, as long as there's capacity in the transportation system that serves the area. So, the Adequate Public Facilities Ordinance or growth policy is not linked to any particular project. And, of course, it's regulatory in character and it's subject to biennial review, I might say, sometimes with unanticipated revisions. The Master Plan staging, however, has a really different function. And it is more concerned with either lumping infrastructure such as a major interchange on a highway or the establishment of or funding of a particular facility such as a transit line or a transit station or a park or a school so that we know there's likely to be, then, some excess capacity created by that...lump of infrastructure that will then be administered through the Adequate Public Facilities Ordinance and through the growth policy in the allocation of it to specific projects that occur. And it may also be used to--staging is frequently used in the growth policy to make sure that one area has an opportunity to develop before the full development of another area in the same Master Plan or Sector Plan area. So, in this plan, for instance, we're trying to stage things so while it didn't just cut off all development, it provided some triggers for further development in some areas to proceed only after a certain amount of stuff had occurred in the town center. Specifically looking at Germantown, right now there are--the development that has been approved and is in the pipeline is for about 3.2 million



square feet of development. And what we had proposed here is that another 1.6 or 1.7 1 2 million could go ahead without any staging at all. And that includes something in each of the districts that are proposed. Before going, then, into the first staging area, we were 3 talking about some things that are kind of pro forma and are there mainly as checkoffs to 4 5 make sure they get done--the sectional map amendment, for example, because until that's done some things can't happen. Now, we think that there are several years of 6 7 development potential just within the pipeline itself, plus any amount, the 1.7 million of 8 additional development that could be approved within these properties. We have 9 suggested-- and I think I understand why the committee was resistant to the idea of an urban service district. We have suggested that be created before Stage I. Now, our 10 thinking on it was that this is more of a placemaking provision than it is a capacity-11 12 increasing element. And I think an argument can be made that staging should focus on capacity development. But we were checking this as something that we thought should be 13 done because it would help create the kind of environment in the town center, in 14 15 particular, that would be needed. We had suggested that there be an annual monitoring program set up. Again, this is not a capacity-providing element, but it is something that 16 helps us keep track of capacity. The funding for urban parks we thought was important, 17 again, as a placemaking thing. A marked garage, which the committee, I think, felt didn't 18 really serve the development of employment in Germantown. Our thinking was that it 19 saves land for development by using the garage instead of expanding the surface parking. 20 21 And we had suggested a connecting of Bowman Mill Drive or one of the other streets that improves the connectivity within the area. Before the second-- now, that would happen 22 23 before-- the next 4 million square feet would develop after this initial group. And before the 24 last 7 million square feet would develop, we were talking about funding the CCT to the town center. Then, again, that's a lump of infrastructure that's really important. And having 25 the agreements in place for the CCT stations with the private sector--if there's gonna be 26 any joint development activity in place before that is developed. And we had performance 27 standards, again, getting the nondriver mode share up to 21% of performance staging 28 development. On the West Side, having Observation Drive link between 118 and 29 Middlebrook completed. And having that open for traffic, because if the campus is going to 30 develop to where they have 20,000 students on the campus, and if any of the other 31 activities that are being proposed for the campus are there, having that road in is really a 32 33 critical piece for having development perceived. And then Century Boulevard and the 34 Dorsey Mill Bridge were the other two major things that we were talking about needed to be there so that you not only have the capacity that's there and you've got good early 35 36 warning in the plan itself that can guide, then, the consolidated transportation program for the state and the CIP for the county in making sure that these facilities are-- so, those are 37 the kinds of things that we were thinking about. Now... I think having them in the plan and 38 in staging helps and it makes sure that we don't run into essentially a cutoff of 39



development through the use of the growth policy and the Adequate Public Facilities 1 2 Ordinance. I know Glenn has a different view of this. 3 4 COUNCIL VICE PRESIDENT BERLINER: 5 Ha ha! Well, the staff's--on page 6, in the 3rd paragraph, the first 2 sentences, I believe, sort of summarize what I gather to be staff's concerns as the main reason for requiring 6 staging would be if the plan has a goal that cannot be achieved via the growth policy. If 7 such a goal exists, it is not clear in the Sector Plan. If staff wants to elaborate that or if Mr. 8 Chairman, you want to respond to that--9 10 **ROYCE HANSON:** 11 12 Apparently it wasn't. 13 14 COUNCIL VICE PRESIDENT BERLINER: 15 Well, my hope would be that over the course of the next little bit here that-16 17 **ROYCE HANSON:** 18 If the Council decides to leave staging in, we certainly need to make clear why we're recommending staging. 19 20 21 COUNCIL VICE PRESIDENT BERLINER: 22 And staff, if you're... 23 24 **GLENN ORLIN:** 25 Unfortunately, you can't talk about staging in the Master Plan unless you talk about the growth policy. And you can't talk about the growth policy. Let's talk a little history. So, sorry 26 27 about this, but here we go. 28 COUNCIL VICE PRESIDENT BERLINER: 29 30 Here we go. 31 32 **GLENN ORLIN:** 33 Um, in the beginning... [Laughter] 34

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The Chairman's gone! Here we go. The Chairman's gone. He's heard this before.

COUNCIL VICE PRESIDENT BERLINER:

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**GLENN ORLIN:** 



She should try to get her braces off now. Ha ha! In the beginning, in the mid-eighties, 1 2 when the growth policy was set up, there was policy review and local review. And the 3 policy review was to look at what is the average congestion in an area like Germantown. In fact, in the beginning, Germantown as a whole was one policy area. It was shortly 4 5 afterwards divided up to Germantown East and Germantown West. And there was also what's called Local Area Review, which looked at the intersections, and the standards 6 7 have changed over time. They were loosened for a while. They were tightened for a while, 8 and they were successfully tightened. But nevertheless, the goal was--the purpose was to 9 stage Master Plan development for transportation. And when the school test was added a year later, it was to stage-- essentially, um... well, it was basically to make sure that there 10 was enough school capacity for whatever residential development came forward. So, 11 staged residential development, again, based on school capacity. Up through 2004, the 12 mechanism was changed some, but we had it. And then in 2004, we dropped policy 13 review, and I remember at the time--and I was the one who first raised the point that we 14 should drop policy review for a whole set of reasons which we could get into, but we won't. 15 But I also said at the time that if you're gonna get rid of policy review, we would need to 16 introduce staging and Master Plans, because then there really would not be a way of 17 being able to say what major facility should go first, go next and where development 18 should happen. However, we have policy review back again. We have PAMR. And one of 19 20 the things that PAMR doesn't do that old policy review did do is to be able to provide this, 21 for lack of a better term, bias, for development around smart growth areas. The old policy review started with back in the mid-eighties with, I don't know, maybe 15 or so general 22 23 areas. But by the early nineties, we created Metro station policy areas around most of the 24 Metro stations. And shortly after that--I think it was a year afterwards--we created the Germantown town center policy area, all for the same reason. We said that within the 25 larger policy area, whether it be Bethesda-Chevy Chase or Silver Spring-Takoma Park or 26 27 Kensington-Wheaton, we wanted to say if there was development capacity from the transportation that was being provided, we wanted to allocate most of it-- not necessarily 28 all of it--most of it to the Metro station areas. And within Germantown, the idea was we 29 want to allocate as much of the capacity that Germantown would allow because of the 30 roads being built there, transit, at the Germantown town center. Now, we still have a 31 Germantown town center policy area, and it's used for a couple of things. It's got a looser 32 33 requirement in terms of local area review, for one thing. It's also an urban area in terms of 34 the road code in terms of street designs being tighter than it would be elsewhere, but it no longer serves the purpose under PAMR that it served under the old policy review, which 35 36 the ability to allocate, the availability of... development that could be approved in Germantown into the town center itself. So, our recommendation is not to do staging in 37 the Master Plan, but instead to change the growth policy, the PAMR test, for whatever 38 policy review you end up with and reinstitute that ability to allocate capacity specifically to 39

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1 Metro station policy areas and to the Germantown town center so that you can achieve 2 the kind of things that the Chairman's concerned about and I think we're all concerned 3 about. The other thing about it is--4 5 COUNCIL VICE PRESIDENT BERLINER: 6 If I could stop you for a second. 7 8 GLENN ORLIN: 9 Sure. OK. 10 COUNCIL VICE PRESIDENT BERLINER: 11 12 I understand the capacity allocation issue. Actually, I don't understand it, but I hear both of you talking about it. I will come to understand it. But separate and apart from the capacity 13 allocation issue is the desire to promote, which I know the Chair shares and I believe staff 14 15 shares--16 **COUNCILMEMBER KNAPP:** 17 18 And the committee. 19 20 COUNCIL VICE PRESIDENT BERLINER: 21 The committee shares, which is to ensure the town center actually happens and that there 22 are incentives to ensure that that happens, if you will, first. 23 24 **GLENN ORLIN:** 25 Right. 26 27 COUNCIL VICE PRESIDENT BERLINER: 28 And how does, if you will, the growth policy handle that as opposed to--29 **GLENN ORLIN:** 30 That's what I just said. 31 32 33 COUNCIL VICE PRESIDENT BERLINER: 34 See? That's why I--35 36 GLENN ORLIN:

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Germantown East and a Germantown West and the Germantown town center policy area.

Let me say it again. The growth policy has, for the Germantown area--there's a

In the past, prior to 2003, the Council affirmative-- actually, the Planning Board first



recommends and the Council affirmatively says you have a staging ceiling or an amount of development you can approve in the Germantown town center in terms of housing units and jobs. That's a very positive, very direct, more than incentive. It's saying, "This is what you can do. You ought to do this here." And by not approving that kind of level of development, housing, or jobs in the rest of Germantown West or Germantown East, it's a disincentive. I can't think of stronger incentive--"incentive" isn't even a strong enough word for that.

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# MARLENE MICHAELSON:

If I could just add to just in terms of the comparison to what is in the Sector Plan. The intent of the Planning Board is to try and encourage development at town center, but the realities of the staging mechanisms is the way it allocates capacity at each stage. It gave a very marginal amount of additional development to town center over the other areas. So, for example, in the first stage or the prestage, town center can get 25% of its total capacity, the remaining areas about 20%. So, it's a little bit of a difference, but I would argue that's not actually favoring it. I think with the growth policy in theory on a biannual basis, you could be resetting those numbers and determining how much capacity you want to go there versus the other areas. And I'll also note that Chairman Knapp's suggestion related to the restaurant and entertainment use, in my view, could probably do more to ensure that you get the kind of development you want in town center first than just pure numbers of square footage would do.

# COUNCILMEMBER KNAPP:

And I would just add to that. We had this conversation in committee, and other places in the county where this has been successful, it's been an economic development incentive. We, as a county, have provided additional resources to say, "We want these things to happen here. We want this business to locate here." In fact, in Germantown, we've done this with the creation of the library and with the creation of Black Rock. They've only been there for 6 years. And with the creation of those 2 activities, you've started to see other activities begin to build up around it. And so, I think part of it--and this was the discussion we had within the committee--was how much of it can you provide as an incentive to staging here versus actually providing a real incentive akin to what Dr. Orlin indicated and coming up with a little economic development strategy that says, "We want to put this here, and we're going to invest this amount of money to do that."

# COUNCIL VICE PRESIDENT BERLINER:

Chairman, did you want to respond to what you've heard?

#### **ROYCE HANSON:**



Yeah, a couple things. I think even with the allocations that could be made in the growth 1 2 policy, certainly they could be made. They would have to be reviewed every 2 years, which may have some advantage to it. On the other hand, in terms of your ability to adopt 3 the growth policy--and I'm just remembering the number of work sessions we had two 4 5 years ago on growth policy. If you're going to do this for every place in the county or every area, every major center and the subsidiary centers that may surround it, it'll be an 6 7 interesting set of work sessions. The other thing that I think this doesn't do is, again, take 8 care of the major pieces of infrastructure that are capacity providing, again, such as the 9 CCT. Getting those in the Master Plan and triggered for development is, in our judgment, really important. Again, thinking ahead to the West Gaithersburg plan, there are a series 10 of major infrastructure improvements that have to be made for the transportation 11 development balance to occur. And in similar ways, there's the same problem here that if 12 we don't get the CCT in, then some development just either can't occur or we're going to 13 14 have to lower the standard of what we regard as adequate as far as transportation 15 facilities are concerned.

1617 GLENN ORLIN:

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One of the things the growth policy did some years was that when the Planning Board sent it over to the Council, there was actually a list of specific projects or programs that would say, "Here are things that the state or the county should build in the next several years, which will get this area out of moratorium or it will be able to allow more development to happen in these smart growth areas" or whatever. And that might be something we ask for, again, as part of the growth policy. But those are CIP issues, and CTP issues. I mean, the growth policy can't build these things. It's a matter of money and certainly you can point out those things in the growth policy or in the Master Plan. We're suggesting in the growth policy. That ought to go near the top of the list to deal with these issues. But the advantage of having this in the growth policy rather than the Master Plan is that you can make these decisions every two years. It was regularly done every year. The fun of allocating housing and jobs to Metro station policy areas and surrounding areas was done every year. And it actually didn't change all that much. It wasn't that big a deal. And you have the flexibility, then, to respond to changing events in terms of how you finetune that allocation. Here, if we set in a plan that this specific project has to happen first, what happens if there's a big problem with that project? What happens if it's a state project we have no control over? CCT is a primary example. We all want the CCT to happen as quickly as possible, but what if the state says, "All right, we're gonna go as far as Metropolitan Grove and we'll get to Germantown and Clarksburg in 20 years"? Does everything stop? We can have much faster and much more frequent express bus service than on the 270 than we have now? There's all kinds of ways of improving MARC service. There are all kinds of ways of improving transit short of the CCT, not as good as the CCT,



but providing more of that and still be able to allow some more development to happen in a targeted way in the town center. If you don't have the staging in the Master Plan, but incorporate in the growth policy what it used to have, which is the ability to allocate housing and jobs--I would even go so far as to say that--not just development, but the housing versus jobs, as well, to the town center. And that's why this issue about the boundary of the town center, which we'll get to later, is important, too, because they're deciding who's in and who isn't.

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# MARLENE MICHAELSON:

And if I can add, the bottom line for somebody who doesn't immerse herself in the details of the growth policy like Glenn does, is one is focusing on capacity growth policy, and in Master Plans, we focus on specific facilities. And so, if you are 100% convinced that there's only one facility that can get you what you need, you can put it in the Master Plan. If you think there are lots of different ways to get the capacity and you want to provide the flexibility, so if the CCT is not built to have a bus line or something else, then the growth policy gives you that flexibility to achieve capacity in a lot of different ways. And in this specific Master Plan, I guess, we were not convinced that these specific facilities are the only way that Germantown could proceed. You will get to other Master Plans shortly where I think we'll have a different view on that very issue and feel specific facilities are more important.

#### DAN HARDY:

I think, if I could, I would add, that is a basic policy level decision, is do you want the facilities that are in the Master Plan like the CCT to be built and staged as the Master Plan occurs, which is what staging does for you. It ensures that those things actually get built. Or, do you want the flexibility to, every couple years, figure out how to get the next amount of development built in Germantown with or without the CCT? And I gotta add, for two years now we've had Germantown East has been 100% mitigation, and I haven't had anybody tell me what a great incentive that is to the development of the town center. So, the staging ceiling issue still is are we building the things that we want to build in a timely manner? And our proposal was to say, "Bring a plan forward that says we won't hold up development so you don't get densities that will support the CCT, but it can't all happen until you have the CCT." That's, I think, the biggest one of the facilities that is a policy level discussion as to how you want to proceed.

#### **ROYCE HANSON:**

I think overall, the issues is whether you want to include major facilities and the staging of major facilities in the Master Plan as part of the overall vision for the way in which it developed, or if you want to go biennium by biennium incrementally, seeing how you can



eke out a few more opportunities for development somewhere in the area and essentially bring before the Council the arbitration of which property owners get to go ahead. That's basically what you're gonna be doing. You're going to be deciding which subdivisions we should approve.

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# GLENN ORLIN:

No, not that far. That's overstating it, I think.

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# COUNCIL VICE PRESIDENT BERLINER:

Again, as someone who has not had the benefit of all the conversations the committee has had with respect to this, this has been very helpful to me, and I think it was very well articulated by, if you will, both perspectives, and now I have a better understanding as to how to think about these things if not a better understanding as to where I come out on these things. Thank you.

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# COUNCIL PRESIDENT ANDREWS:

Yeah, I agree. That was very useful discussion and a very important one. Councilmember Elrich.

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# COUNCILMEMBER ELRICH:

Interesting discussion, and I guess I've got some comments to make about what we've said and also where I think we need to go. Um... Glenn started with a bit of history, so I want to add a little bit of history. As a citizen, I worked with a number of community groups on a number of projects, and it was about the number of growth policies. And so, I want to tell you the downside of growth policy every 2 years. I sat in Councilmembers' offices where they listed the projects that were so critical for whatever--name your part of the county--that they then added up the jobs and housing generated by those projects and then voted for a jobs-housing ceiling that was the sum total of the projects they intended to approve, not the sum total of what was adequate in the infrastructure, not the sum total of what would make good policy, but simply the sum total of what they were told they needed to approve because this was critical. And we can only flash forward to a couple weeks ago, when all of us have been told, "We've got to change the growth policy on schools and come up with a new capacity number on schools because the old capacity number won't let you build a project because the schools are overcrowded. So, let's come up with a capacity number that lets you build the project, not that solves the school overcrowding issue, but come up with a capacity number that will let you build the project." And I go back long enough in this county to a day when what was considered adequate on the road was midpoint of level of service E, and that was a standard. And every time this county's bumped up against whatever standard we set, we go from midpoint of "E" to

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the end of "E," to "F," to middle of "F", to "F" to the 3rd. You know, we don't have "G", "H", 1 2 and "I." We go wherever it needs to go in order to accommodate whatever people plan. 3 So, that's the problem with just relying on the growth policy. It's subject to enormous political pressure. People spend lots of money trying to influence those decisions, and it's 4 5 naive to pretend that that doesn't go on because everybody knows that if we don't change growth policies and we're up against capacity limits that things come to a halt. The real 6 7 solution to this--and I think all of us, oddly enough, probably agree on this--is tying where 8 we go with capital projects to the Master Plans and assuring that what we say needs to 9 get built actually gets built so things can go forward in an orderly way that doesn't stretch out the infrastructure. The problem is getting there, and we go all around this, but we 10 actually haven't gotten back to actually getting there. Now, I think that it would be useful... 11 to talk about the staging stuff. We've had this discussion. I very much think we need to 12 13 bring some element of staging back to it. But I think there ought to be a place in the policy-14 -in the Sector Plans for some of the staging elements to ensure that they're not subject to a 2-year political discussion, that they're not subject to, "If you don't do this, the world 15 comes to the end. You must approve this project" so that they've got some permanence 16 and people have to rely on them, and maybe then we'll actually be forced to do the things 17 18 we're supposed to do. If it sits there, like, as an obstacle and you've got to confront the 19 obstacle, maybe we get over the obstacle. But if I can erase the obstacle every 2 years 20 simply by changing the number, that's not a very good way of getting around the problem. It kind of compounds it. So the comment about "These obstacles could persist for 20 21 years," "What if they don't build the CCT, nothing happens in Germantown," well, we've 22 23 got other ways of dealing with the CCT. We could decide how we're gonna fund it 24 ourselves if it's that damn important and we figure out how to get this thing done rather than waiting 20 years for somebody else to do it for us, but the alternative, then, is to let 25 major, major congestion occur in a place we said we don't want this to happen. The other 26 27 thing that's lost out of all this is any sense of where Germantown fits in the I-270, 355 corridor. I mean, so we're saying if it doesn't happen here, we'll let the development go 28 forward and maybe we'll have to deal with high-level congestion. What's the implication for 29 that decision to let something happen here for all the other stops along the I-270 corridor. 30 We're neatly segregated, each and every one of these decisions out from each other, 31 without considering the cumulative impact of this. So, you might say, "Well, let this go in 32 33 Germantown." And so what if there's no CCT? Do I apply that logic to West Gaithersburg? 34 Do I say, "Well, we'll let it go here, too, because we can't wait 20 years for a CCT so we must let this go forward and never mind what happens to all the rest of the infrastructure." 35 36 So, I would like to see something put back, whether it's mode split, whether it's these projects. And I do agree that, for example, you could, in lieu of the CCT, we could decide 37 that building a rapid transit system that got us from Clarksburg, Germantown, down to 38 Shady Grove station would for large practical purposes, like you've talked about 39



expanding the bus network or whatever, any other way to do that, but providing like 1 2 capacity, maybe not specifically through the CCT as Master Plan, but through something 3 which provides--has the same effect of that would be an OK thing to do. So, maybe if the specificity hangs us up, maybe we ought to look for a way to get capacity defined as 4 5 however we get capacity. And lastly, I'd like to hear from--I see Edgar's here--from the Executive's branch, what they feel about this, because I know they've got some views, 6 7 and I think we ought to hear how they're looking at the intersection improvements and what they think is critical. So I'd like to ask Edgar to come up and talk a little bit about this. 8

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# COUNCILMEMBER KNAPP:

Let me see. Do we want to do this in the staging piece? Do we want to do this in the transportation portion? Where do you think it fits the best?

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# 14 GLENN ORLIN:

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15 I think it fits here.

17 COUNCILMEMBER KNAPP:18 OK. [Indistinct]

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# MARLENE MICHAELSON:

I just wanted to add a point in terms of the staging, and I don't agree with anything the Councilmember-disagree with anything the Councilmember just said--

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# COUNCILMEMBER KNAPP

I don't agree with a thing you said.

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# MARLENE MICHAELSON:

But I did just want to bring up one other point that I think is unique to Germantown. If we have an area where there appears to be development pressure from a lot of different areas to move forward, to me, that's when staging really does help in determining priorities. At this point, we don't have that in Germantown. I think we wished for it in Germantown. We wish that everyone wanted to develop and we'd have to give preference for Town Center. But one of the reasons that I think you don't want to lock in too concrete in this plan and give some flexibility is if, for example, if 5 or 10 years from now the property owners in Town Center tell you they have no plans of developing in the near term and Montgomery College comes to you and says. "Our partner has this wonderful plan for

and Montgomery College comes to you and says, "Our partner has this wonderful plan for

a new biotechnology research center which furthers the goals of the County," and you

have a staging plan that says that Montgomery College has to build out in three different



stages linked to the town center, you just may be at a place where you're not able to make a decision that is consistent with the policy directions that the county wants to go in.

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#### COUNCILMEMBER ELRICH:

Marlene, why don't we go back and rethink that, then? I mean, we just did a little thing in Wheaton where somebody said, "We want to do this, and this has implications, so let's go do a mini master plan and reevaluate it." You know, five or 10 years from now, when basically the real questions of the county won't be greenfield or residential anymore, they are going to be the smaller business cores, why couldn't we reopen this thing in 10 years and say, "We got a great idea. Let's look at this in light of, you know, the plans for the

11 business core and reevaluate it.

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# MARLENE MICHAELSON:

14 It is possible, and as I've shared in our discussions, I'm very optimistic that at one point in the future we will get to a place where we can rapidly turn around master plan 15 amendments because we have an issue that's come up and we can address it. The 16 Wheaton example is the only one I can think of that you just referenced, and that took 17 18 about, I think, two years or so, and that was our only example that I know of in the past 10 19 or 20 years where we've nimbly been able to respond, and I don't know if two years is 20 nimbly--been able to respond to an issue that's come up with a rapid master plan 21 amendment. When we get there, I would support what you're saying 100%. I don't think 22 we're quite there yet, where we're able to use master plans in that way.

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# COUNCILMEMBER ELRICH:

But the Wheaton one didn't take us two years. I mean, it took two years in the whole of it, but once we said go back and do the master plan rather than do the ZTA, they actually did that reasonably quickly. Maybe if that had been the discussion in the beginning rather than having the work done toward the ZTA, and then people, saying, "We're not comfortable doing this with the ZTA. We'd rather have the master plan," maybe it wouldn't have taken so long.

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# MARLENE MICHAELSON:

I'm hopeful but still a little bit of a skeptic on our turnaround time on this issue.

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# **ROYCE HANSON:**

- There's one thing that I think the board will probably suggest to you in terms of our budget for next year. There is, I think particularly for these intentionally developed areas--the
- centers and employment corridors such as Germantown--that we really do need to look at
- these areas more frequently than 15 or 20 years. We were suggesting in the draft that

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we'll send to you on Gaithersburg West, and I think we probably should put it in this plan, that it be reviewed in six years, and basically we ought to have in our work program a segment so that we can, on an annual basis, be reviewing about 1/6 of these kinds of plans every year. Now, in many cases, we're going to review them and say, "You don't need to make any change." But where you do make a change, then be able to fit that quickly into the work program and focus on the area where the change is needed. We probably will need to make some amendments to state law, too, so that we can have a more expedited process than the one that we have now, which is long and drawn out, and in fact one of the problems that I face, and I confessed to the PHED Committee the other day, just the time between when we finish the plan and when you've gone through your public hearing and finally get it into worksessions, I've, frankly, forgotten a lot of why we did what we did because that's about a six month gap. In the meantime we've worked on about four other master plans. So we need to process stuff quicker.

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# COUNCILMEMBER KNAPP:

Before we get to Edgar, I just want to make, I guess, two observations. One, I very much agree with what Ms. Michaelson has just indicated, that a lot of what we're talking about in the other places that we're going to address going forward, you have things that have already been developed. We are still trying to get things to develop in Germantown, and I think that to some degree we are weighing the kind of conversations we're going to have in a place like White Flint, and it's kind of competing with what we're going to deal with there that's already on the ground, and we're saying, "Well, gee, that must correlate to something that we're dealing with in Germantown," and the reality is you're not there yet. We've got one little small section of our town center that's developed. The rest of it, we're trying to get to do something, because you've already put 100,000 people there. We don't have actual jobs for those people yet, so when we talk about transportation and we talk about mitigation, the practical effect of actually having jobs that people can go to in the community in which they live will have a significant impact on our local transportation thoroughfares. So we just--we don't have that right now. So I think that's another piece that needs to get brought out. The second element is, interestingly, as we've gotten on this conversation about the requirement for what are the capital infrastructure needs, the PHED Committee was actually putting together a memo to send to the planning Board asking when the growth policy comes up to include recommendations as to the capital projects necessary to satisfy the transportation infrastructure needs which would otherwise trigger PAMR mitigation requirements. So that when we actually look at the growth policy, we know what it is that we need to be doing when we get the CIP next January. We actually can get to Mr. Elrich's point which is what projects need to get taken care of, and so we are actually having this drafted for signature during that entire



conversation. So I think it's important to make sure we get that back into the discussion 1 because that's going to be an important element going forward. 2 3 4 **COUNCIL PRESIDENT ANDREWS:** 5 OK. All right. Mr. Gonzalez. 6 7 **EGDAR GONZALEZ:** 8 Thank you. [Indistinct] 9 **ROYCE HANSON:** 10 Your new best friend. 11 12 13 COUNCILMEMBER KNAPP: 14 For a few minutes. 15 **EGDAR GONZALEZ:** 16 17 Yeah, at least on this issue. Edgar Gonzalez, Deputy Director for Transportation Policy. 18 From the executive branch perspective, we strongly support the need for staging. We have had staging in several master plans, the last of which the Council President 19 specifically requested that before Shady Grove went to the next stage, the interchange of 20 355 and Gude Drive be in the plan. So that's a strong signal that if we really want to do 21 something, then we're going to put the funding to have that accomplished. And that's what 22 23 staging from the implementation perspective means to me, that we have all of these 24 ideas, but when the reality comes, those ideas, if we really think that they are good, we are willing to fund them. At the same time, so we're in total agreement with our colleagues 25 at Park and Planning on the issue of staging. So for the record-- [indistinct] 26 27 COUNCIL VICE PRESIDENT BERLINER: 28 29 ...waiting for the clause here. There's got to be--30 COUNCILMEMBER KNAPP: 31 In the committee, they were in agreement for, I think, six minutes. 32 33 34 EGDAR GONZALEZ: Then--35 36 **ROYCE HANSON:** 37 38 That's a record. 39

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# EGDAR GONZALEZ:

2 Then we are in agreement with the committee that the elements that are included in the 3 staging probably can be tinkered with. It is our belief, again, from an implementation 4 perspective, that the staging should be closely related to the balance between the 5 development that we want and the transportation capacity--transit, bike ways, sidewalks, interchanges, road widenings--whatever it is that we put in these plans. It is, again, I'm 6 7 looking at this from 30 years working with citizens in this county and responding to 8 complaints. It's very frustrating to respond to a person that is tired of congestion for every 9 day of the week and every day of the year. "What are you doing about this problem?" And you say, "Well, the master plan calls for this thing, but there is no money for it." Staging 10 forces you and the state to say, "OK. We really mean it. We're going to do it, so let's fund 11 these projects." As far as are you reducing the ability to react to major projects? Well, you 12 can deal with it with the so-called major strategic initiatives. You have had--in other areas, 13 14 you have major strategic projects that are exempt from certain things. So if you think that there is a hospital, or Germantown comes with a--Montgomery College comes with a 15 unique idea or whatever, well, OK, let's classify it. Let's give them a way to implement 16 those magnificent ideas without killing the rest of the staging process. So staging is 17 important. We support it, the Executive supports it. We believe that the staging should be 18 19 more closely linked with the transportation capacity improvements, being transit and all of 20 the elements of transportation, not just roads but not just CCT either. There's more to this. 21 This plan calls for 4 major new interchanges and a modification for an interchange on I-22 270 and Dorsey Mill. It calls for the widening of I-270. It calls for the completion of M-83. 23 These are major investments. We're talking over half a billion dollars in projects. I mean, 24 the CCT alone could be 800 million or, you know, 475 million--whatever the state decides to do. So we're talking a lot of money. Great ideas, but let's don't condemn people to 25 being stuck in traffic for many years until we achieve balance at the end of the plan. We 26 27 should have people living through uncongested conditions for some of the time in their 28 lives.

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# **COUNCIL PRESIDENT ANDREWS:**

All right. All right. I think--well, let's see. Do you have--Dr. Orlin, briefly?

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# **GLENN ORLIN:**

No one's disagreeing there should be staging. The question is whether staging should be in a master plan or should be in the growth policy. And if it's in the growth policy, you have the ability to be able to look every couple years, even every year if you choose, to be able to decide what order are things in. When you say it now, you're basically saying your judgment now is smarter than what it's gonna be in the next 20 years. And at the risk of losing the vote, which I probably will on this one anyway, with Mr. Andrews, the example



Edgar made about the 355/Gude Drive interchange. That was not in the planning board's 1 2 recommendation for staging. It was not in the Executive's recommendation for staging. It wasn't in Council staff's recommendation for staging. It came up basically at the last 3 worksession on the master plan where you yourself recommended it, and it passed by a 4 5 majority vote there. And one of the objections we raised at the time was that was a relatively arbitrary piece of infrastructure. Why that as opposed to any of the 6 or 7 other 6 7 things that could go forward, which perhaps are just as important as that one? Now, 8 understand, that's what happened, that's the Council policy, and that's what we'll do. But 9 what it means is that in Shady Grove, we can't go to stage 2 development unless that specific improvement's done, and although we put it on our project planning priority list 10 several years ago, it's not moved forward one inch in all those years since. So, just 11 because it's in a staging plan does not mean that the state is going to put it as a high 12 13 priority. It does not even necessarily mean the county's going to if there's a resource problem and the money is wanting to go to schools or something else. And so I would 14 argue you really want as much flexibility as possible. Finally, the things Mr. Elrich was 15 talking about, about the political pressures that Councilmembers are under--you're under 16 that now. You still will be every time there's--no kidding. Right. Whenever there's a growth 17 18 policy in your rules, you're under pressure to loosen the rules or tighten the rules, and that's not gonna disappear. The only specific thing was the specific allocations. Are there 19 pressures on that? And I remembering over the 20 years that I dealt with the growth policy 20 from the mid-eighties to 2004, there were very, very few situations where the allocations 21 that came from the planning board were changed. There were a few, and when they were 22 23 changed, they were things like changing some housing to jobs. So it still stayed within the 24 growth policy limit, but it was to accommodate a particular development that was about to 25 go forward. That's true. But that was few and far between and still stayed within the adequate public facilities tests that were there. 26 27

COUNCIL PRESIDENT ANDREWS:

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All right. Thank you. I do remember the Shady Grove sector plan well, and the logic of the argument must have carried the day. It remains, and was then, when we talk about the Shady Grove sector plan, the Gude Drive/355 intersection, one of the most congested intersections of the county. It was expected to get worse if the development went forward without improvements to that intersection. So, it was a good candidate, apparently. All right. We're gonna go to Councilmember Floreen, then Council Vice President Berliner, then Councilmember Elrich. And in terms of timing on this, what I envisioned is that-obviously this is a crucial issue. We'll continue in the afternoon going through the individual properties, because I know that Marlene Michaelson, our lead staff on that part of the sector plan, is well versed on that and can lead us through that. We'll get as far through the stuff before as we can, and will most likely come back on the 28th in the



afternoon. We don't have anything scheduled after about 2:00 on the 28th. That is our last session. But we have that afternoon available and we'll use it to go through the remainder of the sector plan so that, then, staff has the period when we're off in recess to put the resolution together. All right. Councilmember Floreen.

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# COUNCILMEMBER FLOREEN:

Thank you. Well, I'm glad we started the warmup for the growth policy. I think one of the challenges is that the last policy really rewrote capacity or eliminated it. It changed the expectation of what that might be and consequently, it's really hard to relate development to the current tests. Maybe that will change, maybe that won't. I don't know. But I will simply say that in the other master plans, Silver Spring has a parking cap. Bethesda at least had a transit usage issue. They were widespread, and that's helpful. And in Shady Grove, apart from the Gude Drive issue, there's the whole relocation of County facilities that we're right in the middle of, and we had a time frame for that, to achieve that policy objective. And those at least are wider spread to achieve the collective prioritization of these goals. The chair--and it's in the packet, what the proposal had been in front of the committee, and we honestly didn't see its connection to achieving the development that we'd like to see in Germantown. Good things to do--build a garage, great. We couldn't really quite create an urban services center without businesses there. And so it's a chicken and an egg thing. These are more implementation elements, it seemed to us, and I think I speak for everyone, than useful staging objectives. I think we all agree staging is good and if we know what the test was to achieve where we need to be, that would be helpful. We're not guite there yet. It would be helpful, frankly, Edgar or Dan, if you can give us your priority list for transportation improvements generally, and we could make sure that in order, in terms of capacity, and we could make sure to advocate that, put that on the right list in the capital program or in our advocacy to the state, so that at least we keep advocating for these initiatives. I know my colleague Mr. Berliner is talking a lot about Wisconsin Avenue these days. Great. These are wonderful things. But the guestion is, how do we get them moved forward and what is the County's prioritization for all these things? So, it's a balancing act between these different competing policies, and if we could at least get a list of the order of things, that would be helpful. The challenge is, and Marc has alluded to it to a certain degree, there is pressure to push one project over another. That was actually one of the problems with the growth policy with the policy area review standards that we had in place years ago, because they were so full of exceptions for good and worthy strategic initiatives that the overall policy ceased, I think, being intellectually consistent or even getting us towards the capital improvements that we needed to have in place. I mean, if there were a list that we could at least prioritize and focus on that's of general benefit to everyone, we would know what we were collecting transportation impact taxes for, and we could put them toward that. Should those projects



- ever proceed, at least, you know, we'd have something expressed to spend the cash on.
- 2 That had historically been the case in Germantown. The real issue, and it's as much an
- 3 economic development issue as it is a planning issue, it's an implementation issue. How
- 4 do we create incentives rather than disincentives for what we want to occur to occur? And
- 5 one of the challenges, especially with Germantown, is there is a certain level of
- 6 development in the town center now. It is not the level and the kind that we'd like to see
- 7 there in the long run, but there is something there, and to suggest that it would easily be
- 8 redeveloped when it's really guite recent is not that realistic either. So that has added to
- 9 the complexity of how you move Germantown forward. I think, though, that the theme of
- the plan is moving Germantown forward, and that is a great objective and one that I think
- all of us would like to see occur. So if we had a list of the priority improvements that you
- concurred with, Edgar, and if they are the planning board ones, that's fine. Those are
- things that we should talk about. Perhaps they are different ones. All those intersection
- improvements on 270 require elaborate contributions from all the different parties, but
- again, if we don't, you know, put a marker down as to what we need to get going, we don't
- get going, and this stuff always gets lost in the dust.

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EGDAR GONZALEZ:

If I could respond to that, I think that is a great idea, and I think it would make a lot of sense if we get direction from the 5 of you, which constitutes a quorum, I think. If the 5 of

you direct us to work together in common by the 28th with--here is one possibility or two of

how we can stage this thing, then I can assure you that we can do it.

23 24 CO

COUNCILMEMBER FLOREEN:

That would be helpful.

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EGDAR GONZALEZ:

And, you know, if that's going to help the cause in the name of staging and interagency

29 cooperation and goodwill, we will...

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COUNCILMEMBER FLOREEN:

Well, you did set the tone for that.

33 34

ROYCE HANSON:

You just shouldn't pass up this opportunity. [Indistinct]

35 36

37 COUNCILMEMBER FLOREEN:

Well, that would be great.

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# 1 COUNCIL PRESIDENT ANDREWS:

2 A lot can be done in 14 days.

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- EGDAR GONZALEZ:
- 5 Is that a deal?

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- ROYCE HANSON:
- 8 Sure. It's a deal.

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- 10 EGDAR GONZALEZ:
- 11 OK.

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- COUNCIL PRESIDENT ANDREWS:
- 14 Council--chair of the PHED Committee.

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# COUNCILMEMBER KNAPP:

I guess the point I would raise is, this has been a great, far-ranging conversation. As the chair of the T&E committee has indicated, this is a great precursor to the AGP. The interesting issue here, though, is that the element of staging that was proposed for this plan was to encourage a vibrant town center, so all of the transportation stuff that's been raised is great, and yes, probably can be done through the AGP or can be done in a variety of ways. The goal here for staging was for a vibrant town center, and so many of the things we have kind of digressed on for the last 45 minutes are all worthy things to discuss, and Edgar's proposal notwithstanding, that doesn't necessarily get us to a vibrant town center. It gets us to a list of transportation projects, which are important, but--so we've got to try and keep that goal in mind, which is get to a vibrant town center, and how do we get the economic activity that will encourage that to occur? And I think that's what we've got to get to. Staging broadly is a good thing, everyone agrees. What are we doing with this plan, and what are we trying to do to make this plan go forward? And that's got to be our focus.

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# **ROYCE HANSON:**

I think the PHED chairman has made a very good point, but it's not only just about the vibrant town center. It's also about having in place the facilities that are necessary for the uptown and midtown and college centers to develop as well as they should. And again just point out that in each stage that we were recommending, it's possible for development to proceed in most of these areas, but the idea is to try to keep--to stage so that

38 something can happen in most places in most stages but that you give some preference

39 to the town center in the way in which you structure this staging operation.



#### COUNCIL PRESIDENT ANDREWS:

Let's see. Council Vice President Berliner, and then I see a couple of other people who want to talk, too.

# COUNCIL VICE PRESIDENT BERLINER:

Mr. Chairman, where I see this conversation going--one, I do appreciate the two of you actually agree on something, and that's a moment that we ought to take advantage of. Did I understand --I want to clarify. You support staging. Do you support staging in the master plan?

# **EGDAR GONZALEZ:**

Yes, absolutely, and for--

# COUNCIL VICE PRESIDENT BERLINER:

So we have the executive branch and the planning board agreeing to staging in the master plan. The staging that you propose, and, Mr. Chairman, I want to make sure that you understand what I hear the commonality is, that the staging be focused primarily on transportation capacity, and part of the conversation we had before was with respect to whether one identifies specific roads, if you will, or specific projects like the CCT which we all support but we don't control, or do we talk about it in terms of capacity, which seems to me to be the more, quote, "flexible" way of addressing the issue and yet does fact address the issue. It says unless we have this kind of capacity--that could be the CCT or something else--then we can't move to the next stage, if you will. So I wonder--and it seems as if the focus on the town center first is a little more problematic in staging than the transportation piece. So those are my takeaways, for what they're worth, and where I see we could move forward both with staging in a master plan but perhaps a little less emphasis, as the chairman indicated, on trying to focus in the way in which you did on the town center dynamic.

# **ROYCE HANSON:**

I think that you can probably achieve both, and I think one of the problems that we're all having here is that we're learning as we're doing this stuff. And one of the--I think one of the things that can ease the problem a little bit for the kind of issues that Mr. Knapp is talking about is to include in the staging a performance goal so that your overriding situation is that if you're getting the kind of service or functionality that you're trying to achieve that it doesn't matter that much whether Project A or B has been completed by that time. What matters is if you've got a level of service that works for the area. When you have 2 or 3 projects, for instance, that are part of the staging mechanism, if all 3 of them



go forward, that's great, and you really get a lot of capacity out of that. If one of them has

- been completed and the other two are still not quite complete, you may have a little bit
- 3 less capacity but you still may be able to proceed in some way. But I think we probably
- 4 need to sit down with DOT and talk through this and come back to you by the 27th. For
- 5 instance, there's a whole list of capacity-generating projects in the appendix that we didn't
- 6 include in the body of the plan. I think that was a mistake on our part in not providing
- 7 enough coordination between those things. So I think this is something--

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# 9 COUNCIL PRESIDENT ANDREWS:

10 Yeah. In terms of a schedule, I think there's interest in this.

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# 12 ROYCE HANSON:

13 A workable program.

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# 15 COUNCIL PRESIDENT ANDREWS:

But I think we would need it back before the 27th because the staff needs to prepare a

packet about it so we're really talking about the middle of next week is when we would

need it by.

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# 20 GLENN ORLIN:

21 There's another possibility.

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# 23 COUNCIL PRESIDENT ANDREWS:

24 Middle of next week in order for staff to add their thoughts about it and for it to be put

together and got out to us so we have time to think about it as well.

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#### ROYCE HANSON:

Like the 90-year-old man who was sentenced to 30 years in prison, we'll do the best we

29 can.

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# COUNCIL PRESIDENT ANDREWS:

32 Right. Good.

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# 34 GLENN ORLIN:

- In terms of performance goals, we actually had part of this conversation in the PHED
- 36 Committee too in the first worksession. One of the points in the planning board's staging
- which does stick out as one that has been done in other plans--even if you don't have
- 38 staging otherwise but could work quite well is the non-auto driver mode share goal. We
- have that in Bethesda's CBD plan. We have that in the North Bethesda Garrett Park plan.

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And there was--those goals were very, very important in terms of encouraging TMD work 1 2 and other work--not so much that the big capital projects because, you know, they just 3 haven't happened, folks. But the day-to-day stuff to try to get more people in transit and into carpooling and increasing bus service, that sort of thing-- worked. Several years ago, 4 5 Bethesda went from stage 1 to stage 2 because it achieved the 32% goal. About the same time, North Bethesda went from whatever it was to whatever it is now--[indistinct] stage-- I 6 7 think it's 1 to 2 also-- because it met its goals in mode share. And so if you stayed with the PAMR--the problem with just leaving PAMR as it is --a couple of things I mentioned 8 9 earlier, but remember how that works. You have a combination of highway mobility and transit mobility, so you could achieve a goal with just a lot of highway mobility and very 10 little transit, but if you have a specific performance measure for transit in the plan, it 11 means you have to meet that, too. And so as I think Dan mentioned earlier, the current 12 mode share is 16%. The mode share goal in the plan is 25%, and one of their criteria is 13 that the non-auto driver mode share be increased to 21% within the previous 12-month 14 period. And that kind of thing, I think, is a reasonable kind of staging element because it's 15 a performance element. It doesn't say this project or this particular bus service has to go 16

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# COUNCIL PRESIDENT ANDREWS:

Thank you.

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# **EGDAR GONZALEZ**:

And we agree with that. There should be a component in the staging to reach mode share as part of that. Absolutely, and that means also support for the North County depot, and don't get rid of impact taxes, because that's what is going to fund these projects.

first. It keeps that flexibility. But the goal, which is really all we're looking at here in plans--

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# **COUNCIL PRESIDENT ANDREWS:**

OK. Thank you, Edgar. Not missing an opportunity. Councilmember Elrich.

what we're trying to achieve is getting higher mode share--is what's met.

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# COUNCILMEMBER ELRICH:

Thank you. That was really well done. You're kind of like a celebrity on a talk show who's 32 33 plugging their movie inadvertently. But I'm not going to say anything about PAMR now 34 because I'm going to have so much to say about it when we get around to it later on. But I do wonder a little bit, you know--I'm conflicted a little bit about where we're going in this 35 36 notion of a vibrant town center because we've kind of been told that no one's going to be knocking down what's been built there anytime soon, so on the one hand, the definition of 37 a vibrant town center apparently is not what's there now, and people are saying that 38 they're not going to be knocking down what's there now, and so the more likely places for 39

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the development to settle are in these underutilized or not built up spots, which means the 1 2 vibrant town center may well come later. So it may not matter whether what we do with-you may not be able to encourage anything to happen there if you've got to incentivize 3 somebody who already has the building generating revenue to tear down their building 4 5 and go through two years of nothing in order to get some marginal increase in density. That may result in some delay. But I do agree--and your earlier--your very first point has 6 7 gotten lost in all this, which was the staging of certain kinds of projects in the town center 8 and ensuring that the town center be the location for those, rather than some of these 9 outlying centers. I mean, I would ask you to ponder whether Wegmans, for example-- that kind of grocery store ought to be a town center attraction, or should it be allowed to land in 10 any of these other stations? I mean, is that the kind of thing that people view as 11 transformative? For the life of me, I don't understand why, but there are some people who 12 13 seem to think that those things are, and if they are, then does it really matter where something like that goes, or is it every other retail except for Wegmans? I'm a little vexed 14 at how that all plays out with each other. And I think I want to--I hope that, Glenn, you'll 15 work with them because I think this issue that you raise about not having the specificity of 16 particular projects but trying to achieve a goal is where we want to go, and I think if 17 18 everybody is kind of agreeable that we can look at this a number of different ways, I'll add that it would be nice if we could say, "What happens if you have a 35% mode share, 19 transit share?" I mean, what does that change in terms of what kind of road projects you're 20 stuck doing? Because a lot of what we're stuck doing on the roadside is a reflection of the 21 decisions we make on the transit side. And you set a 20% transit goal. Then I need to 22 23 build roads that accommodate 80% of the people coming in there to work. If I set a 35% 24 transit goal, then I only have to accommodate 65% of the people coming in to work. That may change the nature of some intersections. It may mean that some things that are very 25 expensive don't need to be done if we make a decision that we want to take this in a 26 27 different direction. And I wish there were some thought given to, do we take this opportunity to drive higher transit shares, tell people we're sending a clear signal--we want 28 you to do the development here, we want the jobs here, but we want it to come with a 29 different modal split, and by the way, that modal split makes it cheaper for government, 30 and by the way, you who we are going to be dunning for impact fees, it makes it cheaper 31 for everybody to provide the transit. Because you can build the CCT, theoretically, in one 32 33 form or another. Why not build it so it carries 35% of what we're trying to haul in here 34 rather than 20%? 35

#### GLENN ORLIN:

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I think the goals in the plan are minimums. They're not, you reach that and say, "Oh, OK. We're going to stop now." In Bethesda, they've gone beyond 32%. They're pushing up higher. Of course, there's another stage beyond that--I think 39, 37%. But it is strictly that--



it's a minimum, and I agree with the chairman. I think what they've come up with 25%--given where Germantown sits in the region-- -- it's pretty far out there-- you can have a lot of transit service, but its transit serviceability, its accessibility, is always going to be smaller, even if the same amount of transit service, same amount of density--let's say it got as big as--it's not going to get as big as Bethesda, but let's say it got as big as Twinbrook or White Flint. It's never going to get the same amount of transit mode share as Twinbrook or White Flint because it's not nearly as close to the transit serviceable population as those lower County areas are. The same is true with the areas around stations in DC, which has tremendous transit accessibility because all the different lines converge there. So I think 25% is a reasonable goal to have. We should try to do better. 

But I think 35%-- and I was around for that one too--was way too optimistic.

# COUNCILMEMBER ELRICH:

I thought the purpose of this whole discussion about getting more jobs into Germantown was the nexus of all this housing that was predicated on the existence of job so that people didn't have to drive out of Germantown to everyplace else but in fact could work in Germantown. So are we underselling, you know, on the one hand we're saying, "You can't achieve this." On the other hand, the whole reason why we're saying we're going to pour more jobs in there is because we have all these people who never got the job. So if these people are getting the jobs, shouldn't we be able to achieve something better than what we've targeted?

# **GLENN ORLIN:**

24 I mean--

# COUNCILMEMBER ELRICH:

If the transit infrastructure--

# COUNCILMEMBER KNAPP:

But even the [indistinct]????? doesn't get to that. That gets you up and down the corridor. It doesn't get you--the bulk of your population is east/west. I mean, you've got folks living-you've got 100,000 people that are already outside of where the transit--

# COUNCILMEMBER ELRICH:

That place is not that big that you couldn't--I mean, you've made the point, Glenn, about what we're doing with transit already just with enhanced bus service. I mean, isn't there a way to take that a step further if that's really what you want to do? We're not locked into having to drive to all these jobs.



# 1 GLENN ORLIN:

- 2 No one's disagreeing with that. I think it's just a matter of how far we think it really can get.
- 3 I mean, the task force he served on-- the Transition Policy Report Task Force--as was
- 4 pointed earlier, says to increase their transit mode share by 45%. This plan actually
- 5 recommended--I just did the math--going from 16% to 25% is actually a 56% increase. So
- it's assuming a 56% increase in transit share, from 16 to 25, which is still, I think, pretty optimistic but doable.

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# 9 COUNCILMEMBER ELRICH:

It's also a 30% decrease over the target in the previous master plan, so, I mean, is it up or is it down? It depends which set of numbers we're using here.

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# 13 GLENN ORLIN:

I think we start with where we are. We're at 16%. The 35% was always--it was a 20-yearold estimate which was --that was then. We know better now.

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# COUNCILMEMBER ELRICH:

We would think in this day and age we'd actually be going in the other direction, but...

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# COUNCIL PRESIDENT ANDREWS:

All right. We all want to get as much transit as possible, but there is also a benefit to shorter drives as well. If you can get people driving 5 miles rather than 20, that's a benefit to everybody else out on those roads that they used to be on, so that's important too. All right, let's press on.

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# COUNCILMEMBER KNAPP:

27 Back to number 5. Requirements for minimum height structure, parking and mixed use.

- The committee recommendation was to amend the sector plan's required minimum three-
- story height requirement to add the words "where feasible" to try and create a level of flexibility. Instead of requiring structured parking for all new construction, it requires that
- any parking be located so as not to preclude the establishment of a structured parking in
- 32 the future and change sector plan language to encourage mixed-use buildings rather than
- prohibit single use buildings. We're trying, again, trying to encourage and facilitate as
- opposed to be more negative in our approach.

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# COUNCIL PRESIDENT ANDREWS:

37 Council Vice President Berliner.

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# COUNCIL VICE PRESIDENT BERLINER:

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The practical effect of "where feasible"--how does that play itself out? 1

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#### 3 MARLENE MICHAELSON:

- 4 When you get to the development review process, the planning board is going to have to
- 5 make a determination. A property owner will go before the board and say, "You've got this
- suggestion for a minimum 3-story. We can't do it for this reason," and it will be up to the 6 7
  - planning board to determine whether it's feasible.

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#### 9 COUNCIL VICE PRESIDENT BERLINER:

- So we are stating, in effect, a policy of 3 stories but that there can be exceptions that the 10
- planning board can grant as appropriate. 11

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#### 13 MARLENE MICHAELSON:

14 Absolutely.

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#### **ROYCE HANSON:** 16

The "where feasible" was my fudgy language that I suggested to try to get that one 17

18 resolved.

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# COUNCIL VICE PRESIDENT BERLINER:

- 21 I actually think that you could have done better because I think if you say "where feasible,"
- it seems as if it is the 3-story where feasible, or is it our general policy that it should be 3-22
- 23 story except where circumstances justify a deviation from that. So I do think if the
- 24 language is 3 stories "where feasible," it isn't as compelling a policy as it should be 3 25
  - stories except where circumstances--so that would be my suggestion if that's the goal.

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#### MARLENE MICHAELSON:

I think in testimony before the Council you had a number of property owners say that they pictured some interim level of development that would be lower and then would increase over time, and the policy issue is, how firm do you want to be in discouraging that and providing flexibility? I think the language "where feasible," you're right, is somewhat open to the planning board's interpretation. We certainly could make it more strenuous if that's the Council's desire.

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#### **ROYCE HANSON:**

- 36 The hardest rule on this would be to leave it as saying that it should be 3 stories, and I
- think the question, the legitimate question that was raised is whether that would pass 37
- 38 muster in a challenge. One way to find out is to do it and have it challenged, and if we
- lose, we go to "where feasible" or we can start with "where feasible." 39

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#### COUNCILMEMBER KNAPP:

And I guess this gets back to kind of the theme that ran throughout our discussion of all of this plan is, we want to encourage activity, and we're doing Gaithersburg, White Flint. We have an economy that is faltering and will hopefully come back sometime in the interim. We're also seeing a lot of development in Urbana and Frederick, and so if you have become overly restrictive in one place, do you then encourage people to go other places that may cost more but you have different sets of incentives, and so I think that was what we struggled with through all of this. We want to see activity, and we didn't want to be overly restrictive in the activities being presented. So we wanted to have a goal--we'd like to get the 3 stories, but they're going to be situations where it may make more sense to have the activity than to get hung up on whether or not it's 2 or 3 stories.

# **COUNCIL PRESIDENT ANDREWS:**

OK. Good. OK. All right. Let's go on to number 6.

# COUNCILMEMBER KNAPP:

Urban district and parking lot district. I think we talked about this a little bit because they are referenced as a part of the staging area. We want to support an urban district but recognize that it may not be as viable in the short term-- again trying to have a base from which you can draw extra resources from in order to support an urban district and then encourage the immediate creation of a parking lot district and start to work in that direction as well. I think the key issue that was raised there as we want to encourage that. By the same token, if we want to get to a modal split of anything above 16%, we want to make sure not to disincentivize folks who have just started taking transit because now we've made it cost- prohibitive for them to park for the day, and so we're going to have to balance that, but I think that this is something the committee felt strongly about trying to go forward with.

# **GARY STITH:**

Yeah. I'd like to make some comments from the executive branch's point of view. We don't disagree with the recommendation in the plan. We just want to make it real clear that a parking lot district as it's traditionally been known in Montgomery County may not end up being the parking lot district that works in Germantown and just want that to be very clear, that the way it's structured, the way it gets its resources in terms of land, the way it gets its funding, the way it operates may be different than the traditional parking lot districts that we have in Bethesda and Silver Spring and Wheaton, and we want to make that clear. Also, from the point of view of the urban district, I mean, you don't create a parking lot district to help fund an urban district because, frankly, I don't know that the parking lot



district in Germantown will ever generate enough revenue to actually be able to do that,

- 2 but even if it did, we need to also look at other ways of funding or levels of service,
- 3 perhaps, for an urban district, and so we want to evaluate that possibility sooner rather
- 4 than later, and we'd like to work with you on that.

5 6

# COUNCILMEMBER KNAPP:

7 This committee is very interested in understanding urban districts and how to apply them 8 much more broadly in the county and how to make sure that we have a clear level of 9 service defined for all of our residents and all of our community so we can figure out the

10 best way--

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# 12 GARY STITH:

13 We've talked about that a lot of times. Councilmember Marilyn Praisner was always very interested in figuring that out, and I don't think we ought to give up on it at this point. But 14 there is a parking study that you funded that's jointly between the planning board and the 15 executive branch, and I think out of that is going to be some information that will help us 16 figure out how we could structure a parking lot district in Germantown. So we just wanted 17 18 to make it very clear that when you say parking lot district, it may not be the same animal 19 we've all come to love and know in other areas of Montgomery County. It may be 20 something quite different.

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# COUNCIL VICE PRESIDENT BERLINER:

23 Say that again--love and...

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# **GARY STITH:**

Well, parking lot district have been very helpful for the development of both Bethesda and Silver Spring.

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# COUNCIL PRESIDENT ANDREWS:

30 OK, Council Vice President Berliner.

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# COUNCIL VICE PRESIDENT BERLINER:

- I am very interested in parking lot districts, but I'm also interested in the policy that I
- understood that the planning board was trying to facilitate, and I wanted to make sure I
- understand if there's any difference here of view, which is we really are trying to eliminate
- as much asphalt in our town centers as possible, and surface parking lots are about, to
- me, something that we should be seeking to avoid wherever possible. So if you could just
- 38 give expression to where the committee stands with respect to that issue vis-à-vis the
- 39 planning board's recommendation, I would be grateful.

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#### MARLENE MICHAELSON:

I think the committee concurred that that's a goal but also recognized that in the short term, you may have some interim development that is simply not dense enough to support structured parking, and so they wanted to change the language to be a little bit more flexible for that interim-level development, and I think also the parking lot district recommendation is to try and facilitate shared parking wherever possible. So that's the other way to achieve that objective and why they're recommending that that move forward as quickly as possible.

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# COUNCIL VICE PRESIDENT BERLINER:

So I saw the language that suggested that if they go forward with surface parking lot, that it be surface parking lot that could then accommodate structured parking lot.

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# COUNCILMEMBER KNAPP:

We'd like nothing more than that-- structured parking, as soon as we've got an economy 16 17 that can support that.

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# COUNCIL VICE PRESIDENT BERLINER:

20 Understood.

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#### ROYCE HANSON:

If you don't ask for structured parking, you won't get it.

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# COUNCIL PRESIDENT ANDREWS:

26 OK. All right, let's go on to the BLT program.

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# COUNCILMEMBER KNAPP:

29 The BLT program, as Councilmembers will recall, when we approved the TMX zone, there was a requirement to purchase BLTs. One of the challenges that we'll face, not only in this 30 master plan but in the upcoming master plans, is that we'll have an impact on various 31 32 levels of development because the costs of the project are going to vary from area to 33 area, and so what we have been asked is to make modifications within the TMX zone 34 about the purchasing of BLTs. What I think we as the committee have recommended, and

- I believe the Council is moving in this direction as well, is we are going to be looking at the 35
- 36 regulations for the BLT, and we'd rather use that regulative process to differentiate the
- different levels of value associated with where those BLTs may be purchased as opposed 37
- to trying to do it within the zone itself. And we actually received those regulations last 38
- week, and we'll be taking that up sometime in the coming 2 to 3 months. 39

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# ROYCE HANSON:

There's just one comment that I'd like to make on this. Two comments, actually. One is this becomes an issue only in the TMX zone. Secondly, I want to just caution you on the problem of trying to establish a variable price for BLTs. Now, you may be able to establish a variable price for what the developer contributes to the fund.

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# COUNCILMEMBER KNAPP:

9 Yeah, Yeah,

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# 11 ROYCE HANSON:

You will not have a variable price, however, I think, for what the county will pay for a BLT.

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# 14 COUNCILMEMBER KNAPP:

15 Correct. Correct.

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# ROYCE HANSON:

So basically you're going to have the county subsidize the developer's BLT contribution.

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# COUNCILMEMBER KNAPP:

Potentially, but that's the next conversation. We'll get to that one--

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# ROYCE HANSON:

That's a conversation you're going to have to get to, and my guess is you're not going to wind up with a variable price.

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# COUNCILMEMBER KNAPP:

No. We may very well end up with what you just described, but we're going to do that next month. OK. Transit station development area. The committee recommendation was-actually, Marlene, I was actually reading through this, when you could probably explain this one better than I can.

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# MARLENE MICHAELSON:

The TMX zone requires that you designate a transit station development area and you can only use the TMX zone and transit station development areas. There is a map on the sector plan--in the sector plan on 56 called "proposed transit station development area," and to draw circles around each transit station development but doesn't appear to include all the areas either that the plan designated for TMX or certainly now, with the committee's

39 new recommendations. So this map just needs to be changed to be broader and to

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include all of the TMX-zoned areas in a manner consistent with other plans that designate transit station development areas that show a broader area rather than circles around transit station areas. And I note that there's no disadvantage of designating it too broad but a significant problem if you designated too narrow.

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# COUNCILMEMBER KNAPP:

7 OK. Thank you. The next issue, number 9, design guidelines. The committee's recommendation was to continue the Council's practice of not reviewing the guidelines, 8 9 direct planning department staff to ensure that any changes are made in the sector plan are captured within the design guidelines but that they're not a part of the sector plan and 10 as such are not approved by the Council as a part of this process. OK? Meaning of land-11 use maps and floating symbols. There are a number of maps within the document that 12 have a number of symbols that it was unclear to folks if they were specifying certain types 13 of activities to take place specifically where those symbols were or if there was flexibility, 14 and so we wanted to try and do was to make sure there was a greater explanation on the 15 land-use and transportation maps and diagrams so that people understood where there 16 was flexibility and where there was not. 17

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# **COUNCIL PRESIDENT ANDREWS:**

Council Vice President Berliner.

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#### COUNCIL VICE PRESIDENT BERLINER:

Could be returned to an item for a moment? Because, Mr. Chairman, you had spoken previously about the relationship of the TMX 2 zone in the town sector zone, and I think we dealt with that at the very beginning, but I thought you had some concerns with respect to that issue, and if so, I didn't--

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# ROYCE HANSON:

We do, but it's probably better, Mr. Berliner, to take that up this afternoon when we get into the specific properties.

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# 32 COUNCIL VICE PRESIDENT BERLINER:

33 Property by property? Thank you.

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# 35 COUNCILMEMBER KNAPP:

36 Do you want to--

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# **COUNCIL PRESIDENT ANDREWS:**

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Yeah. We have--well, I wanted to ask you if there were any comments that you wanted to make about any of the items in the remainder of this packet on individual properties, since most of it, at least, we will not get to this afternoon.

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# MARLENE MICHAELSON:

And if I can add, and I don't know if there's time to do this, but among the individual properties, probably the biggest issue is the TMX versus the TS zone, and I don't know if you wanted to start on that while you have the chair of the PHED Committee here now.

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# COUNCILMEMBER KNAPP:

We may want to do that now.

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# COUNCIL PRESIDENT ANDREWS:

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# COUNCILMEMBER KNAPP:

Yeah, and just as a precursor to that, as I think Mr. Carter in his opening discussion kind of walked through the different things we're going to be addressing in the corridor, when the Council looked at the Twinbrook plan. I think the Council understood that we wanted to come up with a transit mixed-use zone, and the TMX zone was going to be the way to do that and was going to be the mechanism that was going to allow us to give us the types of flexibility in transit center areas that would get us the type of design, the type of densities, but the type of mixed-use development that they were all looking to try and have. Interestingly, in Germantown, it is one of two places where there is the town sector zone, and while TMX was identified for a couple of parcels, I think the committee was interested in both--given the activities that we undertook with Twinbrook and also given the fact that as we start moving forward with the zoning ordinance rewrite, we want to try to consolidate zones, not kind of have extraneous zones scattered throughout the county. So if you've got someplace like a town sector zone that's only used in two places and you're doing a master plan, wouldn't that be an opportunity to try to consolidate that extraneous zone in something that's a little more consistent? And so I believe the committee, in looking at the goals of the Germantown plan and looking at what we're trying to do with the rest of the 270 corridor, thought the TMX zone provided us a vehicle to get the same type of use, the same level of flexibility, and actually gives us more flexibility and more requirements, I think, in certain areas than the town sector zone was providing. In having that conversation, there are some specifics that Marlene can walk us through that are unique to the town sector zone, that if we change it in Germantown, it could potentially have an impact on Montgomery Village, but I think that we can address those issues, and that's the point that the chairman was raising. But I think I would caution



us to not not do the right zone in Germantown because of one other place it might have 1

- 2 an effect. We should figure out a way to mitigate that effect in the other place, which I also
- 3 happen to represent, and also do the right thing in Germantown. And so I think the
- committee was working forward with that perspective, and it recognizes that we don't want 4
- 5 to change any of the town sector zone activities in Montgomery Village because that's a
- place it works very, very well. And so that's kind of set the stage a little bit. 6

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# COUNCIL PRESIDENT ANDREWS:

OK. Let me turn to Council Vice President Berliner, then to Marlene.

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# COUNCIL VICE PRESIDENT BERLINER:

- 12 Mr. Chairman, while we have the chairman of the PHED Committee, would you like to
- respond on that level? Because do you have a substantive concern about the TMX zone 13
- being applied broadly here in Germantown, separate and apart from what you perceive to 14
- be the potential implications on Montgomery Village? Because if so, it does seem as if the 15
- chairman's observation of let's just address Montgomery Village as opposed to quote "not 16
- do the right thing" in Germantown. 17

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# **ROYCE HANSON:**

I guess there are two points that I would make. One is that the risk that you run on this

procedurally is that once--we don't have a text amendment drafted at this point.

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# MARLENE MICHAELSON:

We actually do. It's not introduced yet, but --

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# **ROYCE HANSON:**

OK. We haven't seen it.

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# COUNCIL VICE PRESIDENT BERLINER:

You will soon. 30

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# **ROYCE HANSON:**

- 33 I assume that we will soon. I think depending on what it says, we have to assess what
- 34 kind of a problem it may present. The main substantive concern that we have again deals
- with the town center because substantively, everything that at least we had recommended 35
- in the master plan could be achieved in the town sector zone. Some of the changes that 36
- have been recommended by the PHED Committee could not be achieved without 37
- amending--I think they could--well, I'm not sure that some on the north end could be 38
- achieved with-- they couldn't be achieved in the town sector. 39

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#### COUNCILMEMBER KNAPP:

You'd have to amend the town sector zone.

# ROYCE HANSON:

You'd have to amend the town sector zone to let them be achieved. But the things that the planning board recommended could be achieved within the town sector zone. Within the town center core itself, one of the things that ultimately convinced me to stick with the town sector zone was that it is possible in the town sector zone to get more FAR on an individual site than two FAR. Because there is no FAR limit and no height limit in the town sector zone. And it would allow the establishment of an overall FAR of 2, even though some properties develop at less than 2. And in our analysis of the area, there were a lot of properties that won't develop up to 2.

# MARLENE MICHAELSON:

If I could just respond on that point, because I think we have a disagreement here. The master plan specifically caps each of these properties at no greater than 2, so either we believe that if you develop under the town sector zone you don't have to follow any of the master plan limits, in which case I think we've got a problem, or if you believe that it does need to follow it, then the master plan really needs to be revised because it specifically limits it to no more than two. So my interpretation of the master plan would be that either under the TS zone or the TMX zone, the two is the highest, and that's right at the transit station.

# **ROYCE HANSON:**

That's not the way we interpret that.

# MARLENE MICHAELSON:

Now, the two doesn't apply to individual properties. It applies to areas that they've referenced, and that may be multiple properties, and I see nothing in the TMX zone that wouldn't give you that same flexibility as well. But the cap in the plan, the overall cap in the plan, the highest is two. But if I can direct your--

# COUNCIL VICE PRESIDENT BERLINER:

Is the highest two for an individual property?

# MARLENE MICHAELSON:

No. It's for a designated area, and the areas in many cases are single properties, but in some cases they're not.



# 2 COUNCIL VICE PRESIDENT BERLINER:

3 So could a building be more than two?

4 5

# MARLENE MICHAELSON:

6 Absolutely, under either the TS zone or the TMX zone.

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# COUNCIL VICE PRESIDENT BERLINER:

9 OK.

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# MARLENE MICHAELSON:

12 I think that's what's been contemplated in Twinbrook, where it was applied, and here is 13 that you have an area or a property where it's designated, and there are going to be some 14 buildings that are less, some buildings that are more, with an overall density of no greater 15 than two.

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# **COUNCIL PRESIDENT ANDREWS:**

I see the chairman wants to add something.

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# ROYCE HANSON:

I--just to clarify. In the TMX zone, property by property, you could not have more than two FAR. Now, on a single property, you might have one building that's 3 FAR and one building that's one FAR. But that's on a single project on a single property. In the town sector zone, you could have on an individual property, you could have an FAR greater than two. The master plan sets density guidelines for districts or for areas within districts-and for the town center and the core we're talking about an FAR of two overall. Now, wherever the TMX plan applies on an individual property, you'll get a two FAR maximum. In the town sector, you could have more than two FAR on an individual property and keep the overall density within that. Just to be clear on it. When you look at the whole town center core area, given what's already there that is unlikely to change in a 20-year period and some of the other things, what we calculated was you get somewhere between 1.3 FAR and 1.7 FAR at the maximum, at buildout. If you are satisfied that that's enough --I'm assuming a TMX zone-- that's your choice. We thought that there was some advantage in the town sector zone in that area. Now in the other areas, it varies, so...

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# MARLENE MICHAELSON:

I don't know if you want me to keep going back and forth on this, only because we continue to have a different interpretation.

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# 1 COUNCIL PRESIDENT ANDREWS:

We will come back to it, and we're going to wrap up in 5 minutes in any event, but I want to get-- Councilmember Elrich has had his light on. I want to get him in here as well.

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# COUNCILMEMBER ELRICH:

6 This back and forth leaves me with some uncertainty and probably leaves other people 7 with a lot of uncertainty. I don't understand. If it's not a limit of two on a property, how do you fairly--I mean fairly as in just-- achieve a two over an area? Because it seems to me 8 what happens is somebody could come in with a 3, and somebody could come in with a 4, 9 and every time somebody comes in with a 3 and a 4, then on other properties in the same 10 area where you say you want the overall average to be two, other properties then can no 11 longer get even a two because they've got to--whenever you've given somebody 3 and a 12 4, it takes away from somebody else's 2. 13

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# MARLENE MICHAELSON:

That's exactly the point that I was going to make, which is that the plan in several areasfor example, it says "redeveloped properties along MD 118/I-270 at an average density of
2.0 FAR," and the only you can know if you have an average is if you have some sort of
joint development plan, and in my mind, a joint development plan that shows an average
of two would be permissible under TMX or TS, whereas, yes, perhaps--

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#### ROYCE HANSON:

23 Joint development, yes.

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#### MARLENE MICHAELSON:

Yes. Under TS, a single property owner could submit a plan that said 3.0, but how would the planning board know that they would get an average of two unless they saw the broader picture?

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#### ROYCE HANSON:

Actually, we would know because the Council would have established that in the development plan that has to be approved or amended under the TS zone.

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#### MARLENE MICHAELSON:

Right. So if there is some sort of joint plan of development, then under either zone, the average would still be capped at 2.

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# COUNCILMEMBER ELRICH:

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I want to be sure that whatever we do does not disadvantage somebody and prevent something else from not being able to be done--that if 2 is what we intend, that ought to be on either a property basis or a joint development agreement, but somebody shouldn't be able to go forward with a 3 on their property alone unless they've got another property owner who says, "I'm building mine, and mine is going to be a one," and you get your average of two that way.

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#### ROYCE HANSON:

The development plan under the TS zone encompasses all of the property in that particular area, so you can handle it that way. Now, you know, I don't want to kid you on any of this stuff because there are some property owners in the TS zone who would like to stay with the TS zone. There are property owners in the TS zone who would like not to stay in the TS zone.

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# COUNCIL VICE PRESIDENT BERLINER:

Can you share why--I don't get it. I need to understand what the substantive--if I'm a property owner, why am I arguing to stay with the town center zone?

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# MARLENE MICHAELSON:

If you look at page 18 of the staff memo, it outlines some of the differences between the TS zone and the TMX zone, and from a property owner's perspective, one of the key negatives is the TS zone has this very unique provision of limiting population--not FAR, not density, but population. It calculates what the population can be in a residential area. And so one example we heard was from a property owner hoping to build senior housing that said, "My senior housing units may have a far less impact than housing units where there are children or people commuting during rush hour, but because of this population limit, I cannot build under the TS zone and do what I want to do." So those concerned about the populations were worried about that. There's also nothing in the TS zone or anywhere else in the zoning ordinance that says that either the master plan or the planning board has the ability to allocate that population by property owner. And so the one thing we haven't faced yet is, if the first property owner in the door uses up a good percentage of the population, or more than what the plan hopes would be their allocation, whether the planning board has the ability to deny that and say, "You're taking an unfair share of population." So there's nothing in the TS zone that allows that allocation, and there's nothing in the TS zone that requires consistency with the master plan. So even though the master plan may say, "Here's our assumption about what we think we'd like to see on that property," if they submit something that's far greater, we don't have any backup that says the planning Board has the ability to require consistency with the master plans. Now, why a property owner may not want the TS zone is because the TS zone is



one of our older zones that does not require any of the public benefits we have in our

- 2 current zone. It does not require amenities. It does not require TDRs. It does not require
- 3 BLTs. It has a kind of strange way of providing bonuses for the MPDUs. No consistency
- 4 with the master plan, and it has--exemption from forest conservation requirements as well.
- 5 So I believe that there are some property owners who have said, "I like this zone. It's
- 6 before the County layered on all of the additional requirements," but from a staff
- 7 perspective, that was probably the number one reason I said that I thought we should
- 8 move to the TMX zone because it has all of the public benefits we are requiring now in all
  - of our new mixed-use zones, and I thought those were really important.

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# **ROYCE HANSON:**

12 I think those are advantages. On the other hand, I think Marlene is in error about the

consistency with the master plan. The zoning ordinance requires that before approving an

application that the District Council has to consider where the application--we are talking

here about the development plan--that the proposed development plan substantially

complies with the use and density indicated on the master plan or sector plan and does

not conflict with the general plan of the county capital improvements program or other

applicable county plans and policies.

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# MARLENE MICHAELSON:

And that is on the development plan, I agree. It's not on the individual applications that go

to the planning board. So that's where we have a bit of a disconnect, and I wouldn't say

it's a certainty that the board would not be able to require it, and knowing this board, they

would exercise every bit of authority they think they're entitled to, but there's no

guarantee, so...

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#### COUNCIL PRESIDENT ANDREWS:

I think that lays out the issues pretty well. Councilmember Floreen has a brief comment,

and then we are going to adjourn until 1:45, when we'll come back for public hearings.

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# COUNCILMEMBER FLOREEN:

- Very brief. I have found this debate --continue to find it kind of bizarre because the town
- 33 sector zone which has been applied in Montgomery Village is subject to no master plan.
- There is no master plan for Montgomery Village. There's one big map that has numbers
- on it and densities that have gotten moved around and sometimes argued about over the
- years. I don't know why we used it in the first place for Germantown except that that was
- 37 the only sort of loose kind of zone that existed in--when was that, '89? But it really bears--

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# **UNKNOWN SPEAKER?????**:



1 1968.

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#### 3 COUNCILMEMBER FLOREEN:

- When we zoned that Germantown the last time, rezoned it, it was in the 80s, I think.
- 5 Because I was on the planning board then, so I was there.

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# **UNKNOWN SPEAKER?????**:

The Churchill town sector was created in Germantown in 1968.

8 9 10

#### COUNCILMEMBER FLOREEN:

- 11 Whatever. I would like to finish my sentence. Thank you. It was employed in Germantown
- when we did the master plan in the 80s. It makes no sense in the current situation when
- we have these additional expectations and we achieve the same result. But I just said, the
- only place it has worked was where there was one property owner who owned all the land
- and could align things very delightfully in a very positive way, but that's not the situation
- 16 with Germantown.

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#### **COUNCIL PRESIDENT ANDREWS:**

- 19 OK. Thank you, Councilmember Floreen. All right, we're going to come back for the two
- 20 public hearings we have. They'll be at 1:45 rather than 1:30. Then we have a briefing by
- the Council of Governments on the Greater Washington 2050 Survey, which is scheduled
- to go for half an hour, so that will probably take us close to 2:30. We certainly won't begin
- the remainder of the Germantown sector plan discussion till at least the 2:15 that it's
- currently scheduled-- more likely 2:30. We'll likely go through as many if not all of the
- 25 properties this afternoon, led by Marlene Michaelson, and we'll maybe get into the
- transportation issues a little bit. We'll see. Thank you all.



MONTGOMERY COUNTY COUNCIL

#### **PRESENT**

Councilmember Phil Andrews, President Councilmember Roger Berliner, Vice President

Councilmember Marc Elrich
Councilmember Valerie Ervin
Councilmember Michael Knapp
Councilmember Nancy Floreen
Councilmember Nancy Navarro



#### COUNCIL PRESIDENT ANDREWS:

2 Good afternoon, everybody. Thank you for being patient. We are running a little bit behind because our morning session went long. We have two public hearings, and then we will 3 have a presentation about the 2050 Plan from the Council of Governments, and then we 4 5 will come back to the Germantown Sector Plan after that. So we still have a long ways to go. The first public hearing is a public hearing on Bill 27-09, Ethics Amendments, that 6 7 would amend the County ethics law to conform to a State Ethics Commission requirement 8 and clarify and update other provisions of the County ethics law. Persons wishing to 9 submit additional material for the Council's consideration should do so before the close of business Friday, July 24, this year. A Management and Fiscal Policy Committee 10 worksession will be scheduled at a later date. And we have one person signed up to 11 testify, and that is Mr. Antar Johnson, who is the chairman of the Montgomery County 12 Ethics Commission. Welcome. And we have the executive director here, as well -- Barb 13 14 McNally. Nice to see you, too. So there is a button on the left-hand side of there that will 15 turn the mike on, and just be sure to introduce yourself for the record, and you have three minutes to present your remarks. If anything in -- that's written, we'd love to have a copy. 16 You can give it to the clerk after your testimony, and we will be -- we'll read that in case 17 you don't have a chance to finish. We have it. Very good. OK. And please go ahead. 18 19 There you go.

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# **ANTAR JOHNSON:**

Good afternoon, Council, President Andrews, and Honorable Chair -- I'm sorry. Good afternoon, Council Andrews and honorable Councilmembers. My name is Antar Johnson, and I'm the Ethics Chairman. Today -- today I am here to represent the Council and its proposed amendments to the ethics law. There are several amendments that I'd like to highlight in this bill, and some of those changes of which I would like to highlight right now. The first proposed amendment to the County's bill is the Ethics law into conforming with the State Ethics law. The State Ethics law allows an elected official to accept an otherwise prohibited gift of free admission to certain events if this gift is actually extended to the office, but the State Commission's model rules have actually erroneously extended this exception to all public employees, not just elected officials. The County, like most jurisdictions, actually follows the state's model rules. In 2006, the Maryland State Ethics Commission issued an opinion, Opinion 06-01, which concluded that the model rules were actually in error on this point. Shortly thereafter, the State Commission issued its opinion -- shortly after the State Commission issued its opinion, the CAO of Montgomery County, Bruce Romer, issued a memorandum to all department heads to actually follow the new interpretation of this State Ethics law. So if we go ahead and allow this change, this will allow the amendment -- the amendment will allow the interpretation so that the exemption only applies to elected officials. There is a further proposal for Section 19A-16(d), which



- increases the value of meals and beverages that are able to be accepted by employees 1
- 2 from \$50 per event to actually \$50 per year from any one source. This is actually in line
- with the federal standard. We have another proposed amendment, which is Section 19A-3
- 18(e)(1)(d), which would allow relief for the CAO for reviewing financial disclosure forms of 4
- 5 the members of the boards, commissions, and committees that file every year. What we
- believe is that the financial disclosure requirements would better be suited for someone 6
- 7 who is actually more familiar with the board's responsibilities -- for example, a director of a
- 8 board or the agency that staffs a particular board, rather than the CAO. Our proposed
- 9 amendments also allow for new language that includes for waivers and includes
- department director's comments before accepting the -- before acceptance of a waiver. So 10
- this way, we would have on record what the supervising director or supervisor would 11
- actually believe, if something was in -- if something needed to be addressed. That way, 12
- the commission can make a more informed decision. And lastly, the law -- the 13
- enforcement mechanisms will allow for clarity of issues such as when the County can 14
- claim -- can file an action in courts to enforce ethics violations regardless of whether a 15
- commission has conducted its own investigation or hearing into this matter. The 16
- commission appreciates this opportunity to present its amendments and looks forward to 17
- 18 working with the Council in the upcoming worksession to improve the ethics law. Thank you.

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# **COUNCIL PRESIDENT ANDREWS:**

OK. Thank you, Mr. Johnson. And I'll see if there are any questions for you. I don't see any at this point. Oh, wait, I'm sorry -- Councilmember Ervin.

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#### COUNCILMEMBER ERVIN:

Thank you very much. I do have a questions as it relates to circle 11 of the packet on the 27-09, where it says this will set a "cap of \$50 a year on value of meals and beverages that employees can accept from a regulated donor." And my question is, does this \$50 per year cap apply to events hosted by nonprofit organizations, that many of us attend on a regular basis, and many times those dinner tickets are in excess of \$50?

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#### **ANTAR JOHNSON:**

I understand. The executive director, Barbara McNally, is also with me. I would actually defer comments on that because the particulars -- what we were trying to address was actually lobbyists, and --

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#### COUNCILMEMBER ERVIN:

OK. Well, it wasn't spelled out, so that's why I'm asking the question. It's a --

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1	ANTAR	JOHNSON:
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2 I understand.

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#### 4 COUNCILMEMBER ERVIN:

It needs to be sort of defined a little bit more narrowly. Barbara, if you could respond.

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# BARBARA McNALLY:

- 8 I would like to suggest that these issues be worked out at a worksession where we can all
- 9 have an opportunity to discuss the different scenarios that may come up, but this has
- been a problem as far as employees who do not have to file financial disclosure who can
- actually at this point, if there are no departmental regulations preventing them from going
- 12 from -- say an inspector going to a restaurant and perhaps receiving a meal, and doing
- that repeatedly all day.

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#### 15 COUNCILMEMBER ERVIN:

16 Sure. But that wasn't my question.

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#### 18 BARBARA McNALLY:

No, but this is what the impetus was for having this provision changed. Whether it would affect the nonprofits -- I think we have to discuss that.

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#### 22 COUNCILMEMBER ERVIN:

OK. Well, that's why I'm bringing up the question. so when we get to the worksession, you know that this is going to come up as a -- as a question that I'm going to pose.

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#### 26 BARBARA McNALLY:

27 Great.

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#### ANTAR JOHNSON:

30 Councilwoman, thank you. We will take that under note.

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# 32 COUNCIL PRESIDENT ANDREWS:

- Thank you, Councilmember Ervin. I do not see any other questions, so thank you all very
- much, and I know that the Management and Fiscal Policy Committee will look forward to
- working on the bill and will schedule a meeting on it. Have a good afternoon.

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#### 37 BARBARA McNALLY:

38 Thank you.

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#### COUNCIL PRESIDENT ANDREWS:

2 Our next public hearing, and our last public hearing of the afternoon, is a public hearing on a special appropriation to the County government's FY10 Operating Budget for Rockville 3 Parking District non-departmental account, in the amount of \$147,430 for reimbursement 4 5 for lost revenue from library patron parking. Persons wishing to submit additional material for the Council's consideration should do so before the close of business Thursday, July 6 7 16, 2009. A Transportation, Infrastructure, Energy and Environment Committee 8 worksession is tentatively scheduled for Monday, July 20, at 9:30 in the morning. Before 9 beginning your presentation, if you're one of our three speakers, please state your name clearly for the record. And our speakers for this item are Gayle Selkin-Gutman, 10 representing the Rockville Library Advisory Committee, Jacques Gelin, representing the 11 Rockville Friends of the Library, and Paulette Dickerson, speaking as an individual. And 12 13 so if each of you will please come forward, and remember to press the button for the mike 14 and introduce yourself at the beginning of your remarks. Any of the seats is fine. And then the vellow light will go on with 30 seconds to go, the red light means three minutes are up. 15 and please stay at the table, because there may be questions for you, so please stay 16

even though you may have finished your own remarks. Again, our first speaker will be

the left side. There you go. And can you move the mike --

Miss Gayle Selkin-Gutman, representing the Rockville Library Advisory Committee. On

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# **GAYLE SELKIN-GUTMAN:**

Can you hear me? All right. Good afternoon. My name is Gayle Selkin-Gutman, and I'm representing the Rockville Library Advisory Committee. Thank you for the opportunity to speak with you today. I'm here to express our library community's support for the special appropriation for the Rockville Parking District to reimburse the city for the cost of patrons' parking at the Rockville Library. In April 2006, after much input and deliberation, the County Council adopted a policy that Montgomery County library patrons will be able to park for free near all of the County's libraries. This policy ensures that all County residents have equal access to their libraries. The Rockville LAC seeks to encourage library use. and we support the policy that ensures free parking at all County libraries. Library usage has increased during the recent recession -- during the current recession. Many daytime library patrons- -- volunteers like me, senior citizens on fixed incomes, the poor, or the special-needs population, whose collection was relocated to the Rockville Library, have come to depend on this guarantee of equal access to parking for library use. It would be counter-productive to put up a financial barrier to library use, especially now when jobseekers, individuals, and families looking to conserve, need and use our libraries even more. Whenever I'm at the Rockville Library, I'm frequently struck by the many visitors who clearly put forth considerable effort just to get there. There are the disabled, the volunteers, and the parents with young children in twin strollers lugging heavy book bags.



Thank goodness I don't have to do that anymore. Would they all keep coming if they had 1 2 the added barrier of having to pay for parking? I love volunteering at my library, but I'm not sure I would relish having to pay for that privilege. A couple of weeks ago, while I was 3 sorting books for the FOL used book sale, a mother came in with her young son, dragging 4 5 a huge wagonload of books to donate. I wonder if they would have brought them if they had to pay to park first. The recently built Rockville Library would stand to lose a 6 7 significant number of patrons if paid parking were to be instituted. This beautiful new 8 facility could quickly become an underused facility. Certainly no one wants that to happen. These are some of the reasons why the Rockville LAC would like to reiterate its support 9 for keeping parking free for -- free at all of our County's libraries. At the moment, to comply 10 with its previously adopted policy, the County has an obligation to honor its commitment to 11 fund parking at the Rockville Library, as it does throughout the library system. The County 12 Council has consistently recognized the importance of providing the best library service 13 possible to our County residents. The Rockville LAC strongly recommends continuing this 14 support by adopting the special appropriation under consideration today. Thank you again 15 for your continued support of all our County libraries. 16

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#### COUNCIL PRESIDENT ANDREWS:

Thank you for your testimony. Our next speaker will be Jacques Gelin.

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# JACQUES GELIN:

Good afternoon. My name is Jacques Gelin. I've been a supporter of the County libraries for over 40 years, and currently I am president of the Rockville chapter of the Friends of the Library. I appear here in support of the special appropriations before you. When I last testified to the Council four years ago, in April of '05, I asked to increase funding of the system above the amount asked by the County Executive. You granted that request. For your convenience, I copied -- attached a copy of my testimony at that time to this submission. I then -- at that time, I reviewed the critical part that libraries have played in our culture since its founding, how important libraries have been in this age of information, and I pointed out that nearly half of the residents at that time owned library cards, and nearly seven million residents had visited the previous year. Two major events have since happened. First, we're in the midst of a serious economic recession -- the worst since the Depression. It's adversely impacted the finances of the County. The County's deficits will certainly be substantial, and I understand this problem. But would it not be unseemly for the County for provide free parking for Councilmembers, their staff, the entire Executive branch, but to require library patrons to pay for their parking? Second, holders of library cards that are County residents have risen from nearly a half to over two-thirds, and visitors to the library -- libraries have risen from 7 million to over 12 million. Circulation increased last year by 3.4 percent. The Library Director Parker's 2008 report states that



- circulation was up over 5%, children's circulation over 11, teenage use up by 33%, audio
- books up 31%, large-type circulation increased by 17%. Obviously, it's no doubt that the
- 3 libraries form an important -- even more important part in the cultural life of this County
- 4 and in the economic life. The reason the County, as part of its countywide policy, should
- 5 pay -- pass the special appropriation to reimburse Rockville for the cost of parking is
- 6 simple -- Rockville Library is not a facility of the city of Rockville. It is part of the
- 7 Montgomery County system. A bedrock principle of our free library system is that all
- 8 County residents must be afforded free access for all of our libraries, and that's the
- 9 essence of our system. Over the years, I've testified on behalf of increased funding, and
- you have -- and I've done it for the entire system, not just Rockville, and you've
- understood that. In addition to our enormous collection, Rockville has special-needs
- 12 collection and other special collections which were moved here from the Davis Library,
- from Bethesda to Rockville. The patrons at this facility particularly deserve the same free-
- access parking as all other patrons. That's why your obligation cannot be separated from
- 15 your obligation to fund the entire parking for the free -- for patrons of the system.

# COUNCIL PRESIDENT ANDREWS:

Mr. Gelin, I have to stop you there.

# 18 19

# 20 JACQUES GELIN:

Well, thank you very much.

# 22 23

# COUNCIL PRESIDENT ANDREWS:

24 But we can read the rest of the testimony.

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#### JACQUES GELIN:

Yeah. I just have one sentence --

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#### COUNCIL PRESIDENT ANDREWS:

30 All right. One sentence.

# 31 32

#### JACQUES GELIN:

The one sentence -- you steadfastly recognize the importance of our libraries. I urge you to support this continued thing by passing the special appropriation before you. Thank you

35 very much.

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#### COUNCIL PRESIDENT ANDREWS:

Thank you. And our final speaker on this issue is Paulette Dickerson. Welcome.

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#### PAULETTE DICKERSON:

- 2 Thanks. Hi. I'm Paulette Dickerson. When the issue of free parking at the Rockville Library
- 3 first came up a few years ago, it seemed like common sense. There was dedicated
- 4 parking at the old Rockville Library. There were parking lots at every branch of
- 5 Montgomery County public libraries my family had ever used, except the Noyes Library for
- 6 Young Children. For many years, the only library lot with parking meters was the
- 7 Bethesda Library. A generation of development gave the town of Bethesda densely
- 8 traveled, high-population urban core. At one point, commuters and others used the library
- 9 lot with impunity, until two-hour meters were installed. Library patrons were glad to have
- the spaces back, glad to pay for the privilege. It was a good model for a public library in an
- urban situation. There are four reasons for discontinuing the appropriation that subsidizes
- 12 parking at the Rockville Library. First, small -- smart-growth policies demand
- transportation choices that reduce or minimize congestion. Subsidized parking uses public
- 14 funds to encourage solo driving instead of greener alternatives. Next, there is an issue of
- parity. Those who drive to the Rockville Library are handed the gift of a \$2 bill whenever
- they choose to park at a Rockville city parking lot. Those who walk or take mass transit to
- the library help to subsidize that gift but get little for their tax dollar except more
- congestion in the Rockville Town Center. The third issue is that of scofflaws. There is no
- easy way to make sure that only library patrons take advantage of the parking stipend or
- that patrons use only two hours of free parking, which brings me to my last issue. MCPL,
- 21 like most every department in the Montgomery County government, has taken some
- major cuts over the last year or so. The materials budget is down. Staffing is down.
- 23 Maintenance is down. Unless magic happens, the year to come won't be any better
- 24 money-wise than the year that just ended. Money spent on free parking reduces the
- 25 revenue available for core County services, not just for libraries. Access to public libraries
- doesn't actually require public parking. It requires a commitment to funding for bricks and
- 27 mortar, staffing, and virtual services. There's a Richard Stallman quote that comes to
- 28 mind. He was talking about free software, not free libraries, but he said, "Think free, as in
- 29 free speech, not free beer." So, to my fellow patrons, I would say, libraries are free,
- 30 parking is not, pay the \$2. Thank you.

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# **COUNCIL PRESIDENT ANDREWS:**

- Thank you, Miss Dickerson, and thank you all for your testimony on this measure. The
- Transportation, Infrastructure, Energy and Environment Committee is scheduled to meet
- on Monday, July 20, at 9:30 to take it up. And we thank you and appreciate you being
- 36 here.

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# **GLENN ORLIN:**



Mr. Andrews. The packet also -- I want to correct something in the packet. The packet says the Council meeting is scheduled on this on July 28, but I understand yesterday it's been changed to the 21st.

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#### **COUNCIL PRESIDENT ANDREWS:**

Right. It's more likely -- Yeah. I think we're more likely to have the Council take it up on the 6 7 21st than the 28th, given schedules. So we thank you and encourage you to attend the 8 other meetings, as well. All right. We're now going to move on to a briefing by the Council 9 of Governments on a recent report that was done on Greater Washington 2050 called the Greater Washington 2050 Survey Report, and we have the executive director of the 10 Council of Governments here, Mr. Robertson, to talk about it. And I -- we've set aside 11 about half an hour for this and appreciate him coming out to see us. We see 12 representatives of the Council of Governments a fair amount down at the Council of 13 14 Governments building, so it's nice to see you here, too, and welcome.

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#### DAVID ROBERTSON:

And I'm glad to come to your home. I appreciate the opportunity. I really -- it's the first time I've been in the new hearing room. It's a nice -- very nice facility, so congratulations to you on that. I heard a little bit of your earlier presentation. I'm Dave Robertson, executive director of the Metropolitan Washington Council of Governments, and I'm going to ask you, because I know you're grappling with very immediate issues, based on the discussion earlier, but I'm going to ask you to sort of cast your horizon a little further out and look at 2050. And I'll talk to you a little bit about why we think that's important. One is we think that the region, as many of you know from your work at COG, we're adding a lot people. That's a good thing. I grew up in the Detroit area. Detroit is not growing. They have tremendous challenges, so if you have a choice between a growing region with challenges and one that's not growing, I would take the growing, vibrant region every time. But -- so we have more folks, more growth. With some of that growth comes challenges -aging infrastructure, congestion, energy issues, climate change. So a number of reasons to take this up, and also because, frankly, a lot of other regions are doing it. Early planning in our region focused on the core of the city -- the McMillan Plan, before that, L'Enfant Plan. More recent planning focused on wedges and corridors. Arguably, we did a pretty good job of developing our corridors and not such a great job of preserving our wedges of open space. But we have a number of challenges in our region, and we certainly have arrayed much of our growth around our Metro system and the commuter rail lines and other infrastructure. How does COG begin to plan for the future? Well, again, we sometimes have a hard enough time planning for the next couple of years or the next TPB planning cycle, but we've created a new entity called Greater Washington 2050. It's a part of COG. It's not a freestanding organization. We reached out to some of our public

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officials, our business and civic and environmental leaders, and asked that they be part of 1 2 this process. It's really a multi-part sector, and I know we've had participation by Councilmember Leventhal and others on this group, as well. We wanted to address issues 3 4 at a very comprehensive high level, at the regional level, looking at big issues of 5 population growth, housing, energy, water quality, and so forth. We laid out a number of goals. We wanted to try and see where we could find agreement. That's real important at 6 7 the Council of Governments. We represent 21 local governments, two states, the District 8 of Columbia -- different philosophies, if you will, Virginia being a Dillon Rule state, with 9 some limitations on what it can do; Maryland generally a Home Rule state; the District Columbia, a city, county, and state sort of all rolled into one. So finding areas of 10 agreement and commonality certainly is central to what we do. We know this is important 11 because we want to maintain our region's competitiveness. I know that's important to your 12 community, as well. We want to be a sustainable region. We think that's important to your 13 community, as well. And we wanted to build on a tradition of what we think is visionary 14 15 leadership. We sought to sort of do two things very early in that process, and I'm going to spend a little bit of time on one of those. One is what we call our sort of scenarios 16 17 workshop. What are the sort of big game-changers that we can't anticipate, quite frankly? 18 I'm old enough to remember not the Star Trek movies, but the Star Trek TV show, and Captain Kirk had the little communicator device, and that was science fiction then. It looks 19 20 like a Motorola flip phone now, because -- and everybody has them strapped to them. 21 Technology, 1968. We couldn't have anticipated in the sixties when that science fiction program came out that science fiction would become science fact. What are the 22 23 technologies that we can't anticipate today that are going to influence how we work, where 24 we live, what we do in 2050? Climate change. Energy cost. Energy availability. All of those have the potential to be game-changers. What might be some of those? And we 25 looked at those in a sort of scenarios workshop held by the Council of Governments to 26 27 inform this work, and we examined again some of these big moves. One of the big moves potentially is, how does the federal government relate? In a time of enhanced security, 28 how does federal development shape and influence our communities? The second thing 29 we took up very quickly was a survey of residents in the Washington area. We wanted to 30 sort of see what our residents, our communities felt were some of the big long-term issues 31 that we ought to be thinking about. And I'll spend a little bit of time on that and then tell 32 33 you where we go from here. Couple of things we thought were very important -- and I 34 would point out, you do have in your packets a couple of documents. One is the printed report. That is the regional survey. You should also have a one-page, front and back. We 35 36 knew when we did this survey to tell you what the region thinks is important, but to tell you what Montgomery County residents think compared to the region. That probably was 37 equally, if not more so, important. So you have that and can toggle back and forth, and I'll 38 highlight some of the areas where there may be some commonalities or differences. Good 39



news is that the feelings of connectedness to the region are pretty much universal 1 2 between Montgomery County and the region as a whole. Strong connection to the region -3 - 71% in Montgomery County compared to 70% in the National Capital region. I think we can take pride on that because for a person like myself that works for a regional 4 5 organization, essentially it tells me that there's an audience for the message that we're beginning to lay out there. Other good news story right up front is the residents of 6 7 Montgomery County as well as the region as a whole think this is a great place to live --8 the National Capital region. In Montgomery County, 36% perceive the region and the 9 County as excellent, 46% good. So again, I think that's a good news story. Where do people get news? That's important. Montgomery County and the region were very similar, 10 a very engaged citizenry. Don't have to tell you that. People are connected to you in so 11 many ways, reading about news, going on the Web sites. I know that there's a lot of 12 participation, civic participation in Montgomery County, as well, so a lot of opportunities for 13 folks to stay connected to the region and to seek out information. This is where it gets, I 14 think, a little interesting. What are the most important long-term issues? And it's hard to 15 sort of pull yourself away and say not "what are the issues important today," but "what are 16 17 the issues that are going to be important 10, 15, 20, 40, 50 years out?" but I guess many 18 of you might have arrived at the same answer as the survey. Number 1 regionally and in Montgomery County is transportation, traffic issues. Number 2, environ -- jobs and the 19 20 economy. Number 3 for Montgomery County -- education and schools. Number 4, crime 21 and drugs. Number 5, development and growth issues, and then health issues. Montgomery tracks pretty close to the region numbers. There are some differences. One 22 23 of the things that we found in looking at the survey is, for example, connectedness to the 24 region was stronger in the core, and as you got out further to outer communities, perhaps less so. That might seem intuitive, but again, a lot of these issues are very similar. Two 25 things I would point out -- for some communities, issues of education were much higher 26 27 locally, and crime and drug issues were much higher locally. I think that speaks to the investment that this community puts into its schools and puts into crime and issues that 28 residents feel, while they're important, maybe not quite as much as some of your 29 neighboring jurisdictions. Desire for regional action -- this is another one we think is 30 important and sort of a glass half full, glass half empty. Generally about half of the folks 31 think they're open to tackling things more regionally, compared to working on them solely 32 33 at a local level. Again, for an organization that's in the business of advocating that many 34 issues can be better addressed by working collaboratively in a way that doesn't usurp the role and authority of local and state governments, but to sort of partner, this is, I think, a 35 36 good news message, as well. We then sought two other measures -- grading the region and sort of where you want to put your priorities. I'll go through them quickly on the 37 38 grades. Again, we did this on a GPA standard, similar to your children in school or when you were in school -- 4.0 being the highest grade. In Montgomery County, I would point 39



out, your numbers, you're actually a little higher graders than the region as a whole. I don't 1 2 know what that says. I'll leave that to all of you. But the number five issue in terms of your 3 top five grades, things that you think you're doing exceptionally well in the County and in the region -- arts and cultural, having those diverse resources, diversity in your 4 5 communities, good parks and recreation, green space, parks, and clean environment. That was the number five issues. I think that speaks a lot to the values that you have tried 6 7 to sustain as leaders in your community, speaks to the issues, I think, that folks come to 8 you on a regular basis, and tracks very nicely some of the regional numbers, as well. 9 You'll see -- I think I'm frozen out here. Oh, there we go. These...Skipped ahead a bit. I'll just stop there for that part. But the other issues that we looked at are the priorities for the 10 region, and again, it's in your place there. Again, number four, top four -- high-quality 11 schools, health care, safe streets, and good jobs are the top four. You can leave it there. 12 13 That's fine. What I show on this graph, and then I'll tell you where we're going, is how to array those two data bits, and so the graph that you see on here, sort of the vertical scale 14 15 -- performance are the things. Are we doing a good job? The horizontal scale, intensity of focus, is, where do we want to put our emphasis going forward? So if you look at the 16 yellow box, or the yellow quadrant, that generally is -- represents things that we think 17 18 we're doing that are important, and we're doing a pretty good job. The green box are things that we think are important, and maybe we're not doing such a great job. And so 19 20 the slide that you have on there is the regional numbers. The local numbers are the ones 21 that are in your handout, and generally, you think schools and environment are the areas in Montgomery County that you're doing -- that are important and you're doing a good job, 22 23 and that the green box are the things that you believe you're doing a pretty -- that are 24 important, but maybe not so good a job, and that really gets to jobs, housing, and planning -- how we can integrate some of those principles that we saw. So then this gets to sort of 25 my wrap-up, which is, where do we go from this? Information is helpful, but it really should 26 27 inform good decisionmaking. We didn't want -- and I know a number of you tracked this discussion over the past couple of years at COG. We didn't want to start with a lot of 28 brand-new visions. We felt we had a lot of visions, we had a lot of plans; how can we build 29 on the existing information? So the work of COG, the work of our Transportation Planning 30 Board, the comprehensive plans that you have -- we organized that around work that 31 we've already done, public comment, recommendations from our 2050 coalition. We 32 33 organized that into two buckets, or two categories -- physical development goals and 34 goals around social and economic development. You see the categories. We laid out goals that we thought were aspirational, that potentially stretched goals, but that we had 35 36 the possibility to attain. And so we speak in the goals to fairly broad language -- for example, we're looking for transportation choices, transportation systems that maximize 37 connectivity, environmental goals that preserve open space, housing goals, housing 38 types, diversity, production, preservation, and other affordability measures. And then we 39



said, well, how do we know that we're moving in the right direction? If you lay out goals 1 2 but you don't really have a possibility or a metric, how do you know that you're achieving 3 that? And so what we're proposing through this effort is to advance what we believe would be one of the first such tools in this region -- a voluntary compact that we would come 4 5 back to you in the fall and say, would Montgomery County be willing to embrace this voluntary compact with these broad aspirational goals? We would reach out to business, 6 7 civic, and environmental partners, ask them to also take the pledge, if you will, and then 8 set about a process to measure whether or not we're moving in the right direction. In the 9 example I sometimes give in presentations -- and I've done a number of them to other jurisdictions, and I hope to get pretty much all of our member governments between now 10 and the end of this month -- is, if you have a child and the child comes home from school, 11 and, "How did school go today?" And the kid said, "Swell," and you ask that question 12 13 every day -- day in, day out, month in, month out -- but you never got a report card. You never had a parent-teacher conference. How would you know if the child was really 14 performing, if they were moving in the directions that you as a parent and as the teacher 15 know is important? And so that's what we're really taking up. We're laying out some 16 17 performance measures or metrics, laying out some targets, and measuring progress. We 18 know that people start this issue in different spots -- some communities are further along than others, some communities have more resources and tools, but generally, are we 19 20 moving in the right direction? We don't want to -- it would be real easy to have an 21 environmental measure and a land-use measure and a climate measure and a transportation measure, but we're trying to find metrics that really are more integrating to 22 23 break down some of those stovepipes. Some of the examples -- and we've not fine-tuned 24 this, although we'll be bringing this to the COG retreat later this month -- households within jobs and activity centers. We can measure that. Forest coverage -- are we 25 preserving or losing open space? We can measure that. Green buildings -- are we 26 27 developing more of our public facilities and private facilities with greener environmental standards or not? These are all measures that tell us whether or not we're moving in the 28 right direction. So for each of these goals, for each of these targets, we hope to have a 29 metric or measure in those categories of transportation, climate, economic development. 30 And then, what's next? Well, this is part of the listening part where I take the message out 31 on the road. I was in Falls Church last night. I will be in Prince George's, your 32 33 counterparts, this evening. Have -- Loudoun was last week. Have done Alexandria, 34 Arlington. So we're essentially on the road, taking this show on the road. We're going to then take that forward to the COG officials that will participate in our retreat for some, 35 36 frankly, candid discussion, I think. The issue with COG is always, you know, do you move so fast that you sort of leave some behind, or do you just sort of move too slowly and not 37 go fast enough for others? That's the trick to my job. That's the trick to my organization. 38 Fortunately, I have good advisers -- my Board of Directors, those folks like yourself that 39



- participate in the work of the Council of Governments. So this is sort of the listening part to
- 2 hear what our member jurisdictions are saying. We're going to refine that -- excuse me --
- in late July. Then we're going to come back to you in the fall with what we have and say, is
- 4 this something that meets your needs locally and regionally? And then we hope, if the
- 5 answer is in the affirmative, that we would have something that folks could adopt, this
- 6 voluntary compact, that would then allow COG to set out those targets, those metrics,
- those performance measures, on a basis of perhaps every two or three years, not unlike
- 8 our traditional planning activities. We would go back out and say, are we moving in the
- 9 right direction or wrong direction? We would share that information. It would, I believe,
- inform decisions. I like to think -- and there's ample evidence -- that local officials make
- excellent decisions with good information. That's not just local information, but how your
- local actions affect your neighbors, and how those of your neighbors affect your
- community. We have a Web site, of course, for this endeavor --
- greaterwashington2050.org -- but you can certainly reach me all the ways you know to
- reach me, and I'll be following up with the Council and also the Executive to make sure
- your views on this project are fully incorporated into the work going forward. With that, Mr.
- 17 President, let me stop there and be happy to take any questions. And again, you do have
- 18 three documents -- the summary report of the region, your one-pager that lays out the
- 19 Montgomery information, and the text of the goals that are in the draft and are going to be

20 discussed in the next weeks and months.

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#### COUNCIL PRESIDENT ANDREWS:

OK. Thank you very much, Mr. Robertson, and appreciate your briefing on this. Council Vice President Berliner has a comment or question.

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#### COUNCIL VICE PRESIDENT BERLINER:

Thank you, Council President. And as you appreciate, and my colleagues appreciate, I do have the privilege of serving on the Board of Directors of COG, and Mr. Robertson, you

were speaking of the challenges that you face with respect to the wide diversity of

- 30 members that you have as part of COG, and I just want to say that our organization could
- 31 not be better served than it is through your leadership with respect to all of these matters.
- 32 I think the COG staff that you have assembled under your leadership is about the best I've
- 33 seen of any organization of its type.

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- 35 DAVID ROBERTSON:
- Thank you.

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# COUNCIL VICE PRESIDENT BERLINER:

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It really is top-shelf all the way. And I would say to my colleagues that I do believe this effort of going to the next level beyond the sort of loose collaboration that the Council of Governments historically has had to go to this compact is such a critical step for this organization. And I am totally supportive of it. I do believe, as you and I have discussed before, that the environmental equation, the Climate Change Committee, and all of that brings together the land use, the transportation, the environmental issues, and so it makes for a very ideal first step for COG to focus in terms of its compact, and that we can't obviously bind other jurisdictions, and other jurisdictions won't give up their sovereignty, but to be part of this compact where we all allow for us to be judged by these metrics and to be faced the consequences with respect to failing to meet those in terms of peer pressure, and peer pressure does matter. We have found, in our region, that there's a race to see which jurisdiction can be the most environmentally progressive jurisdiction. Those are the kinds of races we want to foster, and I believe this compact puts us on that path, and I commend you for the work you're doing.

#### DAVID ROBERTSON:

I hope so. I think there will be a little heavy lifting still. I have been very pleased with the receptivity by our boards and councils so far, and I look forward to constructive criticism. I think there's a lot of ways that we continue to refine and strengthen this going forward, and I know the challenge in communities is, deal with today's issues. There are many very important issues this community and this region are grappling with, but to sort of keep our eye on the long term. And the message behind 2050 -- and I would -- I think this is important -- we launched this in part with the COG 50th anniversary. We were founded in 1957, and we celebrated that in 2007, and while, yes, we celebrated the past, we knew that we wanted to build something for the next 50 years, so that if somebody celebrates, and I hope they do, the COG 100th anniversary -- probably won't be me, but somebody will, that they will look back on the decisions that were made in 2009 and 2010 and 2011 as laying the foundation for some of the success that I know this region will be experiencing some 40 years out.

#### COUNCIL VICE PRESIDENT BERLINER:

And just to follow up on that, I think some of the resistance at the COG board level and members was, do we need another vision, or do we need an action plan? And this is much more focused on an action plan going forward, as opposed to another study, another vision that just sits on a shelf.

#### DAVID ROBERTSON:

I hope so.



#### COUNCIL VICE PRESIDENT BERLINER:

This, hopefully, will move us forward.

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#### COUNCIL PRESIDENT ANDREWS:

OK. Thank you, Council Vice President. I was going to ask if you could talk a little bit about how the survey was conducted.

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#### DAVID ROBERTSON:

9 Sure. Sure. It was a telephone survey, and one of the things we wanted to do is make sure we had a large enough sample size so that we could compare Montgomery versus 10 Prince George's, Montgomery versus the region, and so I believe it was about a 1,300- or 11 1,400-person sample, telephone survey conducted in February. And one of the things --12 and we've talked about this. We worked as a team with our coalition members to choose 13 14 the questions carefully because you all are in the business of surveys or polling activity, 15 so you know the question can help sometimes shape the answer, but we tried to have very neutral type questions. The thing that I would point out, the economy and the jobs 16 ratcheted pretty high regionally and locally pretty much across the board. We went out in 17 18 the field for the survey in February of this year -- right in the midst of the stock market 19 issues, right in the concerns about the stimulus bill and all the attention to that. The 20 business -- in fact, I will be doing a presentation to the Greater Washington Board of 21 Trade. I did one earlier today. And the business fundamentals of Montgomery County and 22 of this region remain strong. Yes, we have challenges and they're probably going to be 23 bumping around for a bit, but I suspect that the economy and the jobs issues, maybe even 24 issues around health care, probably skewed a bit higher because of when we went into the survey. Had we gone into the field with the survey in the fall, before the stock market 25 26 and all of the very horrific budget issues that your community and others are dealing with, 27 I suspect it might not have been quite that high on the scale, but we do have a very reliable, statistically valid survey, so the numbers for the County and the region, you can 28 have some confidence in going forward. And a couple of other quick comments. I did a 29 presentation similar to this to Loudoun County, and they do their own sort of citizen 30 survey, and what they said is that the regional numbers that we had tracked pretty closely 31 to some of the survey data they had. So I think -- I've not heard anybody say, "Golly, that 32 33 doesn't seem like my community. That doesn't make sense." Most people think that these 34 numbers are pretty close to true.

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#### **COUNCIL PRESIDENT ANDREWS:**

Was there anything in the results that surprised you?

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#### DAVID ROBERTSON:

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1 The 50% willingness to address things regionally -- it was a little higher than I thought.

- 2 Again, I'm fortunate. I work with all of you and your colleagues, the folks that come down
- to the Council of Governments and show tremendous regional leadership. They get it. You
- 4 would not participate in this association and give your time and a little bit of your treasure
- 5 were it not for your conviction that you can achieve greater things locally by working
- 6 regionally. So I knew that I'm a little spoiled because people that I work with pretty much
- 7 get that. I was a little concerned that across the board, I mean, people are very invested --
- 8 appropriately so. If you live in Montgomery County, you say, "I live in Montgomery
- 9 County." And I live, personally, in Arlington, so I identify as a person that lives in Arlington.
- Very few people say, you know, "I'm a citizen of the region." That's a little bold. But the
- fact that half the folks felt that there was opportunity to work on things regionally, I was a
- in actual half the locks left that there was opportunity to work on things regionally, I w
- little surprised, and pleased, by that number, as high as it was.

# 14 COUNCIL PRESIDENT ANDREWS:

OK. Thank you. Councilmember Ervin.

#### **COUNCILMEMBER ERVIN:**

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Thank you very much for all your hard work on the survey. It was really interesting to look at the results, but I want to go back to the question that Council President Andrews asked about the survey and how you did the survey, because it's always interesting to me who gets the telephone call, what time of day they got the telephone call, really determines what kind of information you're receiving, and were there cell phone numbers in your -- in your -- in your group. So, I happen to know that a lot of the constituents that I serve don't have hard-line phones in their homes, and they work more than one or two jobs. And so it really does skew the results. I get very concerned about these telephone polls, so I'm just curious how you -- how you did it.

#### DAVID ROBERTSON:

We anticipated that concern. We did a couple of things. One, we held focus groups -- and ????? we didn't spend a lot of time on that, but we also did focus groups with a broader range of constituencies and perspectives to sort of stir that into the mix. The other issue we did is, on the cell phone issue, we worked with our survey consultant to essentially oversample as well as do some statistical manipulations to make sure that we had additional samplings of folks that were cell phone users, particularly young people. I mean, one of the issues we talked about -- again, to the age issue, I may be around, if medical science does a pretty good job in 2050, but maybe not, but we wanted to make sure that we were reaching out to young people, because these are the folks that are hopefully going to be building this community -- Rockville and Montgomery County and the different neighborhoods in the County -- and will be citizens of our region in 2050, so



we wanted to make sure that our statistical sample and our tools that we used made sure that we had a good representation of young people, and I believe we did that. And I can provide you, offline, a little more on the methodology and the steps that we took to attain that, but we were aware of that going in, because it's important to know what 54 year-old folks think, but I'm probably more interested in what 24-year-old folks think, and many of those do not have landlines or are working multiple jobs to make ends meet. So I believe we addressed that, and I'll provide that in more detail.

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#### **COUNCILMEMBER ERVIN:**

Right. One other point, too, and that is, it's not necessarily just young people, but it's people who have had to determine what to cut out of their household budget, so if they have a landline phone and a cell phone, they're going to turn off the land line. So as we -you know, all of us in politics, we think about ways to get our messages out to more and more people, and if we're really going to be on the cutting edge of information and how we receive information and give information, I think it's really important for us to really begin this conversation about who really is responding, and do they really represent the broader community? I'm very surprised about where health care ended up on the list, to tell you the truth, so those are just my comments, but I think it's a really interesting report.

18 19 20

#### DAVID ROBERTSON:

I think you're right.

21 22 23

#### COUNCILMEMBER ERVIN:

Thank you.

24 25 26

#### **COUNCIL PRESIDENT ANDREWS:**

27 Thank you, Councilmember Ervin. I'm not sure there are other comments or questions at this point, but I want to thank you on behalf of the Council for taking the time to come out 28 and present this to us. As Council Vice President Berliner said, the Council of 29 Governments serves a very important role in our region, and most of us have served -- if 30 not all of us, I think -- have served on various Council of Governments committees or the 31 board, and we know that COG plays a formal role in the air-quality analysis or procedure 32 that is part of the Clean Air Act with EPA and also with transportation, long-range

- 33
- transportation planning, and the Constrained Transportation Plan. So it has a very formal 34
- role there and plays a very important informal role in many other ways in terms of the 35
- 36 networking that goes on among chiefs of police and fire chiefs and many other
- government leaders, whether elected or appointed. So thank you for, as Council Vice 37
- President Berliner said, doing a great job and having an excellent staff. We all benefit from 38
- that, and we look forward to the follow-up to this and continuing to work with you. 39



#### DAVID ROBERTSON:

I hope to be back in the fall. Thank you.

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#### COUNCIL PRESIDENT ANDREWS:

OK. Thank you, David. All right. We are now going to return to the Germantown Sector 6 7 Plan, and we're going to spend the rest of our afternoon session on that, and we're going 8 to go through the individual properties that are listed in the plan. I think beginning on page 9 11 or thereabouts, there are about 20 pages' worth of description of the individual properties that were part of the Germantown Sector Plan. And I know that Marlene 10 Michaelson has all the details in her head, doesn't even need the packet, but I think she 11 has it anyway, just in case. And I think I will have her discuss it, and we have two other 12 members of the PHED Committee here -- Councilmember Knapp couldn't be here this 13 14 afternoon, as was announced this morning, who chairs the committee, and so I know that Councilmember Floreen and Councilmember Elrich will jump in whenever necessary to 15 help me out. They won't need to help Marlene out, I'm sure, but... Marlene, why don't you 16 go ahead and just begin with the first property that is on page... 17

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# MARLENE MICHAELSON:

Bottom of page 10.

20 21 22

#### COUNCIL PRESIDENT ANDREWS:

Bottom of page 10, the Fox Chapel District, the Fox Chapel Shopping Center (FC-1) and Middlebrook Mobile Home Park (FC-5).

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#### MARLENE MICHAELSON:

27 Right, and just so -- to refresh your memory, there are about eight districts. We're going to go through it district by district. We're starting at the southeast corner and working our way 28 counterclockwise around the Germantown area. But the first property is, in fact, the Fox 29 Chapel Shopping Center and Middlebrook Mobile Home Park. The plan recommends 30 RMX-2C/TDR zoning for a combination of both residential and commercial zoning. At the 31 last committee worksession, the Planning Department staff clarified that there are 32 33 essentially two different areas within this property, and I'll -- if you want to actually look at 34 a map of the property, if you have the plan in front of you, on page 63 -- and the graphic is right behind you or in front of you -- there's the two areas you see for RMX-2C/TDR. The 35 36 one to the north and the west is the area designated for a mix of commercial and residential development, and the area to the east, which is the mobile home park, is the 37 area just designated for residential development, and the committee generally supported 38 the Sector Plan's land use recommendations and the zoning, as well. And the one 39

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clarification the committee offers is, the Sector Plan recommends a different level of 1 2 densities if these two -- if these properties, multiple properties, are assembled, and the committee agreed with the property owner request that instead of using the word 3 assemblage, which implies that somebody needs to purchase property from the other 4 5 owner, that instead a joint plan of development could be submitted, and that would be the basis for the higher level of development. And the Sector Plan should specify the goals of 6 7 the joint plan of development, and in this particular case, one of the main issues is making sure there are proper connections between the residential and commercial properties. So 8 9 with that slight change in language, the committee did support the plan recommendations.

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# COUNCIL PRESIDENT ANDREWS:

12 OK. Council Vice President Berliner.

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#### 14 COUNCIL VICE PRESIDENT BERLINER:

15 No.

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# COUNCIL PRESIDENT ANDREWS:

No? Oh, that was from the last discussion. Sorry. OK. I don't see any questions on that, so...

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# MARLENE MICHAELSON:

OK. Moving, then, on to page 12, top of 12, the plan included a recommendation for accessory apartments for specific properties in Germantown. Since the issue of accessory apartments really needs to be dealt with through the zoning ordinance and not a Master Plan, and a Master Plan does not really have the authority to deal with this issue in a specific location, the committee recommended dropping this reference within the Master Plan.

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# COUNCIL PRESIDENT ANDREWS:

OK. I don't see any questions on that, either, and to those who are in the audience, some of whom are property owners, sometimes the waiting is the hardest part. OK.

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# MARLENE MICHAELSON:

Next property is a credit union property, and the map of this property is on circle 17 in the packet. And you can see that the credit union property identified -- it's sort of a triangular property identified on the map -- is directly adjacent to another property which is split zoned C-1 and R-90. And the credit union --

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#### COUNCIL VICE PRESIDENT BERLINER:

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1 Marlene, you're referring -- you said it's on page...

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MARLENE MICHAELSON:

4 Circle 17.

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6 COUNCIL VICE PRESIDENT BERLINER:

Circle 17.

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# MARLENE MICHAELSON:

So directly -- again, directly adjacent to the credit union is a property referred to as outlot 10 A, and it's split zoned. It's C-1 and R-90, and the credit union asked that the R-90 portion 11 also be changed to C-1 because they're hoping to get access to their lot from Plummer 12 Drive, and they could not have access if it was an R-90 property. And so the committee 13 did support that, recognizing that we need to make an effort to reach out to the property 14 owner of parcel N30-A, which owns the outlot, to make sure that they concur with that. We 15 don't think there's going to be any problem, but we're going to close that final loop before 16 the Council votes on it. 17

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# **COUNCIL PRESIDENT ANDREWS:**

OK.

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#### MARLENE MICHAELSON:

OK. The next issue is Montgomery College, and the Sector Plan recommends I-3 zoning for this property. And we had originally received testimony from the college requesting zoning to the Life Sciences Center zone. However, the committee discussed the fact that it really is unclear whether the I-3 zone or the Life Sciences Center zone would be better to help meet the college's long-term mission, and the idea is to provide the maximum flexibility to meet their needs into the future. And so, on the zoning issue, the committee is recommending language in the Sector Plan which supports the I-3 zoning but provides a flexibility to change the zoning to the LSC zoning if the college determines in the future that that is in fact the zone they want. Some of this may be related to whether or not it is selected as the location for the hospital, whether or not they continue to try and focus on biotechnology here. So you will see at the top of page -- or middle of page 14, new language for the college property which indicates that the existing zoning is not appropriate, that I-3 would be -- is the best alternative now, that the LSC zone is currently being revised, and if it -- if after revision, it appears that it is the most appropriate zone, that the Council could reconsider the zoning for the property before the Sectional Map Amendment, so it could be rezoned there, or if they don't know at that time, it could be a subsequent Local Map Amendment. One of the problems with the I-3 zone is that the I-3



- zone requires a special exception for a hospital, and the committee felt that this is
- 2 probably not necessary not only for this property, but for other I-3 properties, because if
- 3 you're an industrial zone, you probably don't have the same need for a special exception
- 4 that you would in residential zones. And so the committee is recommending on a separate
- 5 track that the Council initiate a Zoning Text Amendment in the I-3 zone to allow hospitals
- 6 by right instead of by special exception. And finally, I note that the committee felt strongly
- 7 that this Sector Plan should not make a recommendation one way or the other as to what
- 8 is the best location for the hospital. That's something the state is going to do, so the
- 9 Sector Plan is not going to weigh in on that, and the committee noted that wherever the
- state decides to place the hospital, the Council will do all it can to facilitate its location, in
- either Germantown, Clarksburg, or anywhere in the upcounty.

- 13 COUNCIL PRESIDENT ANDREWS:
- 14 OK. Council Vice President Berliner has a comment or question.

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- 16 COUNCIL VICE PRESIDENT BERLINER:
- 17 And the college's position with respect to your recommendations is what?

18

- 19 MARLENE MICHAELSON:
- The college, I think, was satisfied with the language that you see here on page 14. They
- were also very supportive of having the text amendment move forward that would allow
- the hospital by right in the I-3 zone.

23

- 24 COUNCIL VICE PRESIDENT BERLINER:
- 25 And would that... Are there any other circumstances in which there is a hospital located --
- or an I-3 zone that is possible for a hospital?

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- 28 MARLENE MICHAELSON:
- We don't know. That's part of the analysis we're doing for the Zoning Text Amendment.
- We'll be -- we're looking at all the land zoned I-3, whether there's any place in which
- allowing it as a permitted use could be a problem. And so the text amendment, again, is
- 32 going to pursue -- be pursued on a separate track, and that type of analysis will be done in
- 33 preparation for the text amendment.

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- 35 COUNCIL VICE PRESIDENT BERLINER:
- And does the Planning Board support such a text amendment?

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- 38 ROYCE HANSON:
- 39 Well, I --

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COUNCIL VICE PRESIDENT BERLINER:

3 Does the chair --

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ROYCE HANSON:

I always like to see a text amendment before I support it.

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COUNCIL VICE PRESIDENT BERLINER:

I understand. Conceptually, Mr. Chair?

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ROYCE HANSON:

12 Conceptually, I don't think there's a great problem with it. There is -- the Shady -- or

Adventist Hospital, you know, in White Oak is also in an I-3 zone, and that's under a

special exception. I don't know that -- whether the Board of Appeals has yet approved that

special exception, but it's before them.

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COUNCIL VICE PRESIDENT BERLINER:

Thank you.

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COUNCIL PRESIDENT ANDREWS:

OK. Thank you. OK.

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MARLENE MICHAELSON:

OK. Keep going, then? OK. Moving on to page 15, we're now in the Seneca

Meadows/Milestone District, and the first property is Seneca Meadows property SM-1. It's

shown in the -- well, it's actually shown right behind you, as well, so on page 61 of the

27 Master Plan, and it's the area outlined here. This is a property that's currently zoned I-3.

28 It's recommended for TMX-2. Again, the committee here supported both the land use

vision and the zoning for this property, and the only real issue that came up is, there's a

plan recommendation for both a recreation center and a park, and it doesn't specify the

size of the park, so the property owner was concerned about how large it was. Planning

staff clarified that they mean a half-acre park, and the committee recommends that be

clarified here. With regard to the recreation center, there is an alternative location for the

recreation center in Ridge Road Recreational Park, which I believe the entire committee

thought might be a better location for a recreation center, particularly if this area, SM-1,

develops without residential uses. And so they want to change the Master Plan language

37 to indicate that this may be appropriate for a recreational center if the alternative location -

38 - Ridge Road Recreational Park -- does not work out and if residential uses are placed on

39 this property. So clarify there are only certain circumstances in which those uses -- the



recreation center would be required here. And the final decision on that will in fact be made by the Recreation Department.

COUNCIL PRESIDENT ANDREWS:
Councilmember Ervin.

7 COUNCILMEMBER ERVIN:

- 8 I have a question on the grocery store. "While the TMX-2 would accommodate a grocery
- 9 store, it would also accommodate a number of other uses that would be appropriate here."
- 10 If a grocery store goes in at that site, would we have to change the Big Box Ordinance
- that the Council passed a few years ago?

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- 13 MARLENE MICHAELSON:
- No, I don't believe so. I think the TMX zone would allow a large grocery store at this
- 15 location.

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- 17 COUNCILMEMBER ERVIN:
- Are we sure on that? Because we have Big Box legislation, and I want to know if that has
- 19 to be --

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- 21 ROYCE HANSON:
- I believe that's right. Greg will look it up -- look up the permitted uses real quickly, but I think it falls into the -- into the general retail uses that would be permitted in the zone. The advantage of the TMX zone here is, you could have mixed use, you could have a grocery or other kind of retail mixed with housing, which would be highly desirable for creating the situation or mixed with office.

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- 28 GREG RUSS:
- 29 That's correct. It would be permitted by right.

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- 31 MARLENE MICHAELSON:
- 32 As a grocery store?

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- 34 GREG RUSS:
- 35 Yeah, as a grocery store. Yes.

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- 37 COUNCIL PRESIDENT ANDREWS:
- 38 Thank you.

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# 1 ROYCE HANSON:

- 2 The -- I guess the only... only reservation, and I think it could be handled with -- with
- 3 crafting the language, one of the features that makes a district function in many ways,
- 4 particularly if it has housing in it -- not so important if it doesn't have housing -- but if it has
- 5 housing in it, a grocery is an important kind of retail use, so we just need to make sure the
- 6 language is not crafted in such a way that sort of suggests not having a grocery.

# 7 8

#### MARLENE MICHAELSON:

- 9 And the other thing I did want to mention for this particular property is, there's language in
- the plan recommending limiting retail uses along streets that just needs to be clarified,
- because I don't think the intent was to limit street level retail that may be appropriate in a
- transit/mixed-use area, and so we'll just clarify that language.

# 13 14

#### COUNCIL PRESIDENT ANDREWS:

15 OK.

# 16 17

#### MARLENE MICHAELSON:

- 18 Moving on, then, to SM-3, top of page 16. This is the Milestone Shopping Center and the
- 19 Neelsville Village Center. The committee supports the land use and zoning recommended
- for this site, and in particular, supports the plan's reference to a more compact urban form
  - of development if this -- when the site redevelops in the future.

# 21 22 23

#### **COUNCIL PRESIDENT ANDREWS:**

OK. Don't see any comment, so go ahead.

# 242526

#### MARLENE MICHAELSON:

- 27 OK. The next property is the North End District east of areas -- North End District east of I-
- 28 270. And you have two properties coming up that I'll link. One is NE-6, and then right after
- that is NE-1. One is on the east side of 270, the other on the west side, but the plan had a
- 30 similar recommendation, and the committee had a similar revision for these two
- 31 properties. In both cases, the plan recommended that these properties be mixed use
- under the TMX zone and that the development be limited to a .75 FAR until the town
- center reached a 1.5 FAR, at which point the Sector Plan recommended that it could go
- up to 1.0. So it was essentially a special staging recommendation for these two properties
- 35 -- .75, and then at a certain stage, 1.0. Because the committee did not support the
- planned staging, it also recommends deleting the staging provisions for these two
- properties and allowing the full level of build-out suggested by the plan, which was the 1.0
- FAR. And so this is a case in which the committee did not disagree with the ultimate
- density recommendation, but because it eliminated the staging, assumes a higher density



than what was in the -- at least the original phases of the plan as recommended by the Planning Board.

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#### COUNCIL PRESIDENT ANDREWS:

5 OK. Councilmember Elrich.

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# COUNCILMEMBER ELRICH:

8 I just wanted to clarify that in this case, it seems like the staging is going to be natural. The 9 argument is that no -- there's not going to be the demand for 1.0 FAR at the beginning. and so you're going to build out to something lesser -- maybe a .25, maybe a .3 or 10 something like that, and the issue was that it was unlikely that anyone would build to .75 in 11 the initial stage and then knock it down in order to just get up to a 1.0. That just didn't 12 13 make any sense. You wouldn't tear down that much building to get that much of a 14 marginal increase. So since we thought that the natural stage would be the lower development and then it would reach a -- it would reach full development as these other 15 things happened, we decided to go with the final number of 1.0 rather than use .75. It 16 doesn't actually increase anything, but I think it just made more sense. 17

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# **COUNCIL PRESIDENT ANDREWS:**

OK. Thank you for that explanation. OK.

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#### MARLENE MICHAELSON:

OK. So that is both for, again, Milestone North and East 6, and also for the next property, NE-1. I also want to mention -- and Councilmember Knapp mentioned this earlier -- that there was some confusion about the land use maps where it showed specific locations for residential or parks, and this is one property where that came up. And the intent is to add some clarifying language to the plan indicating that these land use maps are for general guidance but don't always show the exact specific locations of facilities or boundaries between residential and commercial. And as we got to the NE-1 property, there was also a request to allow use flexibility among blocks -- in other words, to be able to mix where you would put the uses within a given community. This is something that would happen during the development process, and as a result, the committee felt that this is not a Master Plan issue but one that needs to be explored further to look at the flexibility that the Planning Board may have to look at these issues at time of development.

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#### COUNCIL PRESIDENT ANDREWS:

37 OK. Mr. Chairman.

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#### ROYCE HANSON:

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Just to -- to be clear on this, the property that is being recommended for 1.0 FAR is a substantial property, so I don't staging impairs its development, but just wanted to make clear that we did not agree with that.

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#### COUNCIL PRESIDENT ANDREWS:

6 OK. Thank you. All right. Go ahead, Miss Michaelson.

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#### MARLENE MICHAELSON:

- 9 OK. Moving on, then, to page 18. Now we're back to the point we started out earlier about
- 10 TS versus TMX zoning, and I think that the committee -- the Council, rather, really
- discussed all of the general issues, so rather than -- I won't revisit this unless there's any
- questions. We'll just get on to the application and the specific properties, which will give
- 13 you an opportunity to see if you support the committee recommendation, and the very first
- of these is the Lerner property, which is NE-2. It's 130 acres. The plan recommended TS
- zoning, and this is the property where the property owner came in and said, "I'd like to
- build an active adult community, and I can't do that with the population caps in the TS
- zone," and asked for the TMX zone, and the committee felt that this was sort of an
- appropriate example of why the population caps were problematic and that the TMX zone
- could be a better zone to implement the plan, and in particular, a vision that was
- 20 presented by this property owner. So in this case, the committee did support the TMX
- 21 zoning for the property -- however, limiting the FAR to the .75 recommended in the Sector
- 22 Plan, so although the number of individual units or the population will change, the overall
  - density would be the exact same as recommended by the Planning Board in their draft.

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# **COUNCIL PRESIDENT ANDREWS:**

OK. Mr. Chairman.

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#### **ROYCE HANSON:**

- Again, just two things. About half of the housing component that is proposed here could
- be done under the TS zone. I have a larger suggestion, though, to make to you on -- and
- that is, if you stick with the idea of reducing the coverage of the Town Sector zone, that leave yourself the opportunity either to use the TMX or the Commercial Residential zone,
- which we'll have to you by the end of the month. I think... I don't want to speak for the
- 33 which we it have to you by the end of the month. I think... I don't want to speak for the
- committee, but there was some discussion of this, and I'm not sure exactly where it came out the other day.

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#### MARLENE MICHAELSON:

- 38 And I think what the committee felt was that it was worthwhile for the Council to move
- forward with the TMX zone, but once the new CR zone is transmitted -- we should have it

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before your final action -- and so as soon as we get it, we'll look at it, we'll do a 1 2 comparison for you and either say we think the TMX zone is fine, move ahead with that, or the CR zone is so much better that we recommend delaying action on Germantown to 3 move in the CR zone. So we will, in fact, look at that. I concur with the chair that it's worth 4 5 examining that before final action.

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# **COUNCIL PRESIDENT ANDREWS:**

Very good. I see heads nod in committee, too, so, OK.

8 9 10

# MARLENE MICHAELSON:

OK. So then we're moving now on to the Cloverleaf District. Page 59 is the map and the 11 plan, and behind you or in front of you, the -- also a graphic on this. And the Cloverleaf 12 District is one that is currently zoned I-3, recommended for TMX-2. The committee 13 14 supported the land use vision, the zoning, and the densities and mix of uses recommended in the plan, and the committee's changes here are to make sure we clarify 15 that the mix of uses are intended for each property, since you have multiple properties 16 here. And also, the committee was concerned with the recommendation here that there 17 18 should be a grocery store, feeling that although a grocery store is allowed, that it's not the 19 role of a Master Plan to specify specific locations for grocery stores because if this 20 property doesn't build out for 20 years, it's entirely possible that either the area's need for grocery stores will already have been met or there may be some better vision. So the 21 committee did not support specific recommendations for specific uses otherwise allowed 22 23 by the zone.

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# COUNCIL PRESIDENT ANDREWS:

OK. I don't see any comments.

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#### MARLENE MICHAELSON:

OK. We're moving now on to Town Center, the heart of the Master Plan area, and the zoning map and property map for Town Center is on page 57 of the plan. There are a number of Town Center properties. The first one is the Bellemead Property, which is TC-1 and TC-9, and these are zoned TS. The committee supports changing the zoning on these properties to TMX-2, but also making -- because this is a property owner who is in the middle of building out of a development to make sure that there are appropriate provisions, either in the zoning ordinance or in the commission's rules of procedures, to enable them to go forward with already approved developments without jeopardizing the developments or the approvals they've obtained. And that's sort of a not atypical grandfathering-type procedure we would do, so the committee is recommending that we

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be careful that Bellemead's ongoing development not be jeopardized by this change in 39



zoning. And that would be true for all property owners, not just Bellemead. They just happened to be the one to bring it up.

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- COUNCIL PRESIDENT ANDREWS:
- 5 OK.

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- 7 MARLENE MICHAELSON:
- 8 OK. Then moving on to TC-2, which is the police and fire station. It is recommended in the
- 9 plan for TMX-2 zoning and for a mix of uses, and we did hear some concern from the
- 10 Executive branch as to whether it's appropriate to have mixed use on a police and fire
- station. And the committee supports the mixed uses, but with some language added to the
- plan indicating that mix of uses are appropriate as long as it doesn't impede the operation
- of the police or fire station. And I think Executive staff were fine with that adjustment.

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- 15 COUNCIL PRESIDENT ANDREWS:
- 16 OK.

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- 18 MARLENE MICHAELSON:
- 19 OK. TC-3 and TC-4. These are properties that were recommended for a combination of
- 20 TS and TMX-2 zoning. Once again, the committee is recommending that it be entirely
- 21 TMX-2, and that also that the plan clarify that a mix of uses, including commercial,
- 22 entertainment, and housing are all appropriate on the site. And this was the intent, but the
- 23 language in the plan was not clear, so this would be a clarification.

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- COUNCIL PRESIDENT ANDREWS:
- 26 OK.

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- 28 MARLENE MICHAELSON:
- 29 For properties along Maryland 118/I-270, TC-5 to TC-10, again, these properties are a mix
- of TS and TMX zoning, and the committee thought it made better sense to have the entire
- area be TMX-2 zoning for the entire site.

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- 33 COUNCIL PRESIDENT ANDREWS:
- 34 **OK**.

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- 36 MARLENE MICHAELSON:
- OK. Next we have TC-14 and TC-15. This is the Artery property with Safeway and
- 38 EuroMotors. Again, TS zoning where the committee is recommending TMX zoning. And in
- 39 one of the two areas in the plan where the committee did deviate from the Planning

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Board's recommendation, the committee is recommending an increase in the FAR from 1 2 1.0 to 1.5, and they did this in part because this area is adjacent to the highest-density transit station in Town Center, recommended for 2.0 FAR. So the property owner did 3 request higher density, and the committee thought that this was appropriate level of 4 5 density, both because this is the core of Town Center and they wanted to make sure that there were appropriate opportunities for redevelopment if the property owner wanted to do 6 7 that, and because it's next to the highest density. The property owner was also concerned. 8 once again, about plan language, saying that they were required to maintain a grocery 9 store. The committee is instead recommending that the language be changed to say that there should be a destination anchor, such as a grocery store, which means it could be a 10 bookstore, some other destination, but something that would still keep Town Center a 11 destination point. The property owner also asked that the plan clarify that a mix of uses, 12 including residential uses, was allowed on the site, because the site -- the language 13 appeared to be somewhat contradictory as to whether residential could be included in the 14 mix. Planning Department indicated it was their intent to allow a mix, and so the 15 committee is recommending that clarification. Also, they were concerned about language 16 which appeared to require single-use buildings, and as noted earlier, the committee is 17 18 recommending instead that the plan encourage mixed use buildings, rather than prohibit single-use buildings. And that also, because the Artery Corporation had made a very big 19 20 donation of public open space in the form of Black Rock and the park in front of it, that the plan recognize that and that the Planning Department look at this issue, what happens 21 when you have a development that occurs over multiple phases but provides all its open 22 23 space in the first phase, to make sure they don't get a second hit when they come back for 24 the second phase, perhaps in a different zone. And so that is something we'll be looking at as part of the whole development process to make sure that that's fairly handled. Finally, I 25 will note that Artery also had some comment about the Parking Lot District and concern 26 about some language as to whether or not each property owner would be required to 27 allocate some land. And I think what staff was intending, and what we can work out in the 28 final language, was that each property owner will bear some responsibility for contributing 29 to the success of the Parking Lot District. In some cases, it may be providing parking. In 30 some cases, it may be providing land. In other cases, it may be providing funding. So we 31 had not meant to suggest that there was only one option. 32

33 34

# **COUNCIL PRESIDENT ANDREWS:**

OK.

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#### **ROYCE HANSON:**

This may -- I want Miss Edwards to comment on this, but this may represent -- or this parcel may be representative of a problem that is general, and however you're drafting

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- this amendment to the Town Sector zone, needs to take into account because the --
- 2 you've not only got the open space dedication here, but all of the open space dedication in
- 3 Churchill Village was on the total 1,500 acres in the village. Now you're bringing all of
- 4 these properties into a new zone that has a -- various kinds of open space and amenity
- 5 requirements in it, and we're going to have to be clear in this transition, assuming you
- 6 make it, of whether they are subject to the full provisions of the new zone or somehow
- 7 they're exempted from some of the provisions of the new zone because what they did in
- 8 the old zone. The other issue here is you're increasing the density of the property itself,
- 9 which was based on a development plan in the Town Sector zone which was, what, a half
- 10 FAR or a 1.0?

- 12 SUE EDWARDS:
- 13 I think it was probably -- it was less. Karen is saying less. I think it was more.

14

- 15 ROYCE HANSON:
- 16 OK.

17

- 18 SUE EDWARDS:
- 19 But I believe what their -- their full development amount was predicated on a certain
- density, and as part of that, and also because the Germantown '89 Master Plan
- 21 recommended a Town Center location for the civic use, which became Black Rock and
- the Town Commons in front, that was property that was Artery property, and so there was
- an association of the nexus of those facilities and the density that Artery, in its surrounding
- an accordance of the control and the activity, in the current
- 24 property, would be getting. So I think the chair has identified that that -- that isn't -- there's
- some clarity that needs to be investigated in that one.

26

- 27 ROYCE HANSON:
- You just -- you just need to be sure that the way in which you're crafting this text
- amendment takes care of this, and I think we just have to look at all of the ramifications of
- it to make sure it works.

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- 32 COUNCIL PRESIDENT ANDREWS:
- 33 **OK**.

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- 35 ROYCE HANSON:
- 36 And you're not creating a new mess.

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38 SUE EDWARDS:

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I think also, in terms of what was commented about the Town Sector zone and the Forest Conservation Exemption, what it has meant is that the Forest Conservation requirements at the time were met on properties outside of the Town Center, so that it's not that there's an exemption from it, but that there's no longer a new requirement that is needed to be met. Now, if those properties are transitioned into the TMX zone, where you decide the Forest Conservation -- sort of, under what zoning umbrella do you decide the Forest

Conservation requirements?

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# **COUNCIL PRESIDENT ANDREWS:**

10 All right. Councilmember Elrich, did you have a comment or question?

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#### COUNCILMEMBER ELRICH:

I guess I was wondering how hard it would be to work up -- what were the zoning rights in the beginning and what was the... the contribution and what's the magnitude of the change in the zoning with this to develop what an appropriate contribution should be? I mean, it clearly can't be starting from the beginning and it all is required, but neither is it necessarily true that what was given is sufficient, so...

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# MARLENE MICHAELSON:

And I think the chair, at an earlier meeting -- Planning Board chair, at an earlier meeting, suggested that you need to look at proportionality, which I think is exactly right. So if, in the first phase, a property owner gave public open space contribution that covered the requirement for the entire development, but then only built out a small portion, then in later phases, they should not be required to do it again. To me, this is not just specific to this plan. It's probably anytime we change a zone that has a different requirement. So I'm thinking we want a broader approach that says, if you change the zoning, here's what happens in terms of a multiphase project for public open space.

272829

#### COUNCIL PRESIDENT ANDREWS:

30 OK. I see heads nodding. OK.

31

# 32 ROYCE HANSON:

But -- I agree, but you need to do that by the time you change the zoning on this plan.

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#### 35 COUNCIL PRESIDENT ANDREWS:

36 **OK**.

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# 38 MARLENE MICHAELSON:

39 I concur.

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COUNCIL PRESIDENT ANDREWS:

3 All right. We'll be coming back to that, then.

4

# 5 MARLENE MICHAELSON:

OK. So...I assume we're done with this TC-14 and 15 and move on to TC-17, which is the Germantown Commons Shopping Center. It's developed property under the TS zone, but the committee, looking at -- comprehensively at the entire Town Center, thought that this was more appropriate in the TMX zone.

10

# 11 COUNCIL PRESIDENT ANDREWS:

12 OK.

13 14

#### MARLENE MICHAELSON:

And the next property is -- we're on page 26 now. It's the Trevion property, TC-18. Sector

Plan recommends TMX zoning and a 1.0 FAR, and the property owner did ask for PB-60

zoning or to keep the C-O zoning in place of the TMX-2 recommendation, and the

committee considered this but thought that the zoning recommended in the Sector Plan

and the density recommended in the Sector Plan is the right way to go and supported the

20 Sector Plan.

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#### 22 COUNCIL PRESIDENT ANDREWS:

23 OK. No comments.

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#### MARLENE MICHAELSON:

Sugarloaf Shopping Center, TC-20. The plan -- existing zoning is C-2, and the plan

27 recommends RMX-2C, with an average density of 0.6 FAR, and the committee supported

the Sector Plan's recommendations.

28 29 30

#### COUNCIL PRESIDENT ANDREWS:

31 OK.

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#### 33 MARLENE MICHAELSON:

TC-21 -- another property that's C-2 recommended for RMX-2C, and again, the committee

supported the Sector Plan recommendations for the zoning and land use.

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#### 37 COUNCIL PRESIDENT ANDREWS:

38 **OK**.

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106



# 1 MARLENE MICHAELSON:

- 2 OK. The next two properties -- TC-22, the Martens property, and TC-23, the Waters Road
- 3 Triangle property, were discussed together in the Master Plan, and therefore they're dealt
- 4 with together here. They were both recommended for RMX-2 with a total density of
- 5 420,000 square feet of employment and retail and 400 dwelling units, split approximately
- 6 halfway -- half on the commercial uses, and on the residential, 300 units on Martens and
- 7 100 on Waters Road Triangle. On the Martens property, the committee received a request
- 8 for an increase in density, which it did not support -- thought the Master Plan level of
- 9 density was right. On the Waters Road Triangle property, the property owner indicated
- 10 that the RMX-2 was -- that was currently zoned and was recommended continue made
- the uses non-conforming and shared his sense of the history of the prior Germantown
- 12 Sector Plan, or Master Plan, that that was never the intent of the Council -- that the
- 13 Council's intent was to zone this property in a way that would make it conforming. And I
- did have the opportunity to go back and look at the minutes of the old plan, and the
- property owner was correct. The intent was to make them conforming, and that can be
- done by changing the zoning to the RMX-2C. Since the Master Plan already caps the
- 17 residential and the commercial units, really, the main impact of this is simply to make the
- properties conforming. It will not change the overall amount of residential or commercial
- density, because the plan already caps that, so the committee supported changing the
- 20 zoning on the Waters Triangle property to RMX-2C.

21 22

COUNCIL PRESIDENT ANDREWS:

OK. No comments.

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MARLENE MICHAELSON:

The next property is the MARC station property, TC-24. The plan recommends rezoning it to TMX-2, and the committee supported that but recommended that the rationale for the rezoning be added to the plan to make it clear.

28 29 30

**COUNCIL PRESIDENT ANDREWS:** 

31 OK.

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- 33 MARLENE MICHAELSON:
- Next property, TC-25 -- currently O-M, recommended for TMX-2 zoning. Again, the
- committee supported the recommendations of the plan, but recommended adding the
- 36 rationale for the rezoning.

37

- 38 COUNCIL PRESIDENT ANDREWS:
- 39 **OK**.

107



2 MARLENE MICHAELSON:

We move on, then, to properties south of Maryland 118 between the MARC station and

- 4 Wisteria and the TC-26 and TC-27, recommended for TMX-2. The committee supported
- 5 that, but again recommended the rationale be included and also that an FAR limit for TC-
- 6 27 be clear in the plan, and that should be 0.5.

7

- 8 COUNCIL PRESIDENT ANDREWS:
- 9 All right. The Council is for having a rationale.

10

- 11 MARLENE MICHAELSON:
- 12 Yes.

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- 14 COUNCIL PRESIDENT ANDREWS:
- 15 And clarity, too.

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- 17 MARLENE MICHAELSON:
- 18 Yes, exactly.

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- 20 COUNCIL PRESIDENT ANDREWS:
- 21 OK.

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30 31 MARLENE MICHAELSON:

OK. On the Medical Office Park, TC-28 and TC-29. You've just been through a number of properties in a quadrant of the plan that are all recommended for TMX-2. These two properties are recommended for RMX-2/TDR, and the committee supported the land use recommendations and the densities, but suggests rezoning this to TMX-2 so the entire area has a single zone. If these properties are to be redeveloped -- and we have no inclination that the post office has any plans to redevelop, but if they are, it could facilitate a joint redevelopment with surrounding properties -- but once again, under the land use and density recommendations that are currently in the plan.

32 33

- **COUNCIL PRESIDENT ANDREWS:**
- 34 **OK**.

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- 36 MARLENE MICHAELSON:
- 37 There are several unidentified properties in Town Center. If you look on the -- the map of -
- on page 57, or I guess more clearly shown is the map there, and what you can see is
- that the plan recommended retaining -- recommended TMX zoning on several areas. The

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- committee then added TMX zoning, changing a lot of the TS property. And then there
- were some properties that did not have numbers, were not identified in the plan, primarily
- 3 because they were built out and Planning Department staff had no inclination that they
- 4 would redevelop in the life of this Master Plan. And so the committee did go through those
- and recommend that certain of the properties be rezoned from TMX, primarily those
- 6 directly in between two TMX properties, and the ones on the edge of the planning area
- that are adjacent to other TS properties, they recommend keeping as TS. I do want to
- 8 note that when the committee did its review -- and I was at fault here for not pointing out
- 9 that there is a tiny little TS property. It is right at the corner between 18 and 19, and I
- believe it's a County-owned property, but it's -- it would now be a very small property
- surrounded by all TMX property, so that should be TMX, as well. Yes, it's so small that I
- 12 didn't even --

- 14 COUNCIL PRESIDENT ANDREWS:
- 15 How small is it?

16

- 17 MARLENE MICHAELSON:
- Do you know the size of it? I think we're -- maybe we're talking a half-acre or something
- like that? Is that about right, or... More than that?

20

- 21 SUE EDWARDS:
- 22 It's the location of the park there at the corner of Middlebrook and 118, so we think it's
- 23 more like maybe one, one and a quarter acres.

24

- 25 MARLENE MICHAELSON:
- OK. So that would -- that would be changed, as well.

27

- 28 COUNCIL PRESIDENT ANDREWS:
- 29 OK. All right.

30

- 31 MARLENE MICHAELSON:
- OK. That's it for the Town Sector. We're going to move on to the next area, which is the
- Gateway District, and the main property here was the Rolling Hills property, and the plan
- recommends RMX-1 zoning. The committee supported the zoning, and this was the single
- issue in the entire plan where there was a split vote on the committee, which I think is -- is
- probably a record for a plan of this size and number of issues.

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- 38 COUNCIL PRESIDENT ANDREWS:
- 39 We waited so long for drama. Here we go.

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#### MARLENE MICHAELSON:

Yeah, here we go. And this is a property that is recommended for higher density residential zoning. The plan recommends development at 25 units to the acre, and the property owner requested 30 units to the acre. A majority of the committee did support that increase. Councilmember Elrich supported the Master Plan-recommended 25 units to the acre.

7 8 9

## COUNCIL PRESIDENT ANDREWS:

10 I think I still see the sword sticking out.

11

### 12 COUNCILMEMBER ELRICH:

13 Indeed.

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## MARLENE MICHAELSON:

And I suspect he wants to address it, so...

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#### COUNCILMEMBER ELRICH:

Yeah, I -- this was the one place where there was some disagreement, and I just want to say that the argument for doing this is predicated that it's next to a MARC station, and I just want to say, big whoop. I mean, the MARC station doesn't do very much. It is not like being even next to the mythical CCT station. It's the MARC station. It's got very little -- it doesn't really serve as a full-service transit facility. It's south in the morning, infrequently. It's north in the evening. We know that it's not heavily used. I believe Planning staff didn't even recommend 25. I think Planning staff actually brought to the Planning Board 18. So the Board took it from 18 to 25, and now the Council, simply because the developer says, "I want to go to 30," is granting 30. I mean, there's no basis to think you've got adequate transit at this site to do that level of density. You probably should be doing the 18 level of density, but there's certainly no reason to assume that at this site, people are going to leave their homes and get on the MARC and go anywhere. MARC just doesn't drive or draw that heavy ridership to begin with, and I think it's a real mistake to predicate this higher level of density on the MARC system. It's just not there. If this was next to the CCT, I would feel differently, but it's not, and I think we ought to go back to a lower level of density.

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#### COUNCIL PRESIDENT ANDREWS:

OK. And then Councilmember Floreen has a comment on this, too.

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#### COUNCILMEMBER FLOREEN:

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Other point of view. Well, I don't get too hung up on these numbers in the plan because to my knowledge, no project has ever been approved at the density that it's zoned for, so that's one thing. The other issue is that it is close to MARC. It's across the street from a shopping center. It's on a roadway that has bus service, and what actually I think might have made it unique amongst properties we looked at, it had -- has an owner with some interest in actually making it happen, which is unlike nearly every other property that we took up in this, and it seemed to others of us that it was worth doing. We fully expect the Planning Board to exercise its usual due diligence in terms of compatibility and number of trips and all that sort of thing. That would be resolved in any event. So I honestly don't view it as a huge difference -- an opportunity that has to be satisfied at the review process that exists at the Planning Board. 

## **ROYCE HANSON:**

We took a very careful and I think repeated look at this property in our worksessions. The utilization of transit by the residents of the apartments there now is very small, and --

#### COUNCILMEMBER FLOREEN:

The issue with that, though, is that the applicant was proposing to make a functional connection that doesn't exist.

### **ROYCE HANSON:**

The -- well, the applicant is proposing to substantially increase the density of the project. We felt, after listening to the developer, or the developers' attorney, and after weighing the matter in terms of the relative increase in density and the potential utilization of transit, its location very near the historic district, and the view of the board that in terms of the overall density that ought to be recommended for this site, that, over the recommendation of our staff, which had looked at it even longer than we had, we'd moved it up to 25 from 18. And we think it can develop at 25, and if we're really talking about 25, we ought to set it at 25. We concur in Mr. Elrich's wisdom.

#### COUNCILMEMBER ELRICH:

I don't think it's fair for us to talk about numbers and make plans and then we actually don't think anything is going to develop to this. I mean, we either have to say we have some expectations that what we're doing is serious, or everything is -- I mean, you could just put any number on anything and hope for whatever happens to happen. I take, you know, the setting of numbers and densities and listening to people's arguments for why or why not you should have a density as something I should consider seriously. I think that in the case of this property, it's next to the MARC station. It didn't need a better connection. Given what people experience, if you're trying to drive down 355 or 270 in the morning, it's



- hard to imagine that the improvement in the connection between the apartments and the 1
- 2 MARC station is what's necessary to get people to avoid the mess on I-270 if that's what
- 3 they really wanted to avoid. I mean, where MARC goes -- which is, of course, as we know,
- not many places -- but where it does go, it goes relatively quickly. And the trade-off for a 4
- 5 person living in the apartments versus getting in a car and setting out down I-270 or 355
- versus getting on the train seems to me to argue that if you wanted to use MARC, you'd 6
- be using MARC already. The fact that an adjacent -- that a project adjacent to the MARC 7
- 8 system doesn't provide any usage to the system indicates just how limited that facility is in
- 9 its current configuration. I mean, could it be different? I mean, yeah, if they laid in two
- tracks and you ran bidirectional traffic in the corridor, it probably would be better, but as it 10
- is right now, it's not something we should predicate densities on. 11

## COUNCIL PRESIDENT ANDREWS:

14 OK. Well, I would suggest we come back to this one on the 28th, since there is division on 15

this one and we have several Councilmembers that aren't here at the moment. So let's do

that. Councilmember Ervin. Sorry.

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#### COUNCILMEMBER ERVIN:

I just want to go back to Councilmember Floreen's point about this developer wanting to

20 do something about the bus -- the bus situation. I want to get some more information 21

about what the developer is proposing to do in that regard. It seems to me like we go back

to the question again, what is our public policy goal around mixed use development? And

I'm really curious, because Councilmember Elrich seems to be totally opposed to this

density at this site, but I want to hear more about the bus connection and what the

developer is planning on doing around that.

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# ROYCE HANSON:

Our understanding on a timing, Ms. Ervin, is that they were not talking about development

within the next 10 years. I may be wrong about that. We'll check and make sure.

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#### **COUNCIL PRESIDENT ANDREWS:**

I have a question, too, which you may know the answer to, may not, but the size of the

property, its says, is 40 acres. What would be a rough guideline as to what percentage of

that, how many of those 40 acres, would be developed?

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## **ROYCE HANSON:**

37 Well, in one sense, all of it, but the development includes area being set aside as open

space. 38

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## 1 COUNCIL PRESIDENT ANDREWS:

2 Right.

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## 4 MARLENE MICHAELSON:

- If you look at the diagram, there's actually open space in the middle of the project, but
- 6 they get the -- the density is calculated on the entire site.

7

# 8 ROYCE HANSON:

9 Yeah. Density is calculated on the whole tract.

10

## 11 MARLENE MICHAELSON:

So if you're trying -- fortunately, this is an easy math one -- 40 acres, additional five units, we're talking somewhere around 200 additional units.

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## 15 COUNCIL PRESIDENT ANDREWS:

Right. That's right. That was the math I had. I wanted to make sure that was right. So, OK. Well, that's a significant number.

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## COUNCILMEMBER ELRICH:

I just want to add that, you know, when we're talking about what the original priorities for this Master Plan were, were jobs, and if the notion here is this is the one project that's ready to go forward, this is housing, and since there's a dearth of jobs for the population that already exists up there, you're basically creating the reverse effect of what all these efforts in this Master Plan are supposed to be, which is, put more jobs where people live and improve the jobs-housing balance. Instead, this says, let's go forward with a bunch of new housing, knowing that there aren't any jobs in the region, the policy area, to support it, so they're going to be going outside of the policy area anyway. It seems to be, you know, not -- the fact that they're ready to go forward is not nearly as interesting to me as if there was a commercial property ready to go forward, because that's what we're supposed to be trying to encourage here.

30 31 32

# **COUNCIL PRESIDENT ANDREWS:**

- Right. So, just to sum up, the difference in the number of units that would be allowable
- 34 under the three different conclusions that entities reached were 720 units recommended
- by the Planning Board staff as the maximum, 1,000 units recommended by the Planning
- 36 Board and Councilmember Elrich, and 1,200 units recommended by the committee, would
- be the theoretical maximum for this property. So...All right. We'll get the information that
- 38 Councilmember Ervin requested, and any other questions people have, they should bring
- them forward, and then we'll come back to this on the 28th. Thanks.

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#### MARLENE MICHAELSON:

OK. Moving, then, on, we're now on to page 32 and the Oakwood properties. And these are properties outside the Sector Plan boundaries that asked for changes in the population calculation so that they could accommodate a senior housing project, once again, highlighting sort of the unique nature of the population cap in the TS zone, but in this case, the committee did not feel that anything could be done because, A, they're outside the Sector Plan boundaries, and changing the population cap would be a change in the way the TS zone works that they weren't - the committee wasn't prepared to support.

### **COUNCIL PRESIDENT ANDREWS:**

13 OK.

## MARLENE MICHAELSON:

OK. The historic Cider Barrel is in the planning area, and for those of you who were on the tour, you actually got to see it. It's currently completely surrounded by residential housing and is not being used in any way, and the plan recommends relocating it, hopefully with some sort of interpretive use in a more appropriate location. We did get some testimony suggesting that historic resources really need to stay in their historic location, but the committee agreed with the plan and thought it was far more important to relocate this someplace where it could actually be appreciated, rather than to have it in an area where it was shut down and could not be in any way used or viewed by the public.

## **COUNCIL PRESIDENT ANDREWS:**

26 OK.

### MARLENE MICHAELSON:

OK. Moving on, then, to the environmental issues, There's a section on the environment in the plan, on pages 32-33. The committee supported the plan and recommended adding a discussion on the carbon footprint analysis to the plan, and also was concerned about the Germantown Bog, but felt that that was not a Master Plan issue, but a separate follow-up issue that should be dealt with by either this committee or perhaps the T&E Committee in another venue, and I'll -- I know that Councilmember Elrich has some comments that he wants to propose, so...

### **COUNCIL PRESIDENT ANDREWS:**

He does, OK, Councilmember Elrich.



## 1 COUNCILMEMBER ELRICH:

- 2 I think -- excuse me. I think everybody has gotten a copy this morning of what I was
- 3 proposing as additional language to the environmental section. It doesn't really increase
- 4 any requirements. What it does is draw highlight to and attention to elements of the
- 5 environment that -- that we think that the original draft, staff draft report, was lacking. We
- 6 don't think -- it will not result in any, I think, effective change on the ground, other than put
- 7 in the body of the text rather than the appendices what it is we're trying to accomplish in
- 8 Germantown in terms of preservation of the environment. The one thing that it might have
- 9 a positive -- that it would have a positive aspect on is, there's a section on
- recommendations, and as Marlene has pointed out to me this morning that having this in
- there means that if we decide we need to acquire something using ALARF for
- environmental reasons, having the reference to this in the Master Plan will enable us to do
- that with ALARF funds. If it's not in the Master Plan, then we won't be able to do this. This
- will give us some additional flexibility should we decide we need to acquire some land for
- environmental protection. But the rest of it is basically just to provide whoever reads the
- 16 Master Plan a better view of what's there environmentally and what we're trying to
- 17 accomplish environmentally. And if Marlene has any comments that...

18 19

## MARLENE MICHAELSON:

- No. I think you've summarized it well. I think the only change to this I would recommend is perhaps deleting some of the references to previous studies that were done, only because
- 22 I'm concerned that if 20 or 30 years from now, someone reads the plan and says the
- recommendation is based on a 1990 study, it will appear to invalidate the plan, but I think
  - that's a minor technical change, rather than a substantive one, so otherwise --

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#### COUNCILMEMBER ELRICH:

I'm agreeable to that, from my point of view.

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## **COUNCIL PRESIDENT ANDREWS:**

OK. I'm going to suggest that we come back to this, as well, on the 28th, to give whoever might want to comment on it more time, since we got it this morning, and to make the

changes that you just talked about. But Councilmember Floreen has a comment or

33 question.

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#### COUNCILMEMBER FLOREEN:

I just saw it this morning, too. My only question is, is this the same language that's in the appendix?

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#### COUNCILMEMBER ELRICH:

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It's not...it's not exactly. 1 2 3 COUNCILMEMBER FLOREEN: 4 I mean... 5 MARY DOLAN: 6 7 It's extracted from the appendix. Mary Dolan, Environmental Planning. 8 9 **COUNCILMEMBER FLOREEN:** Is this -- the only reason I ask, is it -- if it's the language that's in the appendix, it's fine with 10 me. I don't -- I'm indifferent to where it's located. If it is different language than what's in 11 12 the appendix --13 MARY DOLAN: 14 15 It's not. 16 17 COUNCILMEMBER FLOREEN: 18 You always have the issue of whether, you know, it's -- how it's interpreted by other people, so that's --19 20 21 COUNCILMEMBER ELRICH: I think some of the sentences might have gotten written differently to fit in with this, but I 22 23 don't think there's any --24 MARY DOLAN: 25 26 It's very close to the -- to the appendix -- certainly not substantively different. 27 COUNCILMEMBER FLOREEN: 28 It's substantively the same. Well, OK. And if Marlene concurs, that's, you know -- I don't 29 think there's likely to be any issue. 30 31 **COUNCIL PRESIDENT ANDREWS:** 32 33 OK. All right. 34 COUNCILMEMBER ELRICH: 35 36 Thank you. 37 38 COUNCILMEMBER FLOREEN:

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But it would be helpful to bring it up during the committee session.

MARLENE MICHAELSON:



1 2 COUNCILMEMBER ELRICH: 3 Well, I did, but I didn't have language. I did mention that. 4 5 COUNCILMEMBER FLOREEN: 6 Oh, I missed it. 7 8 COUNCILMEMBER ELRICH: 9 Remember? I asked about bringing the appendices forward, and we decided not to do that, so I -- we -- Claire worked on this and kind of abbreviated it and blended it in to the 10 existing text. 11 12 13 COUNCILMEMBER FLOREEN: 14 OK. 15 COUNCIL PRESIDENT ANDREWS: 16 OK. Well, everybody can take another look at it, and we'll vote on it the 28th. OK? 17 18 MARLENE MICHAELSON: 19 OK. Next issue is amenities, and here the list of proposed amenities that are required 20 under the TMX zone are in the appendix, and the committee thought that it was important 21 to move those to the body of the plan so that if there's any development application 22 23 pending, it would be very clear what those requirements were. Keep going? 24 25 **COUNCIL PRESIDENT ANDREWS:** 26 Yeah. 27 MARLENE MICHAELSON: 28 29 OK. Technical corrections -- we did just want to mention that we had in testimony received some technical corrections, and so that those people who submitted them, they're not 30 being ignored. In my view, many of them did not rise to a level of Council discussion, but 31 we will be going through every single one of them and making those corrections in the 32 33 plan. 34 COUNCIL PRESIDENT ANDREWS: 35 36 OK. 37

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And then finally, just in terms of the appendices, with some things moving into the body and some things either outdated, whatever, we'll be going and doing a cleanup of the appendices and trying to cull out anything that may not be necessary as a result of all the changes that have been made.

5 6

#### COUNCIL PRESIDENT ANDREWS:

7 OK.

8

## 9 MARLENE MICHAELSON:

10 And that's it on the Sector Plan.

11

### 12 COUNCIL PRESIDENT ANDREWS:

- 13 That's it for this packet, and we are going -- we are going to wrap up this afternoon soon,
- but we do have Mr. Gonzales here from the Executive branch, and we'll be getting into the
- 15 transportation elements on the 28th. I don't think we'll get --

16 17

#### MARLENE MICHAELSON:

OK. So you didn't want to start this today. OK.

18 19 20

#### COUNCIL PRESIDENT ANDREWS:

- 21 I don't, but I do want to see if we can identify any issues that need further information, so if
- 22 Councilmembers have questions about the transportation packet that they want to put out
- there now, or comments they want to make that -- to draw, you know, attention of other
- 24 Councilmembers to particular issues, or if Mr. Gonzalez wants to make a few comments
- 25 now to get us thinking about whatever perspective the Executive branch has, that would
- be fine. We can spend a few minutes doing that before we wrap up.

2728

#### EDGAR GONZALEZ:

- OK. It's been a confusing day. I thought you were not going to get to transportation. I
- talked to Linda, she said, oh, yes, we will.

31

## 32 COUNCIL PRESIDENT ANDREWS:

- Yes. And we're not, really, but if you want to put some -- if you just want to give us a
- preview of what you're going to say on the 28th.

35

#### 36 EDGAR GONZALEZ:

- 37 The critical issue for us has always been the land use/transportation balance, OK -- that
- the plan has to be balanced. And the balance is made up by the fact that you have certain
- densities, certain economic development and housing elements, you have a ?????, and

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- 1 you certain facilities that add in vision. And it is important to identify what the impacts of
- those facilities are going to be. Specifically, if you are proposing interchanges to make it a
- 3 land use balance, it's not enough to have a little circle on a map, but it has to be -- there
- 4 has to be some concept of what the impacts are going to be. When you go on a zone-by-
- 5 zone basis or on a property-by-property basis, what are the future impacts? You need to
- 6 know that, and the property owners need to know that, and future purchasers should know
- that, not just a little circle. So that's one of the -- one of the elements. And then, we'll get --
- 8 I think we'll talk about the staging. That is going to be very important to us, but it has
- 9 probably been covered to the level in which we have reached agreement with -- with the
- 10 Planning Board and hopefully with you. That's going to be about the major issue, is the
- land use balance and what it means -- when you do these things, what does it mean?
- 12 These are implementable projects, so let's make sure that if we put them in here, that we
- mean that we're going to build them.

## 15 COUNCIL PRESIDENT ANDREWS:

All right. Thank you. And I now know how long it takes Dr. Orlin to get from his office to here.

18 19

## MARLENE MICHAELSON:

- 20 And I did just want to mention that the Planning Department is rerunning the
- transportation model based on final refinements made by the Planning Board that may not
- have been captured in their earlier run, and also what the committee did, so they're
- 23 double-checking to make sure we don't have a problem with balance as a result of these
- changes.

25 26

# **COUNCIL PRESIDENT ANDREWS:**

- OK. All right. Dr. Orlin is here. Can you give me -- can you give us a... say a five-minute
- preview of this? Well, three to five. OK. Give you a little flexibility there. Three- to five-
- 29 minute preview of what you want us to be thinking about over the next two weeks
- regarding the issues in the transportation packet, because I want to see if there are any
- questions that result from what you're going to say now that then we can have you work
- on before -- well before the 28th.

33 34

#### GLENN ORLIN:

- 35 Actually, I don't have any general comments. Really, all these individual issues, they can
- just go through them, and if there's something that comes up that we need more time on,
- 37 then we'll come back.

38 39

#### COUNCIL PRESIDENT ANDREWS:

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OK. All right. No one objects to that. 1 2 3 **GLENN ORLIN:** 4 Oh, we're not coming back on the 28th? 5 **COUNCIL PRESIDENT ANDREWS:** 6 7 Yes, we are. Yes. 8 9 **GLENN ORLIN:** No, I'm sorry. What I meant was, if there's any problems today, as we go through this, if 10 you have questions we need to come back to, we'd come back to them on the 28th. 11 12 **COUNCIL PRESIDENT ANDREWS:** 13 14 OK. 15 GLENN ORLIN: 16 That's what I meant. 17 18 **COUNCIL PRESIDENT ANDREWS:** 19 Yeah. We will set aside the afternoon of the 28th for coming back to the Germantown 20 Sector Plan, and we'll be spending most of that time on staging and -- and this part. 21 Councilmember Floreen. 22 23 24 COUNCILMEMBER FLOREEN: Just a teeny little issue, Glenn. We talked about 270 access from Dorsey Mill Road or --25 and I know we -- the committee recommended at least looking at getting -- the issue was 26 27 getting access to that from land use. And I know that in the committee, we said, take a look at whether access could be acquired to and from the north on 270, and I'd like you to 28 take a look at whether we could include language that would include "to and from the 29 south," as well. 30 31 **GLENN ORLIN:** 32 33 My understanding is that what the state has said is that they wouldn't -- as of right now, they wouldn't give access-point approval for either north or south. 34 35 36 COUNCILMEMBER FLOREEN: Yeah. 37 38 39 GLENN ORLIN:

120



But that the reason why we included the language anyway about the north was that things 1 2 change. 3 4 COUNCILMEMBER FLOREEN: 5 Yeah. Well, that's -- and that's why I'd like you take a look at the south. I'm still living with

someone's decision years ago to not allow me access to the Beltway from 355 towards

7 8

6

9 GLENN ORLIN:

Long time ago.

10 11

12 COUNCILMEMBER FLOREEN:

- 13 And I'm hoping Mr. Berliner will take up that banner, as well, in his charge to improve
- access to Wisconsin Avenue. But the thing is, if you don't say it somewhere, as the 14
- Planning Board chair would say, you never even get to have that conversation. 15

16

#### **COUNCIL PRESIDENT ANDREWS:** 17

So an off-ramp onto Strathmore Avenue?

Virginia. So I made that call. I'm still mad at him.

18 19

#### 20 COUNCILMEMBER FLOREEN:

- Well, just a way to get on towards Virginia would be a very -- towards Councilmember 21
- Berliner's house would be a desirable objective, as well. But so -- if you could take a look 22 at that.

23

24

25 **GLENN ORLIN:** 

Sure. Could I --26

27 28

## COUNCILMEMBER FLOREEN:

29 Well, that's what we do. It's very -- it's very bad for our carbon footprint.

30

#### GLENN ORLIN: 31

- I don't know what your all schedules are, but I think if we could maybe stay till 4:30, we 32
- 33 could finish this and not have to come back. Because you're going to have a busy day on
- the 28th. 34

35

#### **COUNCIL PRESIDENT ANDREWS:** 36

37 It was. No, I want to -- no, we're going to come back on it.

38

#### 39 GLENN ORLIN:

121



1 OK.

2

### 3 COUNCIL PRESIDENT ANDREWS:

But I do want to give the Planning Board a chance to make any comments they want about this packet, too. Mr. Hardy, if you have any comments you want to make now that you want us to think about...

7

#### DAN HARDY:

I think -- like Dr. Orlin said, I think there are items that we'll go through one by one. I don't think there's anything overall to really say. We have been coordinating with Edgar and his staff on what the footprint of the intersections are going to be. We share the interest in making sure that whatever goes in the plan is ultimately implementable. The key, though, is we do think that the circle is the right thing to put in the plan itself. What's important is to have something in an appendix or in documentation that gives a sense that the right-of-way we're reserving is going to make the interchange be able to be built when it's ready.

16 17

## **COUNCIL PRESIDENT ANDREWS:**

OK. I also want to do this section when we have the chairman of the PHED Committee here.

20

## 21 COUNCILMEMBER FLOREEN:

22 If I could just say, I don't think there are any disagreements, by and large, of any 23 significance throughout this whole section, so whenever we take it up, it shouldn't take 24 long.

25

# 26 GLENN ORLIN:

27 One was a 2-1 vote.

28 29

#### COUNCILMEMBER FLOREEN:

Well, I know, but I lost that one, and I don't care that much.

31

# 32 COUNCIL VICE PRESIDENT BERLINER:

33 She appears to be giving up.

34

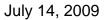
#### 35 COUNCILMEMBER FLOREEN:

36 I've given up. It's not worth it.

37 38

# **COUNCIL PRESIDENT ANDREWS:**

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1 There's no sword sticking out. OK. All right. All right. That does it for today. Thank you,

2 everybody.

3